

Contents

Executive Summary	3
Introduction	4
Regional Collaboration	4
Evidence Basis for the Plan	4
Regional Demographic Data	4
Regional Economic Data	6
Regional Assets	8
Potential Barriers and Related Strategies	9
Regional Economic Goals	9
Regional Economic Development Plan	10
Goal 1: Help Businesses Succeed	10
Goal 2: Enhance Quality of Regional Connectivity	13
Goal 3: Enhance Quality of Life	15
Goal 4: Attract Tourists/Enhance Arts	18
Evaluation Plan	20
Key Measures and Strategies to Track Progress	20
Appendix	21
A: CEDS and SET members	21
B: Regional Data	23
C: Target Industry Clusters Regional Data Snapshot	25
D: Regional Snapshot	26
E: Prioritized County and Regional Projects	72
F: 2018 Newsletter: Year in Review	88

Indiana 15 Region Executive Summary

In 1973, Crawford, Dubois and Orange Counties sought to join together to form an organization to help plan and encourage economic development for the Patoka Lake area. They, along with the State of Indiana, formed the Patoka Lake Regional Planning Commission.

The counties of Perry and Spencer joined the commission by resolution in 1974 and Pike County followed in 1993. The name was changed in 1978 to the Indiana 15 Regional Planning Commission.



The Indiana 15 region has been established not only through State of Indiana Statute, but also as an economic development district by designation of the US Department of Commerce – Economic Development Administration.

Indiana 15 Regional Planning Commission assembles a Comprehensive Economic Development Strategy (CEDS) that compiles a list of projects needed by each county in the six-county region as well as the region. Indiana 15 and the individual counties use this document to track and prioritize projects. The commission utilized the economic cluster and demographic data developed for the CEDS document.



The Indiana 15 region's economy is rich with forest and wood product business at ten times more concentration than the national average. Other strong clusters in the region are agribusiness and advanced materials-including primary metals and transportation equipment that support the regional supply chain.

The Indiana 15 region also has mature industries in the computer and electronic manufacturing and tourism and visitor clusters, transforming energy industry and technology and telecom clusters. The clusters identified in this section show opportunity for growth, have a presence in some regional counties, have regional impact and were used to dive deeper into the regional data. The needs of the strong clusters were used to develop the goals of this report.

This CEDS will serve as a roadmap for future economic development efforts of the Indiana 15 Region. Key regional stakeholders embrace a spirit of regionalism to support this initiative. Implementing the action items described within this document will strengthen the ability of the Indiana 15 Region to secure its economic future and position it as a competitive region. This plan reflects a planning process with active participation and foundational investment from business, civic, and community leaders. Significant research and discussions have led to the development of this plan.

Introduction

Regional Collaboration

The CEDS was supported by several key decision makers in the region whose input was invaluable throughout the Stronger Economies Together (SET) process. Those active in developing this plan were representatives from Indiana 15 Regional Planning Commission staff and Board members, State, County, City and Town elected officials, business owners, youth organizations, Purdue Extension, Community Foundations, local utilities, United States Department of Agriculture (USDA), Chambers of Commerce, disadvantaged organizations, farming, transportation, Economic Development, manufacturing, education, Indiana Office of Community and Rural Affairs (OCRA), Indiana Association of Regional Councils (IARC), recreation and local residents.



Community Forum – October 29, 2015

The list of the Indiana 15 Region – CEDS and SET Team is in Appendix A.

A draft of the CEDS was mailed specifically to Local Economic Development Officials for input. The CEDS was also made available on the Indiana 15 RPC website and news articles were placed in newspapers throughout the six-county region for the 30-day comment period.

The CEDS was also presented to the Board of Directors at the April 23, 2019 Board meeting. The CEDS was also presented at a dinner meeting in October of 2018 to representatives from all six counties and input was requested.

Evidence Basis for Plan

Regional Demographic Data

The 2010 census shows the population of the Indiana 15 Region is 125,577 reflective of a 3.1% increase since the 2000 census.

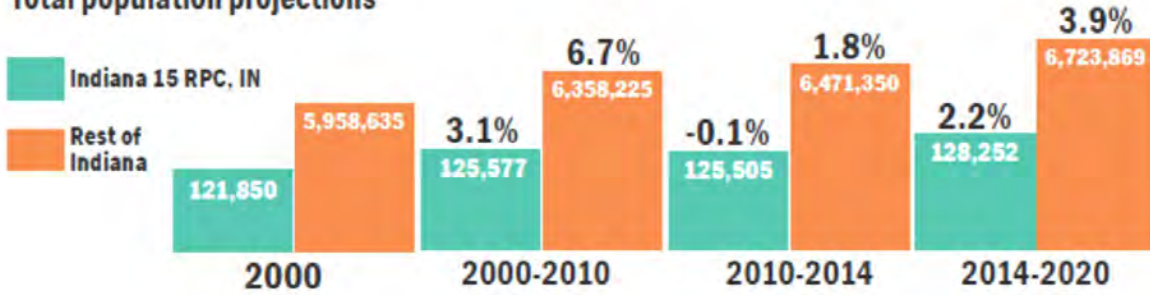
The region has an aging population. The age distribution of the 2000 population was very close to the state average in each age category except 20-29 year olds in which the region lagged. The 2014 data, shows the region equivalent to the state average in the 40-49 age category, less than the state average in all younger categories and over the state average in all older categories.

The region also doubled the Hispanic population from 1.5% in 2000 to 3.4% in 2014.

The median household income decreased \$4,700 from 2003-2013. During the same timeframe, the total population in poverty increased by 3.8% to a total of 12.4% and minors (age 0-17) in poverty increased by 6% to a total of 17.4%. The percentage with some or no high school is 2% higher in the region than in the rest of the state of Indiana. The state has 11% more population with higher than a high school diploma than the region. There was discussion that the decrease in household income, increase in poverty and less than the state average in education could be linked.

Population change

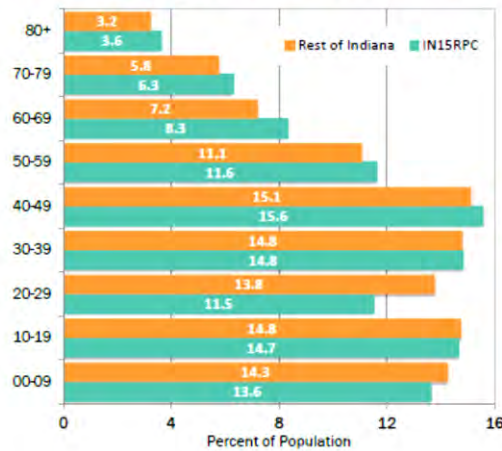
Total population projections



Graphic by Purdue Center for Research Development

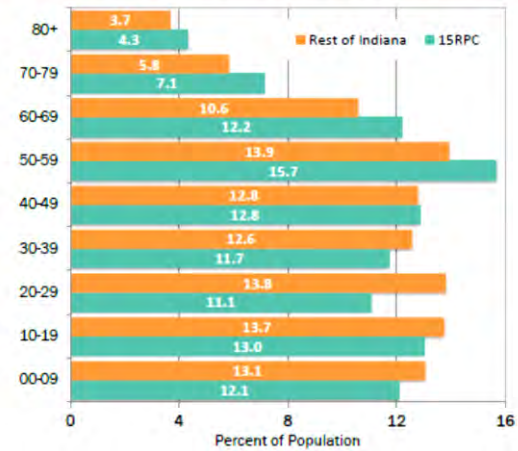
Population Age Structure, 2000

A visual presentation of the age distribution of the population (in percent)



Population Age Structure, 2014

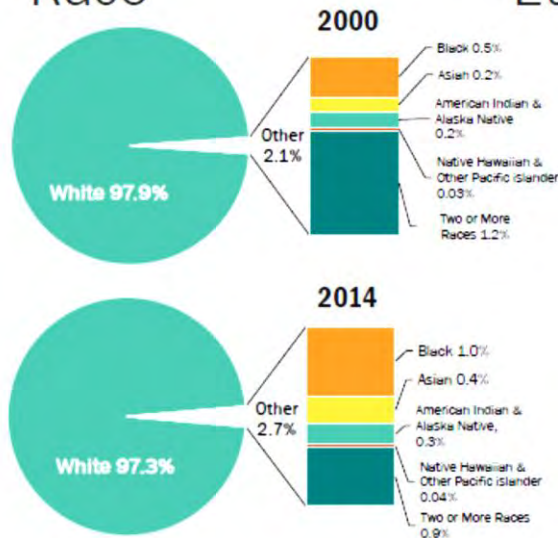
A visual presentation of the age distribution of the population (in percent)



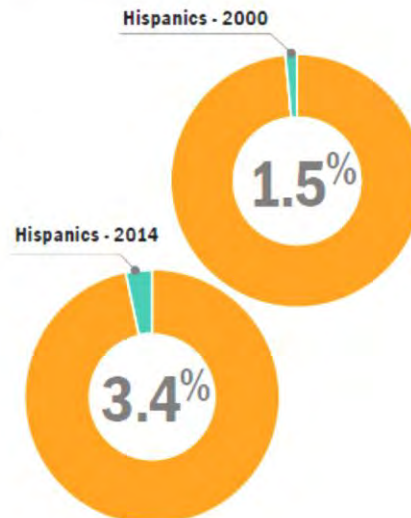
Graphic by Purdue Center for Research Development

Demography

Race



Ethnicity

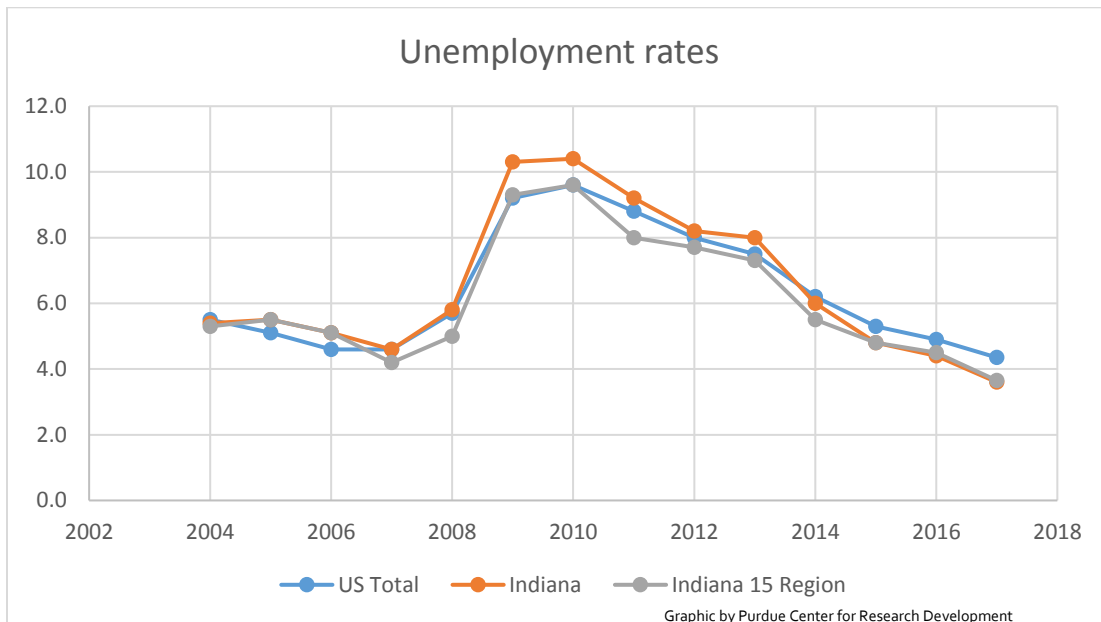


Graphic by Purdue Center for Research Development

Regional Economic Data

Unemployment in the Indiana 15 region was equal to the Indiana state average from 2004-2006. In 2007-2017 unemployment was lower in the Indiana 15 region than in the rest of the state. In 2018, the US, state and regional unemployment rates are setting new series lows, with the region (3.9%) narrowly above the state (3.6%). The low unemployment rate only tells part of the story.

Discussion throughout the plan development process included hearing from manufacturing firms about jobs that go unfilled and about the difficulty in finding and keeping workers. Manufacturers have increased the recruitment area, incentives and benefits and made changes to rehiring policies in an effort to alleviate the need for workers.



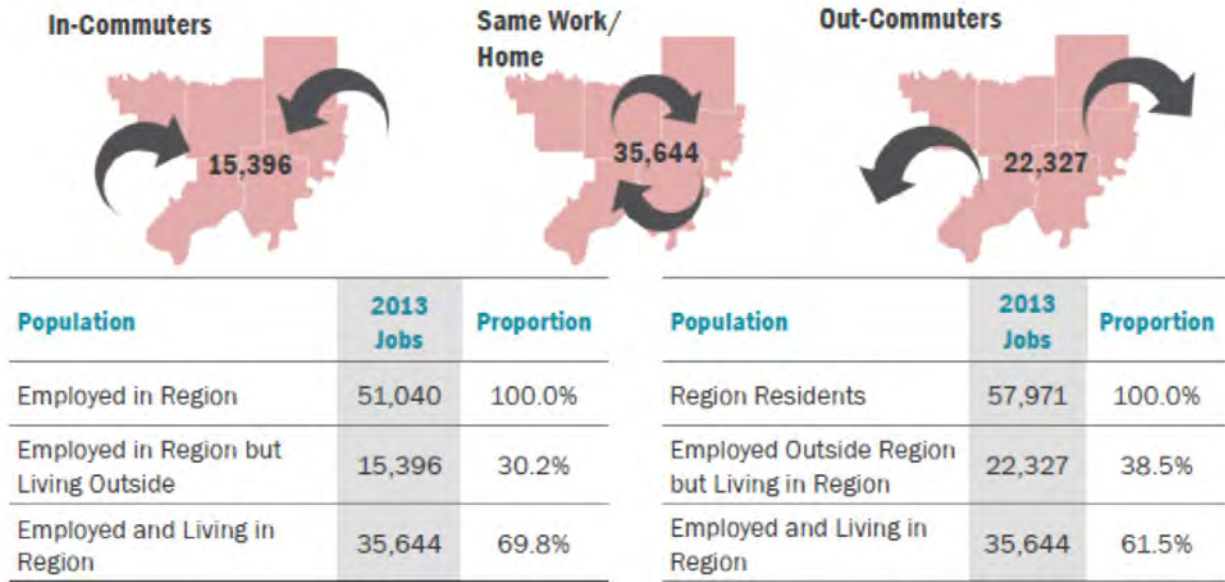
Income and poverty

	2003	2008	2013
Total Population in Poverty	8.6%	11.0%	12.4%
Minors (Age 0-17) in Poverty	11.4%	14.8%	17.4%
Real Median Household Income* (\$ 2013)	\$52,934	\$52,322	\$48,217

Graphic by Purdue Center for Research Development

There are 73,367 workers in the Indiana 15 region. 35,644 workers – representing 48.6% of the total - live and work in the region. 15,356 labor shed workers - commute into, but live outside the region. 22,327 commute shed workers - live in but commute outside the region to work. This leaves the net commute workers at a negative 6,931 workers. The commute shed workers are employed in the surrounding counties as well as the Evansville, Indianapolis and Louisville metropolitan areas.

Journey to Work



Graphic by Purdue Center for Research Development

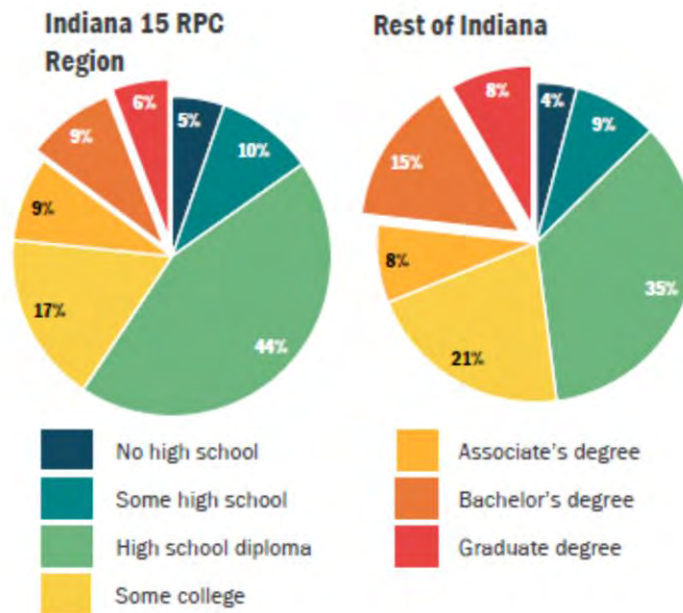
Workers in the Indiana 15 region also make \$5,367 less annually than workers in the rest of the state. Possible reasons for the difference could be the lower education rate, under-employment and the number of entry level/lower wage positions of the region.

Earnings per worker, 2014



Graphic by Purdue Center for Research Development

Educational attainment, 2013



There were 8,126 establishments launched in the Indiana 15 region from 2000-2011. During the same time period, 5,054 establishments closed. There was also a net migration of 38 establishments moving into minus moving out of the region leaving a total gain of 3,110 establishments. The increase in establishments took place in the self-employed to nine employees category, so the total number of jobs only increased by 912 or .9%. Total sales for the same time period decreased by nearly \$2M.

Regional Assets

Our six-county region is comprised of beautiful, natural and historic resources that include forestry, agricultural, farmland, rivers, manufacturing, and various points-of-interest for tourism. It is well-known as one of the most breathtaking areas in the state of Indiana.

One of our greatest assets is the accessibility to outdoor recreation. The region contains over 60,000 acres of Hoosier National Forest that is complimented with state parks and lakes, hiking trails, and many historic features.

With several job opportunities available, we have significant auto-machinery, aerospace, and forestry-product major manufacturing sectors nestled in pockets throughout the six counties. Our region boasts a manufacturing supercluster at three times the national rate.

The region has a long history of woodworking that dates back to the early settlers. These settlers brought skills from their homeland that started our furniture manufacturing businesses. The transportation related manufacturers are inter-related by creating a raw product, further refining or retooling that product and all being part of the same supply chain. The availability of land in close proximity of these manufacturers was a draw for them to locate here.

Major road infrastructure links these sectors, as well as schools, and points of interest horizontally and vertically. This allows residents and visitors ease of access throughout the region to work, live and play. These are all pivotal areas for quality of life in our rural communities.

A region with strong community involvement, the Indiana 15 region offers multi-cultural festivities, local attractions, music, artisans, wineries, sporting events, theater and historical landmarks to attract future visitors, but also the assets that envelope current residents in our society's roots. The region's canvas is far from blank, yet it has much more opportunity to grow and explore.

Potential Barriers and Related Strategies

During the strategy sessions, the top five challenges to the strategic plan were identified. The first barrier in the region is the lack of affordable housing. Housing stock is aging quickly in most areas of the region and there is a strong need for quality affordable housing to attract new residents. Specifically, workforce housing needs to be addressed. A large number of employees commute to their work place because of the lack of acceptable housing located near their employer.

While the work ethic is strong, the region is in need of a more skilled workforce. The region plan needs to address the job skills training and education elements to support the region's employers. The region also has not been successful in retaining post high school students (age 20-29) to remain in, return to or move to the region for employment after they complete their education.

Substance abuse and mental health continue to be a concern in the communities. The region lacks the adequate amount of support needed to deal with the substance abuse and mental health issues. Alcohol abuse among minors and the increased use of methamphetamines are the biggest abuses facing the region. In 2015, 49 clandestine meth labs were seized by law enforcement in the region. This issue could also contribute to the lack of qualified workers, due to failed drug tests or lack of good role models at home.

The state's property tax caps that were issued on tax bills due in 2012 have resulted in declining tax revenues for local governments. Local governments have not been able to invest in the needed infrastructure and have had to cut services to their residents as a result of the decrease in revenue. While the quality of education is good, a few schools have faced closure because of the operating deficits due to decreases in funding.

The manufacturers and businesses in the region have positions that go unfilled because of issues raised above and the inability to keep workers. If these businesses do not fill open positions, they will find ways to operate without them such as replacement with robotics, or move to areas with willing workers.

An overarching challenge for the region is to actively work regionally. It is easy to come up with projects for individual counties, but more focus needs to be put on projects that enhance the region to become more competitive.

Regional Economic Goals

The team identified strengths, weaknesses, opportunities and threats (SWOT) of the region. The team then utilized its resources to identify four regional economic goals.



Regional Economic Development Plan

Goal 1: Help Businesses Succeed

Promote the development of an economy that enhances the success of Forest and Wood Product businesses, Agri-Business operations and Advanced Materials manufacturers that creates and sustains jobs in order to maintain a quality standard of living.

Regional Economic Benefits

This goal recognizes that the region has to provide information on qualifications needed for open positions and employment opportunities for potential community workforce; improve the flow; strengthen connectivity; create a regional strategy of business attraction; and expand exporting capacity of existing businesses throughout the region to succeed in continuing economic growth.

Actions/Activities	Key Contacts	Timeline	Status	Responsible Party	Measurements
Objective A: Reduce the number of unfilled positions in existing businesses within the Indiana 15 region.					
1) Implement workforce training with IVY Tech to develop business skills, soft skills and workforce education	Businesses, schools, Local companies, LEDOs, WorkOne	2016-2018	Complete	Tell City IVY Tech director	Number of certificates issued (25 certificates issued)
2) Host one business job fair	Businesses, media, schools, LEDOs, WorkOne	Ongoing	In progress	WorkOne	Number of businesses attending and jobs filled
3) Encourage vocational training in regional high schools	School counselors, businesses, state	Ongoing	In progress	High School Counselors	Number of students in career technical classes (newspaper spotlight)
4) Create internships and externships	Schools, businesses	Ongoing	In progress	School Counselors	Host job fair
5) Create a mentoring program for young workers	SBDC, schools, SCORE, WorkOne	Ongoing	In progress	School Counselors	Ten internships in first year
Objective B: Promote the effective flow of people and materials within the Indiana 15 region.					
1) Enhance traffic flow within the region	INDOT, municipalities, LTAP, IN15	2018	Completed	INDOT Vincennes District	Attend INDOT Road Asset Management Training training
2) Enhance traffic flow from the region to other economies	Businesses, INDOT, municipalities	2030	Long-term	INDOT Vincennes District	Mid-States corridor (formed RDA, planning meetings ongoing with INDOT)
3) Improve transportation infrastructure that facilitates the expansion of existing businesses and attracts new, higher-wage industry sectors	Businesses, LEDOs, Ports, INDOT, SWIDC, municipalities	2023	Planning	INDOT Vincennes District	Expand two businesses and attract two new businesses (expansions occurring in three counties and prepared three Community Crossings applications)
4) Promote ride-share programs	Businesses, local government	2020	Development	Business HR	Creation of park & ride opportunities

Objective C: Strengthen the synergy and connectivity among existing businesses.					
1) Host industry sector summits	Chambers, LEDOs, Purdue Extension	2018-2019	Planning	LEDOs	Host one summit in 2019
2) Facilitate access to business assistance resources	Chambers, LEDOs, Purdue Extension, SBDC	2018-2019	Planning	Chamber directors	Host one panel discussion and/or facilitate two individual consultations
Objective D: Creating a regional strategy of attracting businesses.					
1) Enhance cooperation among regional LEDO/Chambers	LEDOs, Chambers, SWIDC	Ongoing	In progress	SWIDC Board	One regional project per three-year period (Entrepreneurship study underway)
2) Recruit businesses to fill leakages (see chart-Appendix D)	LEDOs, Chambers	Ongoing	Development	LEDOs	One business leakage firm lead contacted per year
3) Create a "Business Information Packet" for the Indiana 15 region that includes an inventory of resources and a survey for feedback	LEDOs, Chambers, SWIDC, Radius	2020	Planning	SWIDC Board	Packet created representing the entire six-county region
4) Engage local leaders on programs that support business development	LEDOs, Chambers	2020	Development	Chamber directors	Host one panel discussion
Objective E: Expand exporting capacity of existing businesses.					
1) Educate existing businesses on export fundamentals	IEDC, PCRD	2023	Development	IEDC Director	Host one workshop by 2023
2) Educate existing businesses on export opportunities	Chambers, LEDOs, IEDC	2023	Development	LEDOs	Host one workshop by 2023

Key Partners:

- Crawford County – Chamber, Economic Development, schools
- Dubois County – Dubois Strong, Ferdinand Chamber, Jasper Chamber, Huntingburg Chamber, schools
- Orange County – Economic Development, schools
- Perry County – Chamber, Development Corporation, schools
- Pike County – Economic Growth Council, Chamber, schools
- Spencer County – Lincolnland Economic Development, Regional Chamber, schools
- Ivy Tech, SWIDC, INDOT, IEDC, Radius, SBDC, WorkOne, Purdue, Ball State

Target Outcomes:

- Reduce the number of unfilled positions by 25% by December 2020 within the Indiana 15 region.
- Steady workforce with little turnover measured by the qualitative information shared by LEDOs.
- Each of the Indiana 15 counties updating their asset management plan of roads, streets and bridges by July 2018.
 - **Assisted the Towns of Marengo and Alton with their asset management plans.**
- Prepare at least one Community Crossings road assistance application in 2018.
 - **Assisted the Town of Marengo with their Community Crossings application.**
- Increase business connections by 20% by 2019.
- Reduce business leakages by 10% by 2025.
- One business with added export activity by 2019.

Short Term:

- Visit business leaders to discuss needs (workforce, export, transportation, connectivity)
 - **Met with LEDO's during regional strategic planning session.**
 - **Met with five LEDO's individually to prioritize projects.**
- Attend regional transportation asset management workshop
 - **Two staff attended the Community Crossings "train-the-trainer" sessions.**
 - **Held two Community Crossings application training sessions.**
- Engage county LEDOs and chambers to host an industry sector summit

Intermediate:

- Increase soft skills in potential workforce
 - **Completed workforce training project with 25 certificates awarded.**
- Information on types of education/skills needed (Newspaper business spotlight)
- Host industry sector summit
 - **Speaker at the Pike County Economic Summit held February 2019.**
 - **Attended Dubois County Economic Summit held February 2019.**
 - **Crawford County conducting industry survey Spring 2019.**
 - **Team member Dubois County-ROI Quality of Life/Workforce Enhancement Plan held February 2019.**

Long Term:

- Provide qualified workforce
- Strengthen the synergy and connectivity among existing businesses

Awards Received:

- National Association of Development Organizations – Tell City Regional Workforce Development Project
- Indiana Association of Regional Councils – Community Crossings Transportation Award

Goal 2: Enhance Regional Connectivity

Ensure efficient utilities and infrastructure to support regional growth of Forest and Wood Product businesses, Agri-Business operations and Advanced Materials manufacturers and their employees.

Regional Economic Benefits

This goal will provide improvements and affordability to utilities; telecommunications; promote energy efficient heating and cooling options; and market the strengths of regional collaboration that will allow residents and business to grow.

Actions/Activities	Key Contacts	Timeline	Status	Responsible Party	Measurements
Objective A: Ensure that residents and businesses within the Indiana 15 region have access to affordable water, efficient wastewater treatment and stormwater drainage.					
1) Inventory utility needs of the region	Indiana 15 RPC, cities, towns, county's, utility providers	2018-2019	Ongoing	Indiana 15 RPC	Annual & Five year CEDS
2) Document future infrastructure needs of the region	Indiana 15 RPC, cities, towns, county's, utility providers	Annually	Draft in progress	Indiana 15 RPC	Annual & Five year CEDS (Updated with each CEDS-see Appendix E)
3) Seek funding to support infrastructure enhancements	Indiana 15 RPC, USDA, SRF, OCRA, EDA	2018-2021	Planning	Indiana 15 RPC	Six infrastructure improvement projects in 2018 (three in 2017)
Objective B: Ensure that residents and businesses within the Indiana 15 region have access to efficient telecommunications.					
1) Take inventory of needs/wants and system options/limitations/availability of telecom systems	Indiana 15 RPC, cities, towns, county's, telephone/internet providers	2019	Planning	State telecommunications task force	Inventory report
2) Meet with providers to seek resolution to documented needs/wants/limitations	Indiana 15 RPC, cities, towns, county's, telephone/internet providers	2019	Ongoing	Indiana 15 RPC	One new extension of service (All 6 counties continue to show improvement)
Objective C: Ensure that residents and businesses within the Indiana 15 region have efficient heating and cooling options.					
1) Educate and inform residents and businesses on energy efficient heating and cooling choices.	Utilities, Rural Electric Coops, AMP, LHDC, Tri-Cap	2019	Development	Utilities marketing	Energy efficiency for one community (Several communities have installed energy efficient lighting)
Objective D: Promote and market the strengths of regional collaboration.					
1) Promote Indiana 15 RPC's historical and current plans for regional collaboration.	Indiana 15 RPC	2018	Planning	Indiana 15 RPC	Host regional meeting
2) Report on current projects through a regional newsletter	Indiana 15 RPC	Annually	Ongoing	Indiana 15 RPC	Increase electronic distribution (2018 newsletter complete, 2019 in development)
3) Enhance the regional website to include links to regional information	Indiana 15 RPC	2016	Complete	Indiana 15 RPC	Feedback and number of hits (Website update complete, quarterly tracking of hits shows increased traffic)

4) Connect leaders to discuss and learn about opportunities to partner on multi-jurisdictional needs	Indiana 15 RPC, county's, cities, towns, leadership academies	Ongoing	In progress	Indiana 15 RPC	Participation in CEDS Infrastructure Planning underway and promoting Regional Stellar program)
--	---	---------	-------------	----------------	--

Key Partners:

- Crawford County – Cities and Towns and utilities
- Dubois County – Cities and Towns and utilities
- Orange County – Cities and Towns and utilities
- Perry County – Cities and Towns and utilities
- Pike County – Cities and Towns and utilities
- Spencer County – Cities and Towns and utilities
- Indiana 15 RPC, NADO, IARC, IUPUI, State Telecommunications Task Force, SWIDC, EDA, telecommunication companies

Target Outcomes:

- Improve two community's infrastructure (water, wastewater, stormwater) per year.
 - **Water improvement projects have taken place in Grandview, Holland, Birdseye, English, Paoli and Jasper. Wastewater improvement projects have taken place in Marengo, Paoli and Grandview. Wastewater studies have taken place in Chrisney, Winslow, Dale and Milltown. A stormwater project took place in Cannelton.**
- Increase regional internet service by 5% by 2019.
 - **Broadband studies and underway for Crawford County (English, Marengo, Milltown) and the Town of Dale**
- Improve energy efficiency in one community by 2019.
- Increase target audience by marketing regional success stories by fall of 2018.
 - **A regional dinner meeting was held in 2018 to review projects and needs of the region.**
 - **An annual newsletter goes out to 327 community leaders highlighting projects taking place in the region.**

Short Term:

- Update regional infrastructure needs with IUPUI.
- Inform public of deployment progress of high-speed options as they become available in the area
- Inform public of energy efficiency options in the region
- Enhance Indiana 15 RPC regional website
 - **Indiana 15 RPC website update is complete.**

Intermediate:

- Engage local officials, prioritize and share information on infrastructure needs throughout the region
 - **Project prioritization is located in Appendix E. Meetings with LEDO's and community representatives have taken place to finalize these lists.**

Long Term:

- Seek resources to fill infrastructure needs
 - **Applications in progress for Milltown and Chrisney wastewater improvement construction.**
- Provide high-speed, robust internet in the region
 - **Broadband studies and underway for Crawford County (English, Marengo, Milltown) and the Town of Dale**
 - **Promoting the OCRA Next Level Connections Broadband program to communities**
- Improve energy efficiency throughout the region

Goal 3: Enhance Quality of Life

Promote an increased general well-being of individuals in the Indiana 15 region to aid in recruitment, retention and overall enjoyment and stability of residents within Forest and Wood Product businesses, Agri-Business operations and Advanced Materials manufacturers.

Regional Economic Benefits

This goal seeks increased quality of life and entices people to live in the region by increasing safe and affordable housing; access to health care; access to recreation areas; and promoting regional assets thereby reducing the commutershed footprint.

Actions/Activities	Key Contacts	Timeline	Status	Responsible Party	Measurements
Objective A: Increase safe and affordable housing for all ages.					
1) Utilize information gained from the Purdue Housing Pilot Project to identify the housing needs within the region	Tri-Cap, LHDC, Hoosier Uplands, Purdue Extension, IHCDCA	2017	Complete	Purdue University	Presentation early 2017 by IEDC
2) Ensure regional communities have adequate policies for safe housing	USDA RD, Tri-Cap, LHDC, Hoosier Uplands, Local Govt.	Ongoing	Ongoing	Tri-Cap, LHDC, Hoosier Uplands	Adopt and enforce unsafe building ordinances
3) Collaborate with community housing development organizations	Tri-Cap, LHDC, Hoosier Uplands, IHCDCA, SIDC	Ongoing	Ongoing	Tri-Cap, LHDC, Hoosier Uplands, SIDC	Decrease the number of substandard housing units
4) Investigate successful best approach for addressing the affordable housing issue.	Tri-Cap, LHDC, Hoosier Uplands, Purdue Extension, IHCDCA, OCRA	2016	Complete	Purdue University	Report outlining best practices
Objective B: Increased accessibility to rural health care.					
1) Aggregate information on available health care, mental health care and substance abuse agencies	Area hospitals, Southern Hills, Healthcare agencies, IRHA	2018-2021	Planning	County Health Departments	Available via website and social media
2) Convene mental health care agencies to discuss needs	Southern Hills, Healthcare agencies, County Judges	Meet bi-annually	Planning	Southern Hills, Tri-Cap	Greater understanding of mental health & substance abuse needs.
3) Collaborate to ensure that EMA staffing and ambulatory needs are met-especially in rural areas.	EMA, counties	Ongoing	Plan implementation in progress	EMA directors	Decrease response times by 10% by 2018 (3 counties have expanded ambulatory services)
Objective C: Increased access and amenities at parks, trails and recreation areas.					
1) Mapping existing parks, trails, and public water access sites	Indiana 15 RPC, Park Boards, Army Corp, DNR, HNF	2019	Planning	Indiana 15 RPC	Complete map of existing and proposed regional parks

2) Increased connectivity of trails within communities and the region	Indiana 15 RPC, Park Boards, IDNR, trail groups	2020	Planning	Park Boards, County Highway, City & Town Street Departments	Add one mile of trail in 2019 and one mile in 2020 in the Indiana 15 region (2018-Added 3 miles of trail in region)
3) Promote ride bicycles to work opportunities	Indiana 15 RPC, Park Boards, Cities/Towns	2020	Planning	Park Boards	Map of bike paths for commuters (8 communities are performing improvements)
4) Establish a regional trails focus group to include representatives from each county	Indiana 15 RPC, Park Boards, trail groups	2023	Development	Park Boards	Development of Regional Trails group and regular meeting schedule
5) Promote youth activities	YMCA, Youth Organizations, Mentors for Youth	2018-2021	Development	YMCA Marketing	Schedule of youth year-round events
Objective D: Promoting regional assets.					
1) Create an asset marketing packet (education, work ethic, low crime, job availability, etc)	Purdue, CVBs, Chambers, OCRA HCI	2020	Ongoing	Purdue University	A marketing packet with all listed information
2) Enhance Indiana 15 RPC website to be used as a regional resource	Indiana 15 RPC, counties	2017	Complete	Indiana 15 RPC	Update website with community information and local ordinances

Key Partners:

- Crawford County – Local governments, EMA, Park Boards, medical providers and County Judge
- Dubois County – Local governments, EMA, Park Boards, medical providers and County Judge
- Orange County – Local governments, EMA, Park Boards, medical providers and County Judge
- Perry County – Local governments, EMA, Park Boards, medical providers and County Judge
- Pike County – Local governments, EMA, Park Boards, medical providers, SIDC and County Judge
- Spencer County – Local governments, EMA, Park Boards, medical providers and County Judge
- Indiana 15 RPC, YMCA, Tri-Cap, Lincoln Hills Development, Hoosier Uplands, Purdue, OCRA, Indiana Housing and Community Development Authority, Indiana Department of Natural Resources, trail groups

Target Outcomes:

- Eliminate four blighted housing structures within the Indiana 15 region by 2018.
 - **Four houses were cleared in the City of Jasper.**
- Reduce the emergency response time in one county by 2020.
 - **Worked with two communities on FEMA grants for additional emergency response vehicles.**
- Develop one new or enhanced public access site per year.
 - **Parklands of Jasper was completed in 2018; Ferdinand Old Town Lake Trail underway in 2019.**
- Market the region through an enhanced website with a 10% increase in hits by 2018.
- Increase the Indiana Office of Community and Rural Affairs Hometown Collaboration Initiative community participants by one in 2019. (2016 participants included: Perry, Orange and Spencer Counties; 2017 included: Crawford County)

Short Term:

- Review results of housing studies
 - **Pike County Housing Study – completed 2018**
 - **Dubois County Housing Study underway – participated in 2019**
- Engage communities on specific housing policies
- Inventory existing health care resources
- Assist with FEMA AFG applications for emergency vehicles, equipment and training
 - **Assisted with one application in 2017 and three in 2018**
- Prepare project application for new or enhanced public access site funding
 - **Five applications were completed in 2017-2018**

Intermediate:

- Assist in projects that provide affordable housing within the Indiana 15 region. (Ferdinand-Benet Hall, Huntingburg-Stork Place, Jasper Cabinet, Huntingburg Wagon Works) (one application planned for 2019)
- Seek funding for emergency vehicles and equipment

Long Term:

- Place Indiana 15 as a “Resource Center” for the region’s public and stake holders.
- Promote the creation endowments to facilitate expenses to carry out projects.

Goal 4: Attract Tourists and Enhance Arts

Promote a well-balanced utilization of the regions natural, historic and physical resources to preserve and protect the environment while maximizing its economic potential of Forest and Wood Product businesses, Agri-Business operations and Advanced Materials manufacturers.

Regional Economic Benefits

A regional marketing effort and filling tourism workforce needs will help increase the number of tourists and events. This will increase the economic benefit to local entrepreneurs and therefore our local economy.

Actions/Activities	Key Contacts	Timeline	Status	Responsible Party	Measurements
Objective A: Increase regional marketing efforts with a unified approach.					
1) Research existing regional tourism marketing efforts	CVBs, state and regional tourism marketing groups, Radius	2018-2021	In progress	Indiana Office of Tourism Development	Formation of regional organization and regular meetings
2) Convene and develop a regional hospitality training program	Ivy Tech, VUJC, hospitality businesses, CVBs, Radius	2018-2021	Development	Regional CVB directors	Longer stays and increased tourism
3) Form discussion groups for tourism, arts and entertainment topics	CVBs, chambers, arts associations, IDNR, NextAct	2018-2021	Development	Regional CVB directors	Formation and regular meeting of discussion groups
4) Identify regional tourist attractions	CVBs, chambers, Arts Associations, regional tourism groups	2020	Planning	Regional Tourism Group	Regional map of tourism by 2020
5) Develop an interactive regional website to attract tourists	CVBs, chambers, regional tourism groups, state tourism, web developer	2020	Planning	Regional CVB directors	Web traffic to increase tourism by 20%
6) Market tourism opportunities to regional residents	CVBs, chambers, regional tourism groups	Ongoing	Planning	CVB/Chamber directors	Increase tourism by 20%
7) Create regional tourism packages	CVBs, chambers, regional tourism groups	2018-2021	Development	Regional CVB directors	One regional package promoted annually (2018 regional antique shop brochure prepared)
8) Develop a regional tourism brand	CVBs, regional tourism groups, Radius	2018-2021	Development	Regional CVB directors	Regional brand used in promotion
9) Develop and market trails – bike, hike, horseriding, motorcycle, jeeps	CVBs, regional tourism groups	Ongoing	Development	Regional CVB directors	Promotion of trails to each group mentioned
Objective B: Investigate tourism workforce needs within the Indiana 15 region.					
1) Recruit businesses to fill leakages	CVBs, chambers, EDC	Ongoing	Development	CVB/Chamber directors, LEDOs	One business leakage firm lead contacted per year
2) Inventory workforce needs in tourism industry	CVBs, chambers, WorkOne	2018-2021	Development	CVB/Chamber directors, LEDOs	List of workforce needs

Key Partners:

- Crawford County – CVB and Chamber
- Dubois County – CVB and Chamber, NextAct
- Orange County – CVB and Chamber, West Baden CVB
- Perry County – CVB and Chamber
- Pike County – Tourism and Chamber
- Spencer County – CVB and Chamber, Holiday World marketing
- WorkOne, Radius, arts groups, IDNR, VUJC, regional and state tourism groups

Target Outcomes:

- Increase regional tourism income by 10% by 2019.
- Activate a unified regional CVB group by 2020.

Short Term:

- Engage CVBs to discuss a regionally unified strategic approach to increase tourism income
- Inventory regional tourism assets for use in marketing materials
- Work with Indiana 15 counties to duplicate Perry County's unified website approach (Chamber, Economic Development, Tourism, Government, Education, etc).

Intermediate:

- Implement the regional hospitality training program via stakeholder engagement

Long Term:

- Develop a regional brand and unified marketing strategy.
 - **Radius developed a regional marketing plan that includes Crawford, Dubois and Orange County tourism.**

Evaluation Plan

Feedback from Public Comment Period:

Meetings were held with all local economic developers and the feedback was incorporated into this update.

The CEDS was also advertised for public comment from March 25-April 25, 2019. The following modifications were made based on feedback:

- Orange County Economic Development commented that updates from Orange County had been added correctly.
- Perry County Economic Development added a key partner and other updates.
- Pike County Growth requested updates from a 2018 Pike County Interchange Area Master Plan and the 2019 Petersburg Comprehensive Plan. These plans were read and included in the final edits.
- Marengo now has the local match in place for the wastewater project
- Incorporated updates from the following communities: Marengo, Milltown, Huntingburg, Jasper, French Lick, Orleans, Tell City, Cannelton, Petersburg, Spurgeon, Winslow, Gentryville, Grandview and Dale.

Key Measures and Strategies to Track Progress:

The implementation status of this Comprehensive Economic Development Strategy will be an agenda item on the Indiana 15 Regional Planning Commission Board of Directors quarterly meeting. The goals, objectives and outcomes are included in part of the Comprehensive Economic Development Strategy reported to the Economic Development Administration.

Appendix

Appendix A – CEDS and SET Members

Crawford County – Bill Byrd – Retired Business owner/Indiana 15 RPC Board/Utility
Crawford County – Randy Gilmore – Past County Commissioner/Former Indiana 15 RPC Board
Crawford County – Linda Gilmore – Resident
Crawford County – Stephen Bartels – Business Owner/County Council/Indiana 15 RPC Board/State Legislator
Crawford County – Morton Dale – County Commissioner/Community Organization
Crawford County – Bill Breeding – County Council/Business/Agriculture/The Aged
Crawford County – Patricia Hahus – Alton Town Council/Community Organization/Women
Crawford County – Michael Haverstock – Marengo Town Council/Utility/Community Organization
Dubois County – Ashlee Sudbury – Purdue
Dubois County – Beverly Schulthise – Former Ferdinand Clerk-Treasurer/Indiana 15 RPC Board
Dubois County – Charmian Klem – County Council/Indiana 15 RPC Board/Education/Women
Dubois County – Courtney Knies – Youth/Current Blend Entrepreneurship Center
Dubois County – Dave Wylam – Resident
Dubois County – Debbie Johnson – Ferdinand Town Council
Dubois County – Doug Merkel – Utility
Dubois County – Drew Englert – Resident
Dubois County – Jan Dougan – Purdue
Dubois County – Gary Dougan – Resident
Dubois County – Larry Vollmer – Past County Commissioner/Former Indiana 15 RPC Board
Dubois County – Kenneth Eck – Purdue
Dubois County – Nancy Eckerle – Chamber of Commerce/Jasper City Council/Not-for-Profit
Dubois County – Nick Hostetter – County Commissioner/Indiana 15 RPC Board/Business
Dubois County – Paul Lorey – Indiana 15 RPC Board/Business/Finance/Agriculture
Dubois County – Mike Ellis – Indiana 15 RPC Board/Professions/Public Health
Dubois County – Neil Elkins – Disadvantaged
Dubois County – Phil Ahrens – Resident/Realtor
Dubois County – Terry Seitz – Mayor Jasper
Dubois County – Travis McQueen – Transportation
Orange County – Don Brewer – County Commissioner
Orange County – Imojean Dedrick – Community Foundation
Orange County – Cathy Hardin – Community Foundation
Orange County – Zach Brown – Economic Development
Orange County – Rudy Freeman – Indiana 15 RPC Board/County Highway Supervisor/Farmer
Orange County – Matt Henderson – Indiana 15 RPC Board/Business/Professions/Utilities
Orange County – John Harrison – Indiana 15 RPC Board
Orange County – Tanya Hall – Purdue
Perry County – Alvin Evans – Economic Development
Perry County – Erin Emerson – Economic Development/Not-for-Profit
Perry County – Jeff Rogers – Manufacturing
Perry County – Jody French – Education/County Council
Perry County – Larry James – County Commissioner
Perry County – Lee Chestnut – Economic Development
Perry County – Mary Snyder – Mayor Cannelton
Perry County – Mary Roberson – Education/Youth
Perry County – Tara Damin – Women
Perry County – Thomas Hauser – Perry County Council/Indiana 15 RPC Board/Agriculture/Public Health
Pike County – Ashley Willis – Economic Development
Pike County – Jon Craig – Business/Pike County Progress Partners/Indiana 15 RPC Board
Spencer County – Al Logsdon – County Commissioner/Indiana 15 RPC Board/Education
Spencer County – Gay Ann Harney – Mayor of Rockport/Indiana 15 RPC Board/Community Organizations
Spencer County – Jack Kroeger – County Council
Spencer County – Jeff Lindsey – Business Owner
Spencer County – John Bowen – Recreation/Santa Claus Town Council
Spencer County – Mason Seay – Chrisney Town Council/Indiana 15 RPC Board/Finance
Spencer County – Don Wertman – Dale Town Council/Indiana 15 RPC Board

Spencer County – Angie Fischer – Grandview Town Council/Indiana 15 RPC Board/Community Organizations
Spencer County – Michael Johannes – Santa Claus Town Council/Indiana 15 RPC Board/Business
Spencer County – Nick Held – Purdue
Spencer County – Todd Ruxer – County Council/Indiana 15 RPC Board/Community Organizations
Spencer County – Tom Utter – Economic Development
Crawford/Dubois/Orange/Perry/Pike/Spencer – Lisa Gehlhausen – Indiana 15 RPC
Crawford/Dubois/Orange/Perry/Pike/Spencer – Nathan Held – Indiana 15 RPC
Crawford/Dubois/Orange/Perry/Pike/Spencer – Cheri Taylor – Indiana 15 RPC
Crawford/Dubois/Orange/Perry/Pike/Spencer – Terri Weyer – USDA
Crawford/Dubois/Orange/Perry/Pike/Spencer – Craig McGowan – USDA
Crawford/Dubois/Orange/Perry/Pike/Spencer – Deb Boudreau – USDA
Crawford/Dubois/Orange/Perry/Pike/Spencer – Wayne Dubble – USDA
Crawford/Dubois/Orange/Perry/Pike/Spencer – Mark Beckman – USDA
Crawford/Dubois/Orange/Perry/Pike/Spencer – Jim Heck – WorkOne
Crawford/Dubois/Orange/Perry/Pike/Spencer – Tony Goben – Senator Donnelly's office
Crawford/Dubois/Orange/Perry/Pike/Spencer – Larry Ordner – Congressman Bucshon's office
Crawford/Dubois/Orange/Perry/Pike/Spencer – Mike Strahl – USDA
Dubois/Pike/Spencer – Mark Messmer – Former State Senator
Crawford/Dubois/Orange/Perry/Pike/Spencer – Terri Weyer – USDA
Crawford/Dubois/Orange/Perry/Pike/Spencer – Theresa Chriss-Hartwig – IARC
Heather Strohm – Purdue
Bo Beaulieu – Purdue

Appendix B – Regional Data

Table 1: 2010 Population in Indiana 15 Region, by County

	Crawford	Dubois	Orange	Perry	Pike	Spencer
1990 Census	9,914	36,616	18,409	19,107	12,509	19,490
2000 Census	10,743	39,674	19,306	18,899	12,837	20,391
2010 Census	10,713	41,889	19,840	19,338	12,845	20,952
% of Change 1990-2010	7.46%	12.59%	7.21%	1.19%	2.62%	6.98%
Regional % of Change 1990-2010	7.59%					
Indiana % of Change 1990-2010	14.49%					
United States % of Change 1990-2010	19.44%					

- US Census Bureau (Decennial Census and American Community Survey)

Table 1: Population in Indiana 15 Region, by County

	Crawford		Dubois		Orange		Perry		Pike		Spencer	
	Count	%	Count	%	Count	%	Count	%	Count	%	Count	%
Under Age 5	652	6.1	2,745	6.6	1,222	6.2	1,152	6.0	768	6.0	1,229	5.9
5 to 9 Years	686	6.4	2,906	6.9	1,302	6.6	1,157	6.0	769	6.0	1,387	6.6
10 to 14 Years	719	6.7	3,138	7.5	1,460	7.4	1,120	5.8	825	6.4	1,451	6.9
15 to 19 Years	718	6.7	2,779	6.6	1,404	7.1	1,163	6.0	821	6.4	1,490	7.1
20 to 24 Years	573	5.3	2,021	4.8	1,001	5.0	1,125	5.8	625	4.9	923	4.4
25 to 29 Years	517	4.8	2,445	5.8	1,045	5.3	1,303	6.7	680	5.3	1,090	5.2
30 to 34 Years	583	5.4	2,450	5.8	1,135	5.7	1,297	6.7	694	5.4	1,184	5.7
35 to 39 Years	681	6.4	2,512	6.0	1,168	5.9	1,248	6.5	790	6.2	1,239	5.9
40 to 44 Years	661	6.2	2,912	7.0	1,338	6.7	1,220	6.3	814	6.3	1,365	6.5
45 to 49 Years	869	8.1	3,399	8.1	1,445	7.3	1,515	7.8	1,041	8.1	1,751	8.4
50 to 54 Years	869	8.1	3,348	8.0	1,578	8.0	1,547	8.0	1,059	8.2	1,743	8.3
55 to 59 Years	825	7.7	2,843	6.8	1,339	6.7	1,339	6.9	956	7.4	1,567	7.5
60 to 64 Years	752	7.0	2,312	5.5	1,271	6.4	1,217	6.3	828	6.4	1,388	6.6
65 to 69 Years	555	5.2	1,704	4.1	985	5.0	836	4.3	666	5.2	1,003	4.8
70 to 74 Years	416	3.9	1,481	3.5	770	3.9	633	3.3	551	4.3	773	3.7
75 to 79 Years	278	2.6	1,082	2.6	589	3.0	557	2.9	422	3.3	575	2.7
80 to 84 Years	199	1.9	928	2.2	432	2.2	466	2.4	291	2.3	437	2.1
85 Years +	160	1.5	884	2.1	356	1.8	443	2.3	245	1.9	357	1.7
Total Population	10,713		41,889		19,840		19,338		12,845		20,952	
% of Population Age 25 to 64 Years	53.7 %		53.0 %		52.0 %		55.3 %		53.4 %		54.1 %	
% of Population Age 65 Years +	15.0 %		14.5 %		15.8 %		15.2 %		16.9 %		15.0 %	
	Indiana: 13.0 %						United States: 13.0 %					
% of Population Age 65 Years + (2000 Census)	12.8 %		12.9 %		14.8 %		14.9 %		15.3 %		12.9 %	
	Indiana: 12.4 %						United States: 12.4 %					

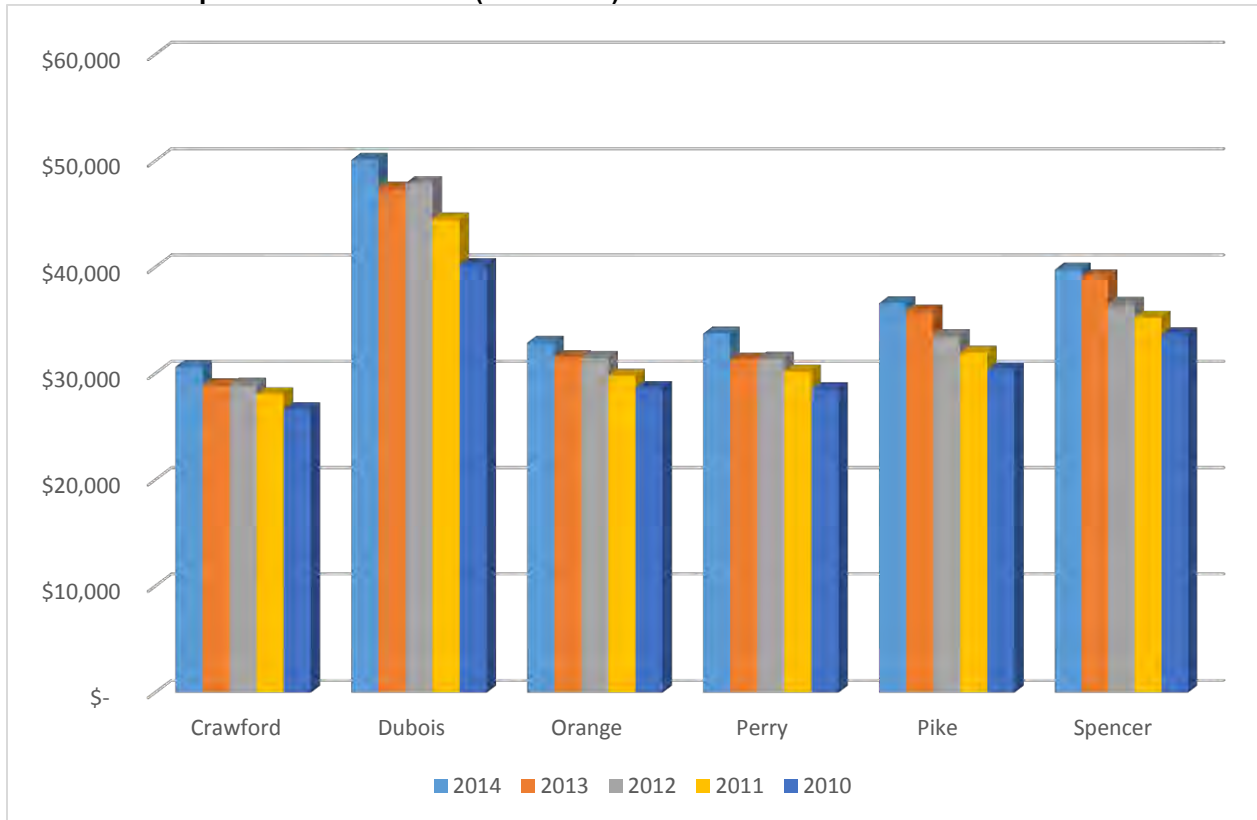
- US Census Bureau (Decennial Census and American Community Survey)

Table 1: Population in Indiana 15 Region, by Age and Sex (2010)

	Crawford		Dubois		Orange		Perry		Pike		Spencer	
	Male	Female	Male	Female	Male	Female	Male	Female	Male	Female	Male	Female
Under Age 5	321	331	1,388	1,357	638	584	588	564	408	360	606	623
5 to 9 years	356	330	1,477	1,429	658	644	574	583	386	383	730	657
10 to 14 years	390	329	1,542	1,596	747	713	602	518	403	422	728	723
15 to 19 years	350	368	1,363	1,416	722	682	633	530	421	400	776	714
20 to 24 years	291	282	1,042	979	531	470	673	452	339	286	477	446
25 to 29 years	262	255	1,250	1,195	516	529	785	518	350	330	577	513
30 to 34 years	297	286	1,281	1,169	554	581	786	511	344	350	591	593
35 to 39 years	340	341	1,284	1,228	598	570	709	539	400	390	616	623
40 to 44 years	355	306	1,481	1,431	670	668	696	524	441	373	709	656
45 to 49 years	436	433	1,733	1,666	736	709	820	695	519	522	880	871
50 to 54 years	453	416	1,716	1,632	787	791	802	745	540	519	889	854
55 to 59 years	434	391	1,426	1,417	697	642	701	638	490	466	813	754
60 to 64 years	389	363	1,146	1,166	603	668	627	590	412	416	708	680
65 to 69 years	283	272	770	934	478	507	398	438	329	337	487	516
70 to 74 years	219	197	687	794	380	390	307	326	258	293	383	690
75 to 79 years	117	161	441	641	266	323	237	320	195	227	262	313
80 to 84 years	84	115	339	589	163	269	175	291	120	171	170	267
85+ years	59	101	259	625	117	239	136	307	64	181	140	217
Total	5,436	5,277	20,625	21,264	9,861	9,979	10,249	9,089	6,419	6,426	10,542	10,710
	50.7%	49.3%	49.2%	50.8%	49.7%	50.3%	53.0%	47.0%	50.0%	50.0%	49.6%	50.4%

- US Census Bureau (Decennial Census and American Community Survey)

Chart 1: Per Capita Personal Income (2010-2014)



- stats.indiana.edu

Appendix C – Industry Cluster Data

Group	2009 Jobs	2014 Jobs	Jobs Rank (2014)	% Change Jobs	Earnings	Earnings Rank	Earnings Per Worker	Establishments	Earning Per Estab	Earning Per Estab Rank	Job Change	Ind Mix Effect	Nat. Growth Effect	Expected Change	Competitive Effect	2009 LQ	2014 LQ	Percent Change LQ	
Purdue: Forest And Wood Products	9,182	9,425	1	3%	\$472,195,639	1	\$50,103	136	\$3,472,027	7	243	(715)	590	(135)	367	8.92	9.53	7%	
Purdue: Primary Metal Mfg	1,045	1,294	13	24%	\$95,261,970	9	\$73,634	5	\$19,052,384	2	249	23	67	90	159	7.26	8.50	17%	
Purdue: Transportation Equipment Mfg	1,448	1,937	9	34%	\$112,223,370	8	\$57,950	10	\$11,222,337	3	489	119	93	212	277	2.73	3.27	20%	
Purdue: Apparel And Textiles	1,039	1,338	12	29%	\$63,799,117	14	\$47,672	15	\$4,399,939	5	300	(60)	67	6	293	2.01	2.65	32%	
Purdue: Agribusiness, Food Processing And Technology	4,920	5,212	2	6%	\$204,314,449	4	\$39,198	121	\$1,692,045	15	292	(138)	316	178	114	2.44	2.56	5%	
Purdue: Glass And Ceramics	81	279	21	242%	\$14,762,300	21	\$52,989	4	\$3,690,575	6	197	(1)	5	5	192	0.76	2.51	230%	
Purdue: Chemicals	1,038	1,491	10	44%	\$68,090,814	12	\$45,678	25	\$2,723,633	8	452	(35)	67	32	421	1.28	1.83	43%	
Purdue: Advanced Materials	2,866	3,632	6	27%	\$224,681,079	3	\$61,855	38	\$5,873,492	4	766	(493)	184	126	639	1.45	1.81	25%	
Purdue: Mining	326	374	19	15%	\$22,564,334	19	\$60,251	10	\$2,201,398	11	46	46	21	67	(19)	1.84	1.80	(2%)	
Purdue: Computer & Electronic Product Mfg	725	852	17	(24%)	\$40,690,477	15	\$73,678	1	\$40,690,477	1	(173)	(100)	47	(54)	(19)	1.63	1.38	(15%)	
Purdue: Arts, Entertainment, Recreation And Visitor Industries	3,749	3,797	4	1%	\$80,256,781	10	\$23,768	88	\$1,022,740	19	48	111	241	352	(304)	1.43	1.36	(5%)	
Purdue: Transportation And Logistics	2,320	2,497	8	8%	\$147,175,955	7	\$58,932	141	\$1,047,516	18	177	82	149	232	(54)	1.17	1.17	0%	
Purdue: Fabricated Metal Product Mfg	349	569	16	63%	\$29,517,261	16	\$51,878	22	\$1,372,896	16	220	17	22	40	180	0.69	1.03	49%	
Purdue: Energy (Fossil And Renewable)	4,128	3,702	5	(10%)	\$241,365,033	2	\$65,195	276	\$1,069,170	17	(426)	144	265	410	(636)	1.19	1.00	(16%)	
Purdue: Machinery Mfg	371	361	20	(3%)	\$23,205,314	18	\$64,221	9	\$2,578,368	10	(10)	11	24	35	(45)	0.90	0.82	(9%)	
Purdue: Biomedical/Biotechnical (Life Sciences)	4,419	4,067	3	(8%)	\$196,234,676	5	\$45,245	102	\$1,923,869	13	(352)	35	284	319	(671)	0.87	0.77	(11%)	
Purdue: Printing And Publishing	718	678	15	(6%)	\$27,599,225	17	\$40,639	30	\$918,974	20	(39)	(39)	46	7	(47)	0.61	0.58	(5%)	
Purdue: Defense And Security	1,518	1,403	11	(8%)	\$66,057,658	13	\$47,086	32	\$2,064,302	12	(115)	7	98	104	(220)	0.55	0.49	(11%)	
Purdue: Information Technology And Telecommunications	1,398	1,213	14	(13%)	\$88,225,134	11	\$72,747	51	\$1,721,466	14	(186)	(11)	90	79	(265)	0.54	0.45	(17%)	
Purdue: Business And Financial Services	3,426	3,347	7	(2%)	\$173,855,441	6	\$51,950	268	\$649,927	22	(79)	52	220	272	(351)	0.42	0.39	(7%)	
Purdue: Education And Knowledge Creation	515	481	18	(7%)	\$17,762,311	20	\$36,984	20	\$89,357	21	(35)	0	33	33	(66)	0.35	0.31	(11%)	
Purdue: Electrical Equip, Appliance & Component Mfg	3	33	22	1012%	\$2,640,646	22	\$80,838	1	\$2,640,646	9	30	(0)	0	0	30	0.02	0.22	1000%	
NOTE: Orange denotes clusters under consideration by INT5																			
KEY																			
Average	2,072	2,167			\$ 110,110,408		\$ 54,796	62	\$ 5,133,070							Above 1.2	Above 1.2	+ Change	
Median	1,222	1,371			\$ 78,157,974		\$ 52,475	28	\$ 2,132,850										

Appendix D – Regional Snapshot



Regional Data Snapshot

Target Industry Clusters

SET Session 2

Indiana 15 Regional Planning Commission Region, Indiana



Table of contents

01

Overview

02

Target Industry Clusters

03

Industry Cluster Comparison

01 overview

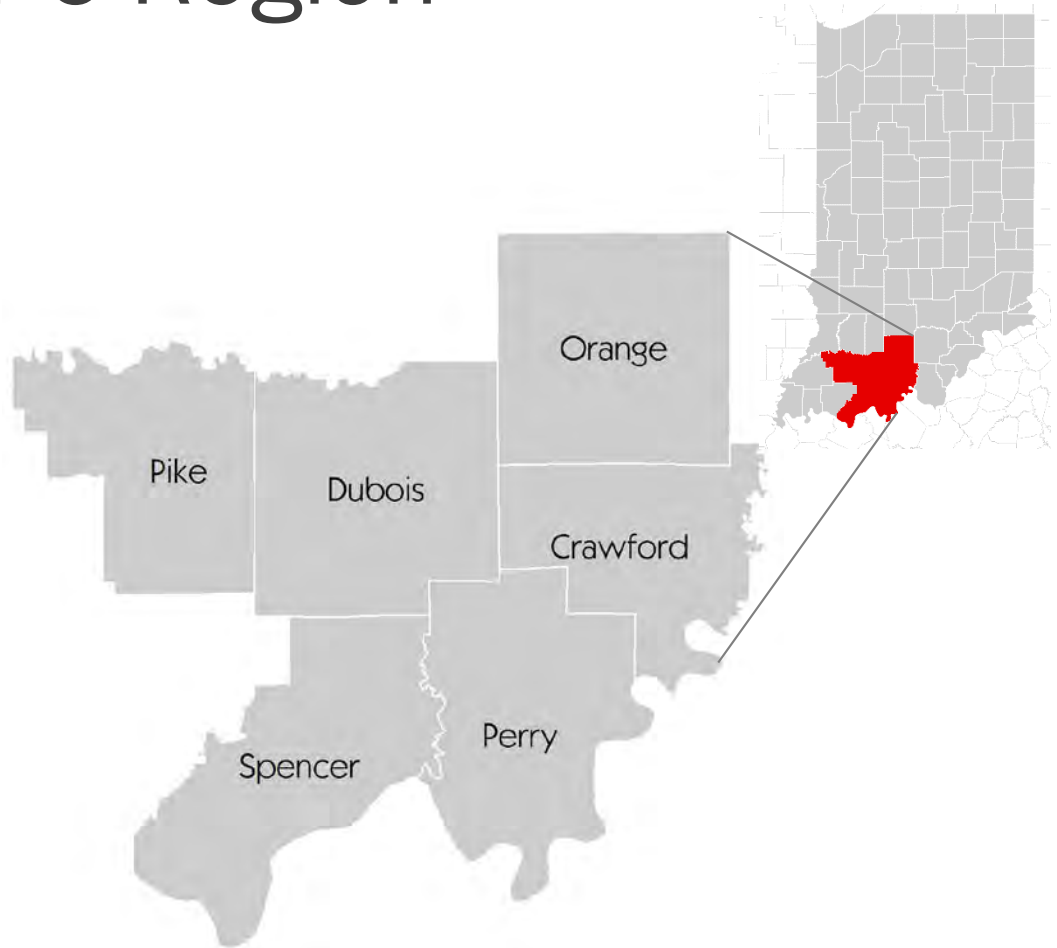
**Indiana 15 RPC Region,
Indiana**

Overview

Indiana 15 RPC Region

The Indiana 15 Regional Planning Commission Region is comprised of six Indiana counties. I-64 passes through the central part of the region connecting to I-55 to the west and I-65 to the east.

- Crawford
- Dubois
- Orange
- Perry
- Pike
- Spencer



02 target industry clusters

Forest and Wood Products

Primary Metal Manufacturing

**Transportation Equipment
Manufacturing**

**Agribusiness, Food Processing
and Technology**

Advanced Materials

Regional Job Growth:

Three Key Components of the Shift-Share Analysis

Expected Change
The sum of the industrial mix and the national growth effects

National Growth Effect

Explains how much of the regional industry's growth is explained by the overall growth of the national economy

Industrial Mix Effect

Share of regional industry growth explained by the growth of the specific industry sector at the national level

Note:
The calculations ensure no double counting of job change effects from national to regional levels

Regional Competitive Effect

Explains how much of the change in a given industry is due to some unique competitive advantage that the region possesses

Shift-Share Analysis (Regional Performance) by Top Industry Sectors

Forest and Wood Products

Industries	Jobs 2014	National Trend, 2009-2014	Industry Trend, 2009-2014	Cumulative Expected Growth	Actual Job Growth, 2009-2014	Regional Performance, 2009-2014
		A	B	C=A+B	D	D-C
Wood Office Furniture Manufacturing	2,990	177	-292	-115	234	↑ 349
Wood Kitchen Cabinet and Countertop Manufacturing	2,496	144	-250	-106	260	↑ 366
Upholstered Household Furniture Manufacturing	1,075	60	-5	55	140	↑ 85
Showcase, Partition, Shelving, and Locker Manufacturing	460	37	-65	-28	-119	-91
Institutional Furniture Manufacturing	392	16	-27	-11	145	↑ 156
Nonupholstered Wood Household Furniture Manufacturing	355	40	-113	-73	-266	-193
Furniture Merchant Wholesalers	327	24	6	30	-41	-71
Sawmills	239	12	2	14	45	↑ 31
Logging	162	12	22	34	-30	-64
Sawmill, Woodworking, and Paper Machinery Manufacturing	128	11	-7	4	-50	-54
Corrugated and Solid Fiber Box Manufacturing	108	8	-14	-6	-20	-14
Lumber, Plywood, Millwork, and Wood Panel Merchant Wholesalers	99	7	-11	-4	-12	-8
Finish Carpentry Contractors	88	7	-9	-2	-15	-13
Cut Stock, Resawing Lumber, and Planing	83	5	1	6	8	↑ 2
Roofing Contractors	72	5	-2	3	-5	-8

Note: Upward arrow (↑) indicates regional competitiveness.

section 02

Shift-Share Analysis

Regional Performance: Forest and Wood Products

Industries that Outperformed

- Wood Office Furniture Manufacturing
- Wood Kitchen Cabinet and Countertop Manufacturing
- Upholstered Household Furniture Manufacturing
- Institutional Furniture Manufacturing
- Sawmills
- Cut Stock, Resawing Lumber, and Planing

Industries that Underperformed

- Showcase, Partition, Shelving, and Locker Manufacturing
- Nonupholstered Wood Household Furniture Manufacturing
- Furniture Merchant Wholesalers
- Logging
- Sawmill, Woodworking, and Paper Machinery Manufacturing
- Corrugated and Solid Fiber Box Manufacturing
- Lumber, Plywood, Millwork, and Wood Panel Merchant Wholesalers
- Finish Carpentry Contractors
- Roofing Contractors

Top Industry Sectors

Forest and Wood Products

Industries	Exports 2013 (\$ Millions)	Jobs 2013	Export per job 2013 (\$)	LQ 2014
Wood Office Furniture Manufacturing	\$571.8	3,032	\$188,593	435.0
Wood Kitchen Cabinet and Countertop Manufacturing	\$348.7	2,235	\$156,048	53.8
Upholstered Household Furniture Manufacturing	\$200.5	1,024	\$195,701	49.5
Showcase, Partition, Shelving, and Locker Manufacturing	\$54.6	495	\$110,285	26.2
Institutional Furniture Manufacturing	\$75.3	415	\$181,240	45.8
Nonupholstered Wood Household Furniture Manufacturing	\$52.2	422	\$123,719	21.7
Furniture Merchant Wholesalers	\$53.0	298	\$178,291	16.4
Sawmills	\$20.7	248	\$83,187	7.0
Logging	\$11.8	166	\$71,272	3.5
Sawmill, Woodworking, and Paper Machinery Manufacturing	\$24.8	136	\$182,664	22.8
Corrugated and Solid Fiber Box Manufacturing	\$24.3	107	\$226,809	3.2
Lumber, Plywood, Millwork, and Wood Panel Merchant Wholesalers	\$5.4	81	\$65,999	2.6
Finish Carpentry Contractors	\$1.3	81	\$15,748	0.6
Cut Stock, Resawing Lumber, and Planing	\$9.2	80	\$115,462	13.6
Roofing Contractors	\$2.9	70	\$41,435	0.8

Note: Sorted similarly as the shift-share analysis slide.

section 02

Top 15 Inputs by Dollars

Forest and Wood Products

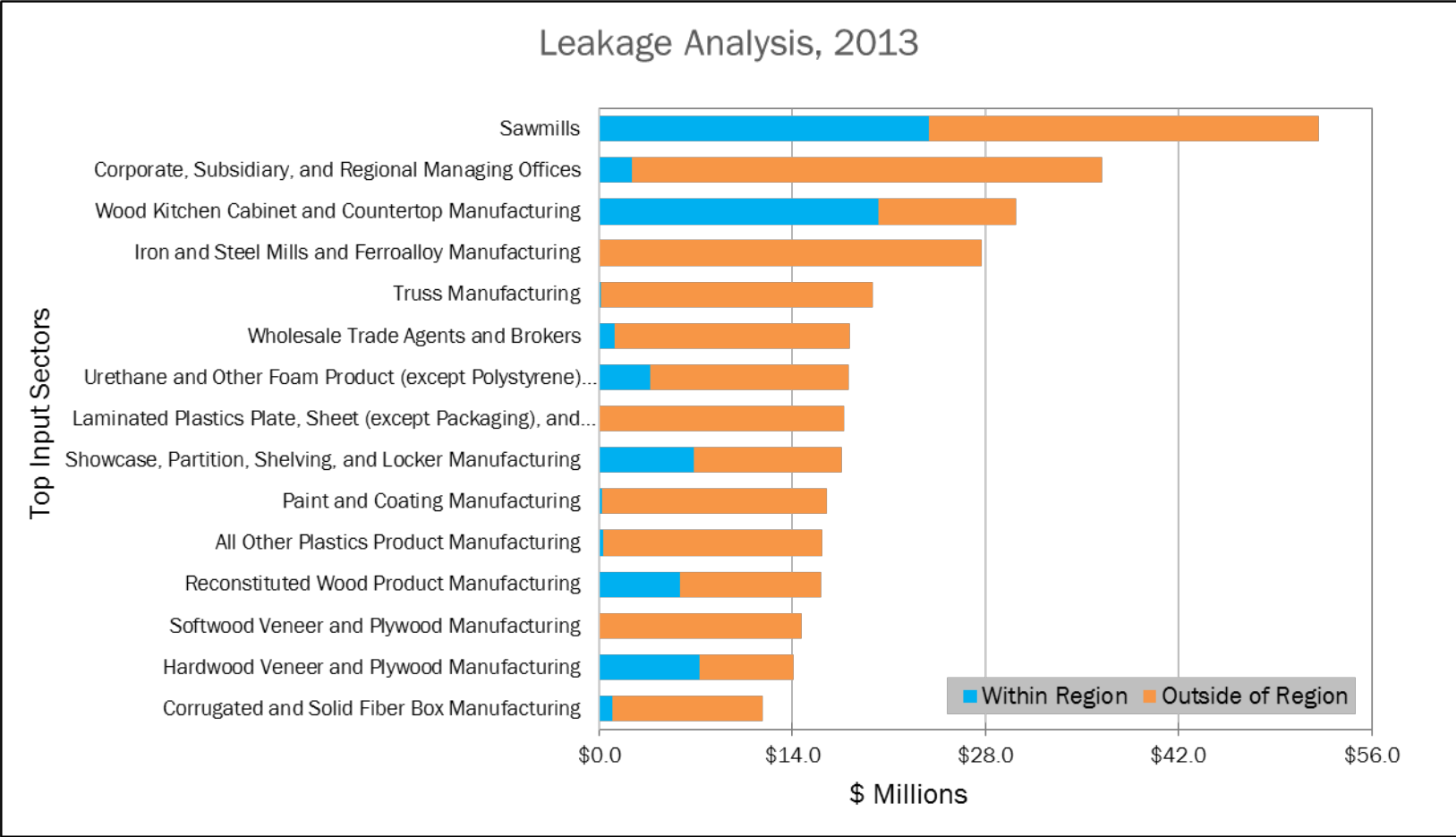
Industries	Estimated Input (\$ Millions), 2013	% In-Region	% Out of Region
Sawmills	\$52.16	46%	54%
Corporate, Subsidiary, and Regional Managing Offices	\$36.45	7%	93%
Wood Kitchen Cabinet and Countertop Manufacturing	\$30.24	67%	33%
Iron and Steel Mills and Ferroalloy Manufacturing	\$27.72	0%	100%
Truss Manufacturing	\$19.81	1%	99%
Wholesale Trade Agents and Brokers	\$18.20	6%	94%
Urethane and Other Foam Product (except Polystyrene) Manufacturing	\$18.05	21%	79%
Laminated Plastics Plate, Sheet (except Packaging), and Shape Manufacturing **	\$17.71	0%	100%
Showcase, Partition, Shelving, and Locker Manufacturing	\$17.62	39%	61%
Paint and Coating Manufacturing	\$16.46	1%	99%
All Other Plastics Product Manufacturing	\$16.16	2%	98%
Reconstituted Wood Product Manufacturing	\$16.08	37%	63%
Softwood Veneer and Plywood Manufacturing **	\$14.65	0%	100%
Hardwood Veneer and Plywood Manufacturing	\$14.11	52%	48%
Corrugated and Solid Fiber Box Manufacturing	\$11.81	8%	92%

Note: ** industry sector is not present in the region.
 EMSI shows <10 jobs in iron and steel mills and ferroalloy manufacturing.

section 02

Top 15 Inputs by Dollars

Forest and Wood Products



section 02

Source: EMSI Class of Worker 2015.4 (QCEW, nonQCEW, self-employed and extended proprietors).

Top Occupations

Forest and Wood Products

Occupations	Jobs 2014	% Change, 2009-2014	Median Hourly Earnings	Entry Level Education
Cabinetmakers and Bench Carpenters	1,037	6%	\$13.5	High school diploma or equivalent
Team Assemblers	959	2%	\$12.0	High school diploma or equivalent
Woodworking Machine Setters, Operators, and Tenders, Except Sawing	951	6%	\$13.4	High school diploma or equivalent
Furniture Finishers	498	8%	\$13.5	High school diploma or equivalent
First-Line Supervisors of Production and Operating Workers	328	3%	\$23.7	Postsecondary non-degree award
Laborers and Freight, Stock, and Material Movers, Hand	293	3%	\$13.2	Less than high school
Carpenters	259	3%	\$14.1	High school diploma or equivalent
Sales Representatives, Wholesale and Manufacturing, Except Technical and Scientific Products	234	-4%	\$21.3	High school diploma or equivalent
Helpers—Production Workers	190	4%	\$12.8	Less than high school
Sawing Machine Setters, Operators, and Tenders, Wood	181	11%	\$13.9	High school diploma or equivalent
Upholsterers	174	2%	\$13.6	High school diploma or equivalent
Cutting, Punching, and Press Machine Setters, Operators, and Tenders, Metal and Plastic	169	-1%	\$12.8	High school diploma or equivalent
Welders, Cutters, Solderers, and Brazers	161	0%	\$15.9	High school diploma or equivalent
Industrial Truck and Tractor Operators	151	1%	\$15.2	Less than high school
General and Operations Managers	151	2%	\$31.6	Bachelor's degree

Note: SOC (Standard Occupation Classification) 5-digit occupations are included by jobs in 2014. Extended proprietors include estimates for underreported self employment, proprietorships, trusts, partnerships and cooperatives.

section 02

Shift-Share Analysis (Regional Performance) by Top Industry Sectors

Primary Metal Manufacturing

Industries	Jobs 2014	National Trend, 2009-2014	Industry Trend, 2009-2014	Cumulative Expected Growth	Actual Job Growth, 2009-2014	Regional Performance, 2009-2014
		A	B	C=A+B	D	D-C
Iron Foundries	947	45	-23	22	246	↑ 224
Rolled Steel Shape Manufacturing	277	19	4	23	-19	-42
Aluminum Foundries (except Die-Casting)	67	3	1	4	19	↑ 15

Note: Upward arrow (↑) indicates regional competitiveness. EMSI does not show any jobs for the following sectors: Iron and Steel Mills and Ferroalloy Manufacturing (<10); Secondary Smelting, Refining, and Alloying of Nonferrous Metal (except Copper and Aluminum); Steel Investment Foundries; Nonferrous Metal Die-Casting Foundries; Other Nonferrous Metal Foundries (except Die-Casting); Nonferrous Metal (except Copper and Aluminum) Rolling, Drawing, and Extruding Steel Foundries (except Investment); Nonferrous Metal (except Aluminum) Smelting and Refining; Steel Wire Drawing; Iron and Steel Pipe and Tube Manufacturing from Purchased Steel; Alumina Refining and Primary Aluminum Production; and Secondary Smelting and Alloying of Aluminum.

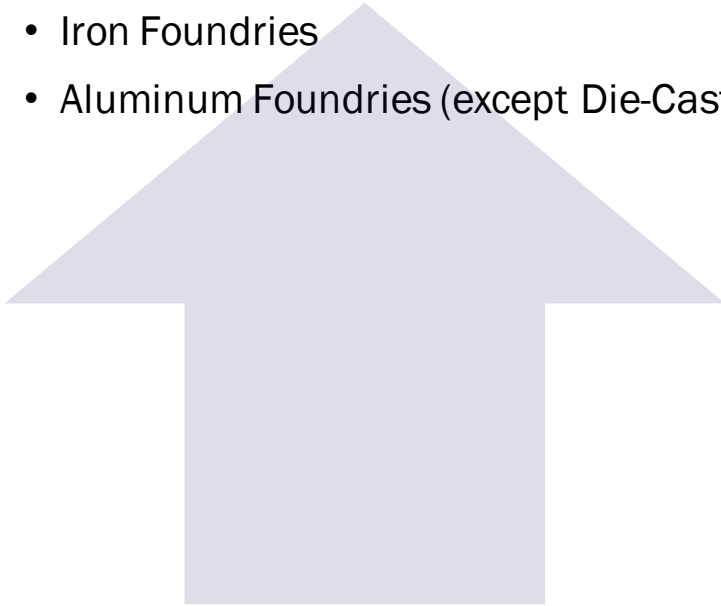
section 02

Shift-Share Analysis

Regional Performance: Primary Metal Manufacturing

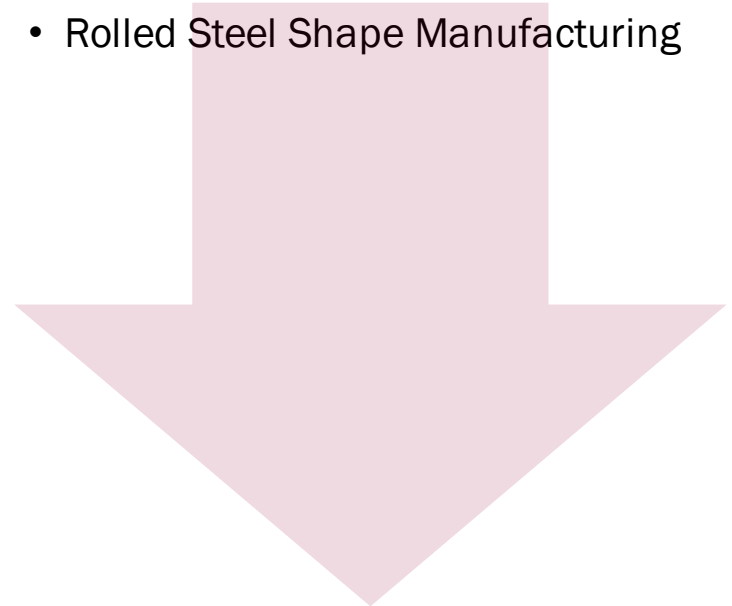
Industries that Outperformed

- Iron Foundries
- Aluminum Foundries (except Die-Casting)



Industries that Underperformed

- Rolled Steel Shape Manufacturing



Top Industry Sectors

Primary Metal Manufacturing

Industries	Exports 2013 (\$ Millions)	Jobs 2013	Export per job 2013 (\$)	LQ 2014
Iron Foundries	\$258.1	846	\$305,191	61.3
Rolled Steel Shape Manufacturing	\$165.4	287	\$576,229	34.4
Aluminum Foundries (except Die-Casting)	\$13.2	59	\$225,702	10.1

Note: Sorted similarly as the shift-share analysis slide.

section 02

Top 15 Inputs by Dollars

Primary Metal Manufacturing

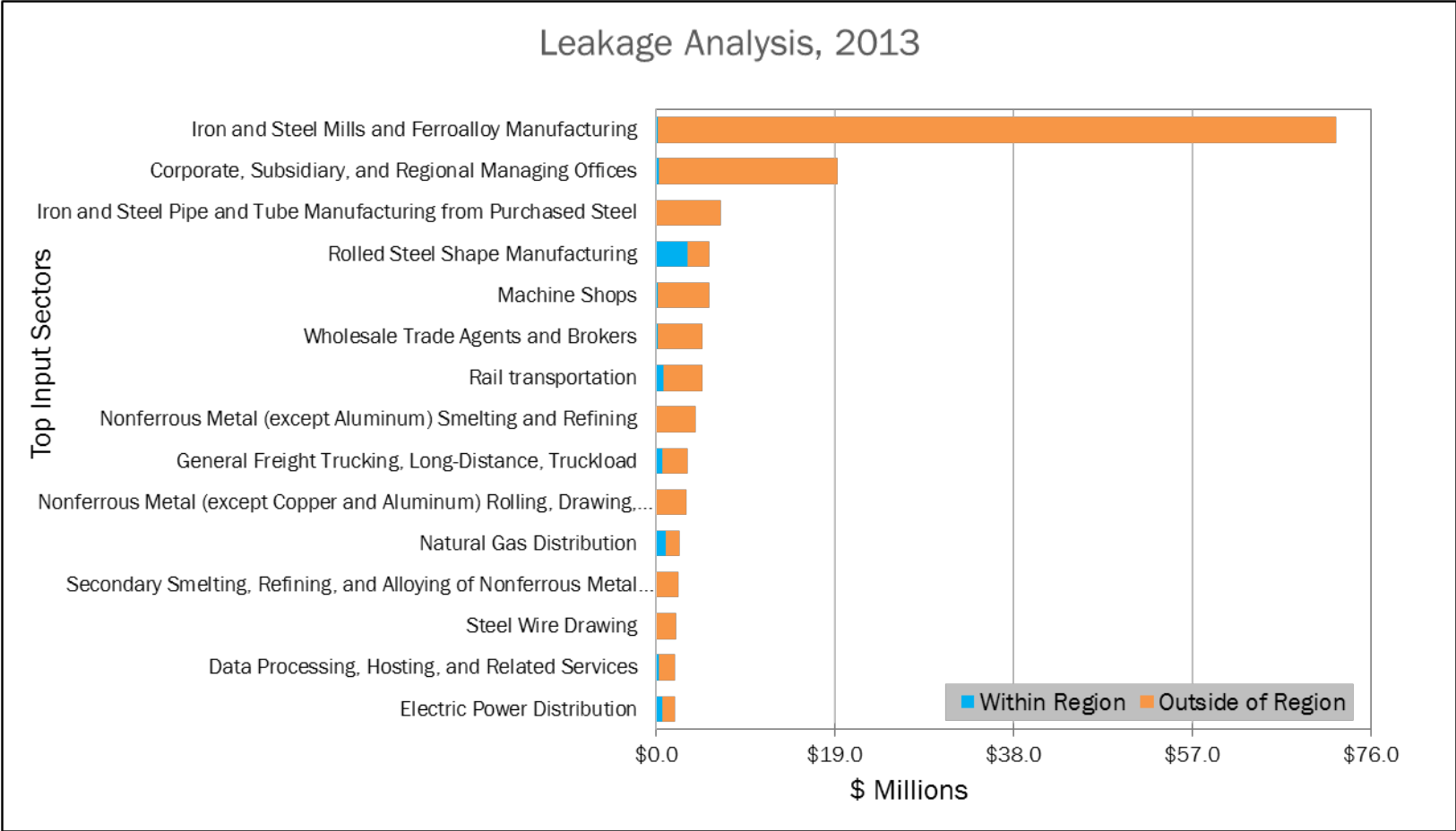
Industries	Estimated Input (\$ Millions), 2013	% In-Region	% Out of Region
Iron and Steel Mills and Ferroalloy Manufacturing	\$72.27	0%	100%
Corporate, Subsidiary, and Regional Managing Offices	\$19.34	1%	99%
Iron and Steel Pipe and Tube Manufacturing from Purchased Steel **	\$6.90	0%	100%
Rolled Steel Shape Manufacturing	\$5.70	60%	40%
Machine Shops	\$5.64	4%	96%
Wholesale Trade Agents and Brokers	\$4.94	4%	96%
Rail transportation	\$4.89	16%	84%
Nonferrous Metal (except Aluminum) Smelting and Refining **	\$4.26	0%	100%
General Freight Trucking, Long-Distance, Truckload	\$3.32	19%	81%
Nonferrous Metal (except Copper and Aluminum) Rolling, Drawing, and Extruding **	\$3.17	0%	100%
Natural Gas Distribution	\$2.54	41%	59%
Secondary Smelting, Refining, and Alloying of Nonferrous Metal (except Copper and Aluminum) **	\$2.41	0%	100%
Steel Wire Drawing **	\$2.14	0%	100%
Data Processing, Hosting, and Related Services	\$2.02	12%	88%
Electric Power Distribution	\$1.99	32%	68%

Note: ** industry sector is not present in the region.
 EMSI shows <10 jobs in iron and steel mills and ferroalloy manufacturing.

section 02

Top 15 Inputs by Dollars

Primary Metal Manufacturing



section 02

Source: EMSI Class of Worker 2015.4 (QCEW, nonQCEW, self-employed and extended proprietors).

Top Occupations

Primary Metal Manufacturing

Occupations	Jobs 2014	% Change, 2009-2014	Median Hourly Earnings	Entry Level Education
Molding, Coremaking, and Casting Machine Setters, Operators, and Tenders, Metal and Plastic	79	27%	\$16.8	High school diploma or equivalent
Team Assemblers	71	37%	\$12.0	High school diploma or equivalent
Inspectors, Testers, Sorters, Samplers, and Weighers	63	29%	\$16.0	High school diploma or equivalent
Grinding and Polishing Workers, Hand	53	43%	\$12.6	Less than high school
First-Line Supervisors of Production and Operating Workers	53	26%	\$23.7	Postsecondary non-degree award
Welders, Cutters, Solderers, and Brazers	52	21%	\$15.9	High school diploma or equivalent
Industrial Machinery Mechanics	50	43%	\$20.6	High school diploma or equivalent
Grinding, Lapping, Polishing, and Buffing Machine Tool Setters, Operators, and Tenders, Metal and Plastic	47	24%	\$13.8	High school diploma or equivalent
Foundry Mold and Coremakers	47	21%	\$13.3	High school diploma or equivalent
Machinists	40	29%	\$17.6	High school diploma or equivalent
Cutting, Punching, and Press Machine Setters, Operators, and Tenders, Metal and Plastic	38	9%	\$12.8	High school diploma or equivalent
Maintenance and Repair Workers, General	36	29%	\$17.5	High school diploma or equivalent
Computer-Controlled Machine Tool Operators, Metal and Plastic	34	42%	\$14.5	High school diploma or equivalent
Industrial Truck and Tractor Operators	33	22%	\$15.2	Less than high school
Helpers—Production Workers	31	19%	\$12.8	Less than high school

Note: SOC (Standard Occupation Classification) 5-digit occupations are included by jobs in 2014. Extended proprietors include estimates for underreported self employment, proprietorships, trusts, partnerships and cooperatives.

section 02

Shift-Share Analysis (Regional Performance) by Top Industry Sectors

Transportation Equipment Manufacturing

Industries	Jobs 2014	National Trend, 2009-2014	Industry Trend, 2009-2014	Cumulative Expected Growth	Actual Job Growth, 2009-2014	Regional Performance, 2009-2014
		A	B	C=A+B	D	D-C
Motor Vehicle Transmission and Power Train Parts Manufacturing	1,176	50	282	332	401	↑ 69
Motor Vehicle Brake System Manufacturing	598	30	-29	1	137	↑ 136
Ship Building and Repairing	127	13	-10	3	-74	-77
Other Motor Vehicle Parts Manufacturing	28	0	1	1	24	↑ 23

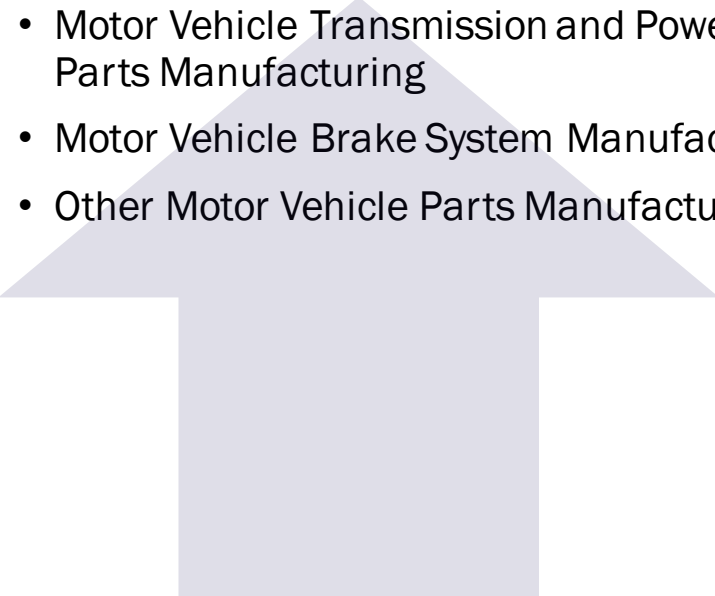
Note: Upward arrow (↑) indicates regional competitiveness. EMSI shows <10 jobs for the following sectors: Travel Trailer and Camper Manufacturing; Motor Vehicle Electrical and Electronic Equipment Manufacturing; Motor Vehicle Gasoline Engine and Engine Parts Manufacturing; All Other Transportation Equipment Manufacturing. EMSI does not show any jobs for the following sectors: Guided Missile and Space Vehicle Propulsion Unit and Propulsion Unit Parts Manufacturing; Guided Missile and Space Vehicle Manufacturing; Other Guided Missile and Space Vehicle Parts and Auxiliary Equipment Manufacturing; Military Armored Vehicle, Tank, and Tank Component Manufacturing; Boat Building; Railroad Rolling Stock Manufacturing; and Motorcycle, Bicycle, and Parts Manufacturing.

section 02

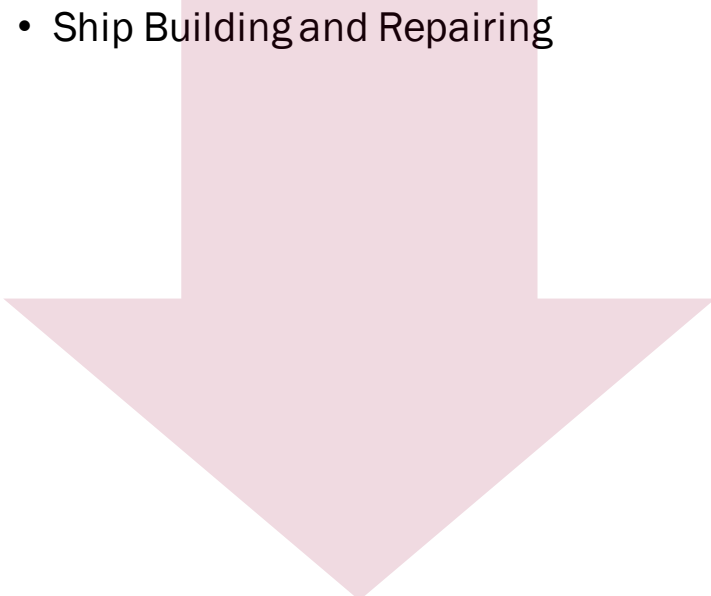
Shift-Share Analysis

Regional Performance: Transportation Equipment Mfg.

Industries that Outperformed

- Motor Vehicle Transmission and Power Train Parts Manufacturing
 - Motor Vehicle Brake System Manufacturing
 - Other Motor Vehicle Parts Manufacturing
- 

Industries that Underperformed

- Ship Building and Repairing
- 

Top Industry Sectors

Transportation Equipment Manufacturing

Industries	Exports 2013 (\$ Millions)	Jobs 2013	Export per job 2013 (\$)	LQ 2014
Motor Vehicle Transmission and Power Train Parts Manufacturing	\$379.9	1,099	\$345,803	40.7
Motor Vehicle Brake System Manufacturing	\$209.9	544	\$385,832	64.2
Ship Building and Repairing	\$40.6	194	\$208,983	3.2
Other Motor Vehicle Parts Manufacturing	\$3.9	-	-	0.5

Note: Sorted similarly as the shift-share analysis slide. EMSI does not include detailed job information for Other Motor Vehicle Parts Manufacturing in 2013.

section 02

Top 15 Inputs by Dollars

Transportation Equipment Manufacturing

Industries	Estimated Input (\$ Millions), 2013	% In-Region	% Out of Region
Corporate, Subsidiary, and Regional Managing Offices	\$65.16	4%	96%
Custom Roll Forming **	\$23.35	0%	100%
Iron and Steel Mills and Ferroalloy Manufacturing	\$18.25	0%	100%
Machine Shops	\$17.81	3%	97%
Motor Vehicle Metal Stamping **	\$16.96	0%	100%
Iron Foundries	\$14.59	39%	61%
Nonferrous Metal Die-Casting Foundries **	\$10.68	0%	100%
Aluminum Foundries (except Die-Casting)	\$7.09	3%	97%
Wholesale Trade Agents and Brokers	\$6.86	5%	95%
Bolt, Nut, Screw, Rivet, and Washer Manufacturing **	\$6.24	0%	100%
Other Nonferrous Metal Foundries (except Die-Casting) **	\$6.23	0%	100%
Steel Foundries (except Investment) **	\$6.17	0%	100%
Lessors of Nonfinancial Intangible Assets (except Copyrighted Works) **	\$6.09	0%	100%
Precision Turned Product Manufacturing	\$5.58	0%	100%
Electroplating, Plating, Polishing, Anodizing, and Coloring	\$4.88	12%	88%

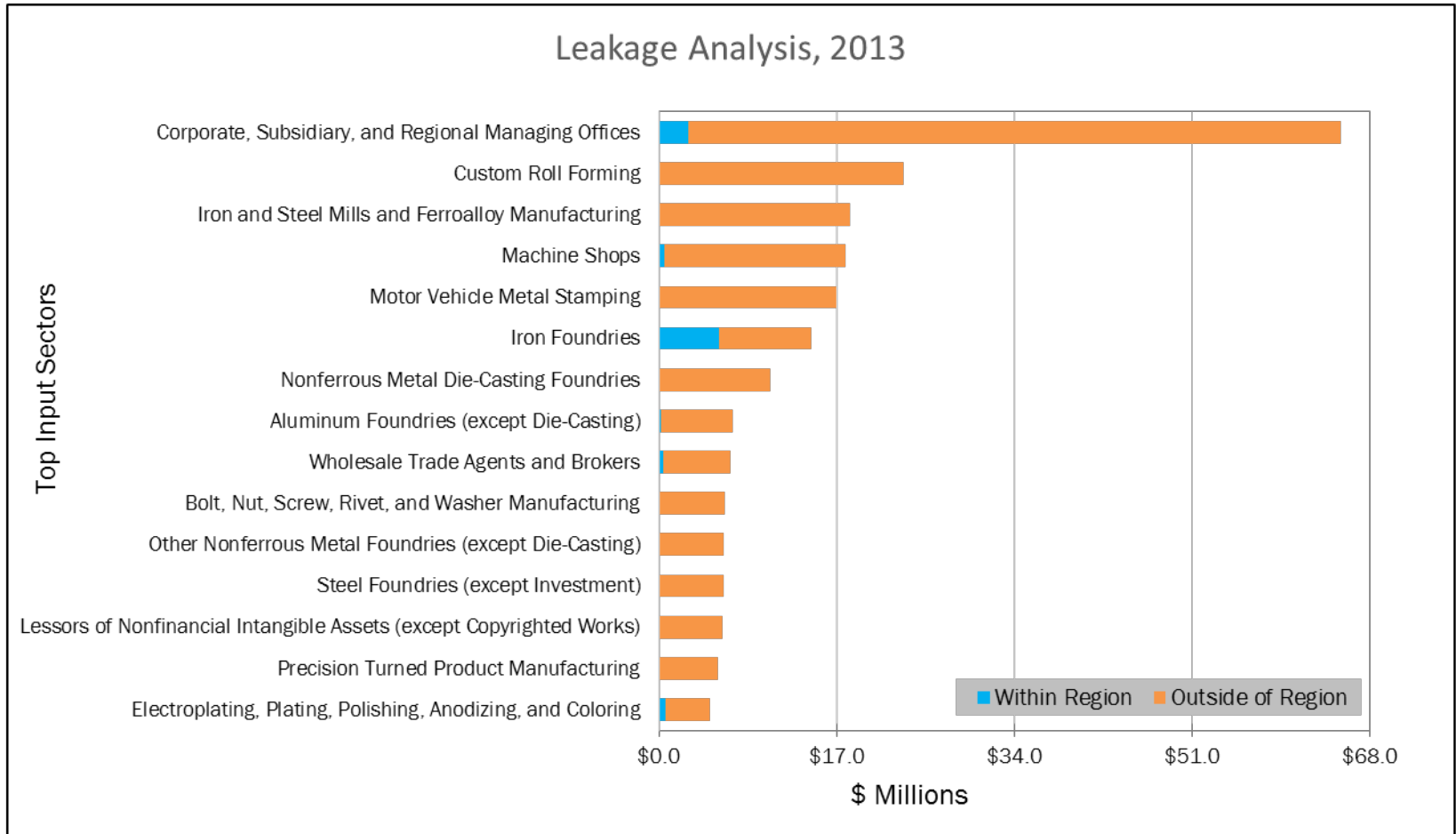
Note: ** industry sector is not present in the region.

EMSI shows <10 jobs for Iron and Steel Mills and Ferroalloy and Precision Turned Product Manufacturing.

section 02

Top 15 Inputs by Dollars

Transportation Equipment Manufacturing



section 02

Top Occupations

Transportation Equipment Manufacturing

Occupations	Jobs 2014	% Change, 2009-2014	Median Hourly Earnings	Entry Level Education
Team Assemblers	425	49%	\$12.0	High school diploma or equivalent
Electrical and Electronic Equipment Assemblers	100	64%	\$11.1	High school diploma or equivalent
Engine and Other Machine Assemblers	94	65%	\$13.5	High school diploma or equivalent
Welders, Cutters, Solderers, and Brazers	67	5%	\$15.9	High school diploma or equivalent
Cutting, Punching, and Press Machine Setters, Operators, and Tenders, Metal and Plastic	64	36%	\$12.8	High school diploma or equivalent
Computer-Controlled Machine Tool Operators, Metal and Plastic	56	51%	\$14.5	High school diploma or equivalent
First-Line Supervisors of Production and Operating Workers	56	22%	\$23.7	Postsecondary non-degree award
Inspectors, Testers, Sorters, Samplers, and Weighers	55	38%	\$16.0	High school diploma or equivalent
Machinists	55	34%	\$17.6	High school diploma or equivalent
Mechanical Engineers	48	30%	\$37.0	Bachelor's degree
Welding, Soldering, and Brazing Machine Setters, Operators, and Tenders	48	55%	\$15.9	High school diploma or equivalent
Tool and Die Makers	41	41%	\$22.6	High school diploma or equivalent
Laborers and Freight, Stock, and Material Movers, Hand	37	28%	\$13.2	Less than high school
Industrial Truck and Tractor Operators	37	42%	\$15.2	Less than high school
Industrial Engineers	36	33%	\$29.7	Bachelor's degree

Note: SOC (Standard Occupation Classification) 5-digit occupations are included by jobs in 2014. Extended proprietors include estimates for underreported self employment, proprietorships, trusts, partnerships and cooperatives.

section 02

Shift-Share Analysis (Regional Performance) by Top Industry Sectors

Agribusiness, Food Processing and Technology

Industries	Jobs 2014	National Trend, 2009-2014	Industry Trend, 2009-2014	Cumulative Expected Growth	Actual Job Growth, 2009-2014	Regional Performance, 2009-2014
		A	B	C=A+B	D	D-C
Animal Production and Aquaculture	2,165	129	-184	-55	161	↑ 216
Poultry Processing	911	49	-68	-19	146	↑ 165
Crop Production	888	62	-46	16	-73	-89
Farm and Garden Machinery and Equipment Merchant Wholesalers	515	26	-3	23	111	↑ 88
Fluid Milk Manufacturing	156	10	-14	-4	4	↑ 8
Farm Supplies Merchant Wholesalers	94	10	0	10	-53	-63
Other Animal Food Manufacturing	85	4	-1	3	28	↑ 25
Farm Labor Contractors and Crew Leaders	81	6	4	10	-4	-14
Meat Processed from Carcasses	69	6	-1	5	-32	-37
Wineries	65	3	11	14	18	↑ 4
Soil Preparation, Planting, and Cultivating	38	2	1	3	7	↑ 4
All Other Miscellaneous Food Manufacturing	37	6	17	23	-62	-85
Cheese Manufacturing	25	0	0	0	25	↑ 25
Dog and Cat Food Manufacturing	11	0	0	0	11	↑ 11
Ice Manufacturing	11	1	-1	0	2	↑ 2


Note: Upward arrow (↑) indicates regional competitiveness.

section 02


Shift-Share Analysis

Regional Performance: Agribusiness, Food Proc. and Tech.

Industries that Outperformed

- 
- Animal Production and Aquaculture
 - Poultry Processing
 - Farm and Garden Machinery and Equipment Merchant Wholesalers
 - Fluid Milk Manufacturing
 - Other Animal Food Manufacturing
 - Wineries
 - Soil Preparation, Planting, and Cultivating
 - Cheese Manufacturing
 - Dog and Cat Food Manufacturing
 - Ice Manufacturing

Industries that Underperformed

- 
- Crop Production
 - Farm Supplies Merchant Wholesalers
 - Farm Labor Contractors and Crew Leaders
 - Meat Processed from Carcasses
 - All Other Miscellaneous Food Manufacturing

Top Industry Sectors

Agribusiness, Food Processing and Technology

Industries	Exports 2013 (\$ Millions)	Jobs 2013	Export per job 2013 (\$)	LQ 2014
Animal Production and Aquaculture	\$349.7	2,127	\$164,433	5.0
Poultry Processing	\$202.5	837	\$242,058	10.9
Crop Production	\$106.3	876	\$121,364	1.6
Farm and Garden Machinery and Equipment Merchant Wholesalers	\$86.8	513	\$169,436	12.8
Fluid Milk Manufacturing	\$112.3	131	\$859,511	7.8
Farm Supplies Merchant Wholesalers	\$11.4	102	\$111,881	2.1
Other Animal Food Manufacturing	\$69.3	68	\$1,013,587	6.6
Farm Labor Contractors and Crew Leaders	\$0.2	81	\$2,290	0.7
Meat Processed from Carcasses	\$56.9	101	\$561,878	1.6
Wineries	\$9.6	65	\$148,255	2.7
Soil Preparation, Planting, and Cultivating	\$0.5	37	\$12,446	1.4
All Other Miscellaneous Food Manufacturing	\$22.3	82	\$273,977	2.8
Cheese Manufacturing	\$0.9	-	-	1.5
Dog and Cat Food Manufacturing	\$11.4	-	-	1.3
Ice Manufacturing	\$2.2	12	\$185,149	3.6

Note: Sorted similarly as the shift-share analysis slide. EMSI does not include detailed job information for Cheese Manufacturing and Dog and Cat Food Manufacturing in 2013.

section 02

Top 15 Inputs by Dollars

Agribusiness, Food Processing and Technology

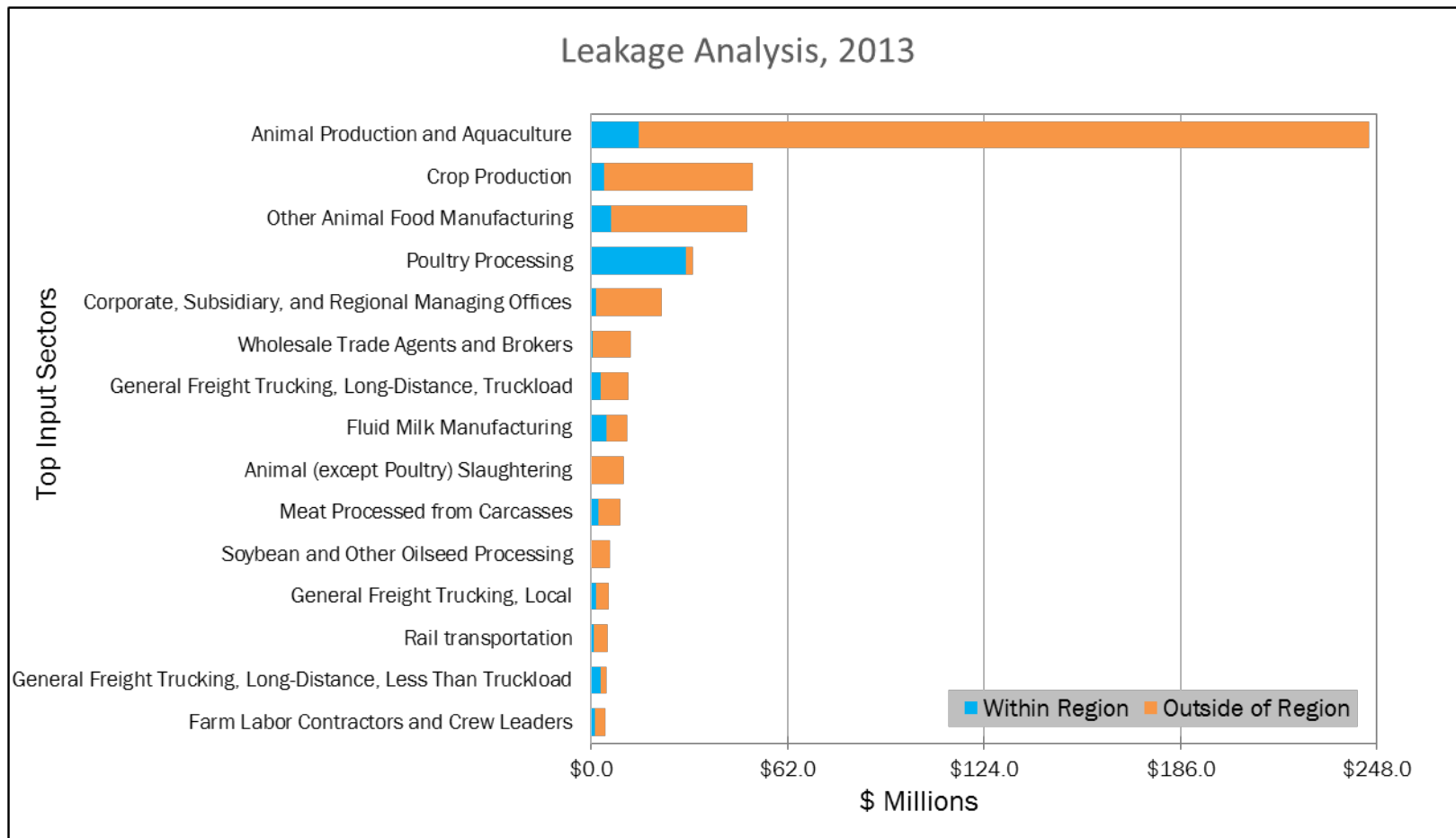
Industries	Estimated Input (\$ Millions), 2013	% In-Region	% Out of Region
Animal Production and Aquaculture	\$245.69	6%	94%
Crop Production	\$50.97	8%	92%
Other Animal Food Manufacturing	\$49.25	13%	87%
Poultry Processing	\$32.11	94%	6%
Corporate, Subsidiary, and Regional Managing Offices	\$22.24	7%	93%
Wholesale Trade Agents and Brokers	\$12.38	6%	94%
General Freight Trucking, Long-Distance, Truckload	\$11.63	26%	74%
Fluid Milk Manufacturing	\$11.36	44%	56%
Animal (except Poultry) Slaughtering	\$10.37	2%	98%
Meat Processed from Carcasses	\$9.28	23%	77%
Soybean and Other Oilseed Processing **	\$5.99	0%	100%
General Freight Trucking, Local	\$5.45	28%	72%
Rail transportation	\$5.27	19%	81%
General Freight Trucking, Long-Distance, Less Than Truckload	\$4.91	60%	40%
Farm Labor Contractors and Crew Leaders	\$4.53	26%	74%

Note: ** industry sector is not present in the region.

section 02

Top 15 Inputs by Dollars

Agribusiness, Food Processing and Technology



section 02

Top Occupations

Agribusiness, Food Processing and Technology

Occupations	Jobs 2014	% Change, 2009-2014	Median Hourly Earnings	Entry Level Education
Farmers, Ranchers, and Other Agricultural Managers	2,321	-5%	\$13.1	High school diploma or equivalent
Farmworkers and Laborers, Crop, Nursery, and Greenhouse	424	40%	\$10.2	Less than high school
Meat, Poultry, and Fish Cutters and Trimmers	277	14%	\$12.8	Less than high school
Packaging and Filling Machine Operators and Tenders	123	15%	\$12.2	High school diploma or equivalent
Sales Representatives, Wholesale and Manufacturing, Except Technical and Scientific Products	119	14%	\$21.3	High school diploma or equivalent
Packers and Packagers, Hand	108	9%	\$9.0	Less than high school
Laborers and Freight, Stock, and Material Movers, Hand	98	7%	\$13.2	Less than high school
Farm Equipment Mechanics and Service Technicians	75	17%	\$18.8	High school diploma or equivalent
Industrial Truck and Tractor Operators	56	12%	\$15.2	Less than high school
Industrial Machinery Mechanics	54	32%	\$20.6	High school diploma or equivalent
Heavy and Tractor-Trailer Truck Drivers	53	15%	\$17.2	Postsecondary non-degree award
Maintenance and Repair Workers, General	52	18%	\$17.5	High school diploma or equivalent
First-Line Supervisors of Production and Operating Workers	47	12%	\$23.7	Postsecondary non-degree award
Helpers—Production Workers	47	12%	\$12.8	Less than high school
Bookkeeping, Accounting, and Auditing Clerks	47	7%	\$15.7	High school diploma or equivalent

Note: SOC (Standard Occupation Classification) 5-digit occupations are included by jobs in 2014. Extended proprietors include estimates for underreported self employment, proprietorships, trusts, partnerships and cooperatives.

section 02

Shift-Share Analysis (Regional Performance) by Top Industry Sectors

Advanced Materials

Industries	Jobs 2014	National Trend, 2009-2014	Industry Trend, 2009-2014	Cumulative Expected Growth	Actual Job Growth, 2009-2014	Regional Performance, 2009-2014
		A	B	C=A+B	D	D-C
Iron Foundries	947	45	-23	22	246	↑ 224
Rubber Product Manufacturing for Mechanical Use	830	33	70	103	323	↑ 220
Printed Circuit Assembly (Electronic Assembly) Manufacturing	552	47	11	58	-172	-230
Rolled Steel Shape Manufacturing	277	19	4	23	-19	-42
Electroplating, Plating, Polishing, Anodizing, and Coloring	231	0	0	0	231	↑ 231
All Other Plastics Product Manufacturing	135	6	2	8	37	↑ 29
Machine Shops	122	6	13	19	37	↑ 18
Cutting Tool and Machine Tool Accessory Manufacturing	96	5	13	18	26	↑ 8
All Other Miscellaneous Fabricated Metal Product Manufacturing	94	2	1	3	57	↑ 54
Urethane and Other Foam Product (except Polystyrene) Manufacturing	87	3	2	5	35	↑ 30
Aluminum Foundries (except Die-Casting)	67	3	1	4	19	↑ 15
Plate Work Manufacturing	49	4	3	7	-17	-24
Clay Building Material and Refractories Manufacturing	36	2	-3	(1)	4	↑ 5
Other Motor Vehicle Parts Manufacturing	28	0	1	1	24	↑ 23

section 02

Note: Upward arrow (↑) indicates regional competitiveness.

Source: EMSI Class of Worker 2015.4 (QCEW, nonQCEW, self-employed and extended proprietors).

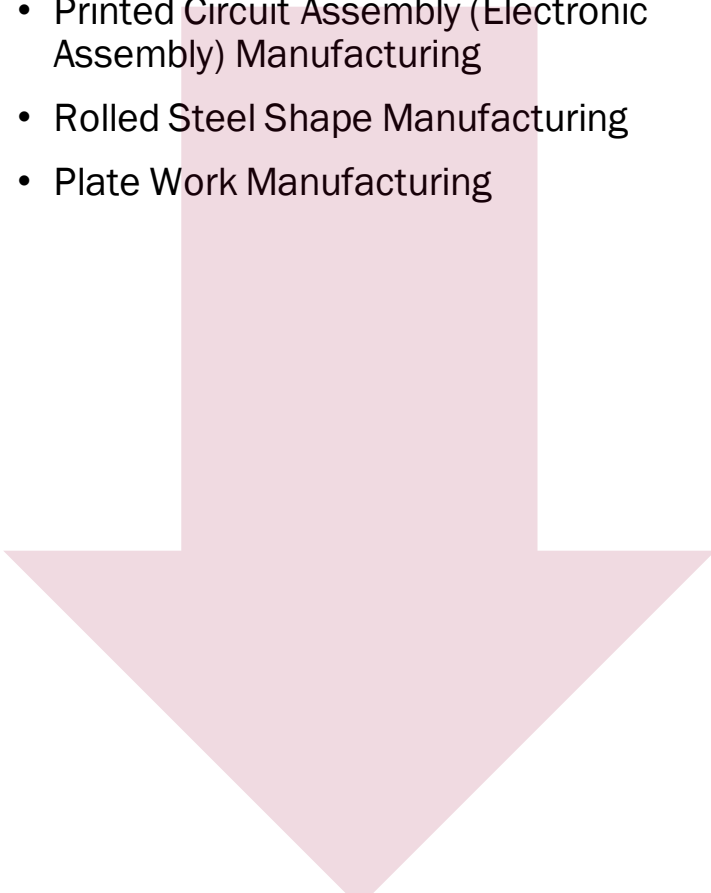
Shift-Share Analysis

Regional Performance: Advanced Materials

Industries that Outperformed

- 
- Iron Foundries
 - Rubber Product Manufacturing for Mechanical Use
 - Electroplating, Plating, Polishing, Anodizing, and Coloring
 - All Other Plastics Product Manufacturing
 - Machine Shops
 - Cutting Tool and Machine Tool Accessory Manufacturing
 - All Other Miscellaneous Fabricated Metal Product Manufacturing
 - Urethane and Other Foam Product (except Polystyrene) Manufacturing
 - Aluminum Foundries (except Die-Casting)
 - Clay Building Material and Refractories Manufacturing
 - Other Motor Vehicle Parts Manufacturing

Industries that Underperformed

- 
- Printed Circuit Assembly (Electronic Assembly) Manufacturing
 - Rolled Steel Shape Manufacturing
 - Plate Work Manufacturing

Top Industry Sectors

Advanced Materials

Industries	Exports 2013 (\$ Millions)	Jobs 2013	Export per job 2013 (\$)	LQ 2014
Iron Foundries	\$258.1	846	\$305,191	61.3
Rubber Product Manufacturing for Mechanical Use	\$141.7	722	\$196,216	74.2
Printed Circuit Assembly (Electronic Assembly) Manufacturing	\$229.6	621	\$369,596	27.3
Rolled Steel Shape Manufacturing	\$165.4	287	\$576,229	34.4
Electroplating, Plating, Polishing, Anodizing, and Coloring	\$26.9	207	\$129,725	9.5
All Other Plastics Product Manufacturing	\$48.7	119	\$407,960	1.3
Machine Shops	\$14.2	107	\$133,502	1.0
Cutting Tool and Machine Tool Accessory Manufacturing	\$16.0	75	\$212,327	8.4
All Other Miscellaneous Fabricated Metal Product Manufacturing	\$15.2	91	\$166,018	3.1
Urethane and Other Foam Product (except Polystyrene) Manufacturing	\$25.8	77	\$335,560	7.0
Aluminum Foundries (except Die-Casting)	\$13.2	59	\$225,702	10.1
Plate Work Manufacturing	\$14.8	61	\$242,644	2.6
Clay Building Material and Refractories Manufacturing	\$4.1	24	\$174,149	3.7
Other Motor Vehicle Parts Manufacturing	\$3.9	0	-	0.5

Note: Sorted similarly as the shift-share analysis slide.

section 02

Top 15 Inputs by Dollars

Advanced Materials

Industries	Estimated Input (\$ Millions), 2013	% In-Region	% Out of Region
Iron and Steel Mills and Ferroalloy Manufacturing	\$85.97	0%	100%
Corporate, Subsidiary, and Regional Managing Offices	\$36.68	3%	97%
Printed Circuit Assembly (Electronic Assembly) Manufacturing	\$14.99	52%	48%
Semiconductor and Related Device Manufacturing**	\$14.19	0%	100%
Plastics Material and Resin Manufacturing**	\$13.22	0%	100%
Machine Shops	\$11.66	4%	96%
Wholesale Trade Agents and Brokers	\$10.15	5%	95%
Iron and Steel Pipe and Tube Manufacturing from Purchased Steel**	\$8.49	0%	100%
Rolled Steel Shape Manufacturing	\$7.01	51%	49%
Rail transportation	\$6.87	16%	84%
General Freight Trucking, Long-Distance, Truckload	\$5.49	21%	79%
All Other Basic Organic Chemical Manufacturing**	\$5.27	0%	100%
Nonferrous Metal (except Aluminum) Smelting and Refining**	\$5.14	0%	100%
Other Basic Inorganic Chemical Manufacturing**	\$5.10	0%	100%
Other Electronic Component Manufacturing**	\$4.65	0%	100%

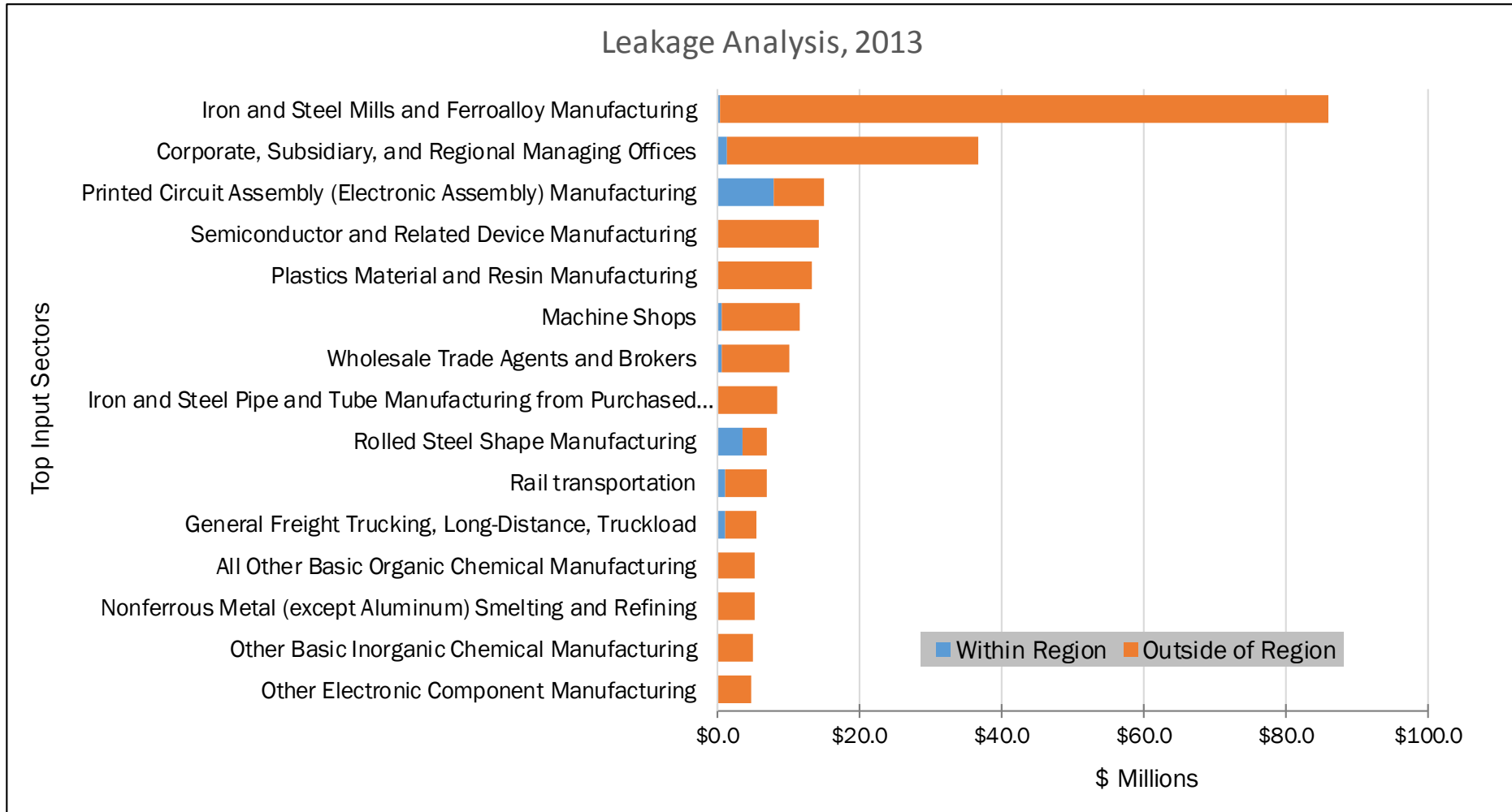
section 02

Note: ** industry sector is not present in the region.
 EMSI shows <10 jobs in iron and steel mills and ferroalloy manufacturing.

Source: EMSI Class of Worker 2015.4 (QCEW, nonQCEW, self-employed and extended proprietors).

Top 15 Inputs by Dollars

Advanced Materials



section 02

Top Occupations

Advanced Materials

Occupations	Jobs 2014	% Change, 2009-2014	Median Hourly Earnings	Entry Level Education
Team Assemblers	273	45%	\$12.0	High school diploma or equivalent
Inspectors, Testers, Sorters, Samplers, and Weighers	155	37%	\$16.0	High school diploma or equivalent
Electrical and Electronic Equipment Assemblers	154	-19%	\$11.1	High school diploma or equivalent
First-Line Supervisors of Production and Operating Workers	133	36%	\$23.7	Postsecondary non-degree award
Molding, Coremaking, and Casting Machine Setters, Operators, and Tenders, Metal and Plastic	121	33%	\$16.8	High school diploma or equivalent
Tire Builders	114	65%	\$18.5	High school diploma or equivalent
Machinists	114	34%	\$17.6	High school diploma or equivalent
Industrial Machinery Mechanics	102	52%	\$20.6	High school diploma or equivalent
Welders, Cutters, Solderers, and Brazers	94	15%	\$15.9	High school diploma or equivalent
Electrical and Electronics Engineering Technicians	86	-14%	\$35.9	Associate's degree
Cutting, Punching, and Press Machine Setters, Operators, and Tenders, Metal and Plastic	83	24%	\$12.8	High school diploma or equivalent
Maintenance and Repair Workers, General	80	40%	\$17.5	High school diploma or equivalent
Helpers--Production Workers	71	39%	\$12.8	Less than high school
Extruding, Forming, Pressing, and Compacting Machine Setters, Operators, and Tenders	71	48%	\$20.3	High school diploma or equivalent
Computer-Controlled Machine Tool Operators, Metal and Plastic	67	40%	\$14.5	High school diploma or equivalent

Note: SOC (Standard Occupation Classification) 5-digit occupations are included by jobs in 2014. Extended proprietors include estimates for underreported self employment, proprietorships, trusts, partnerships and cooperatives.

section 02

03 Cluster Comparisons

Forest and Wood Products

Primary Metal Manufacturing

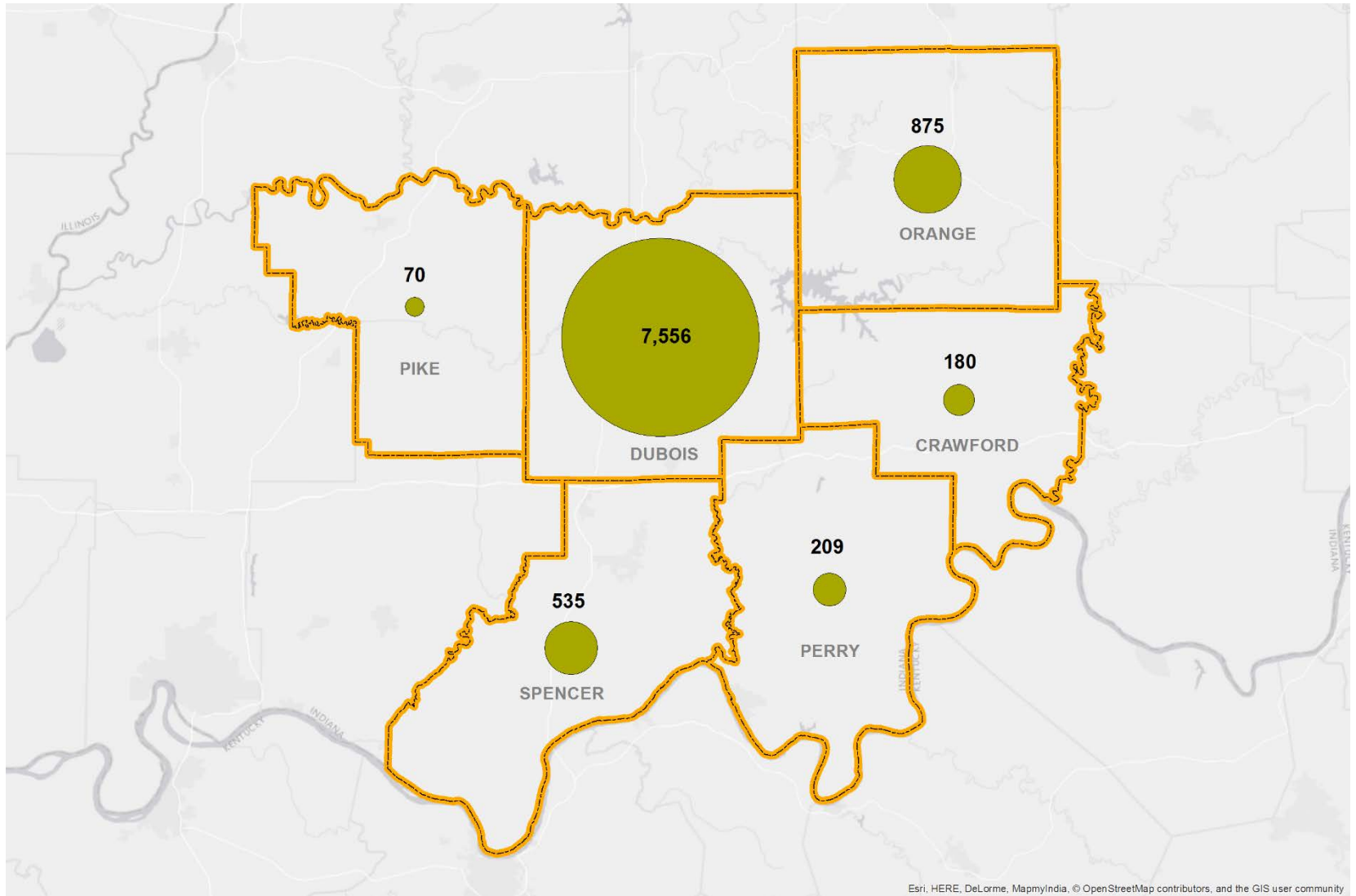
**Transportation Equipment
Manufacturing**

**Agribusiness, Food Processing
and Technology**

Advanced Materials

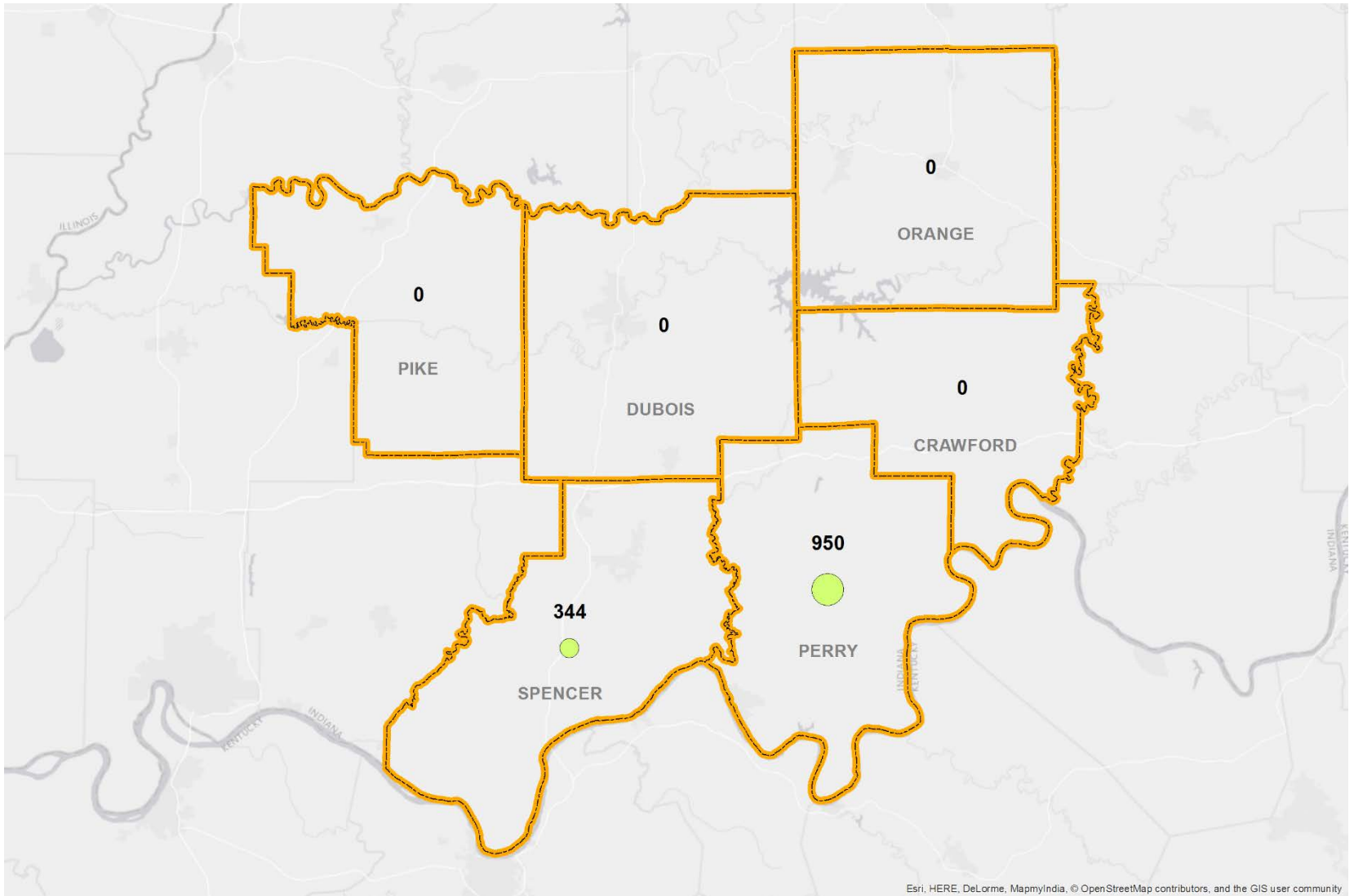
Arts and Recreation

Forest and Wood Product: Contribution by Counties (Jobs 2014)



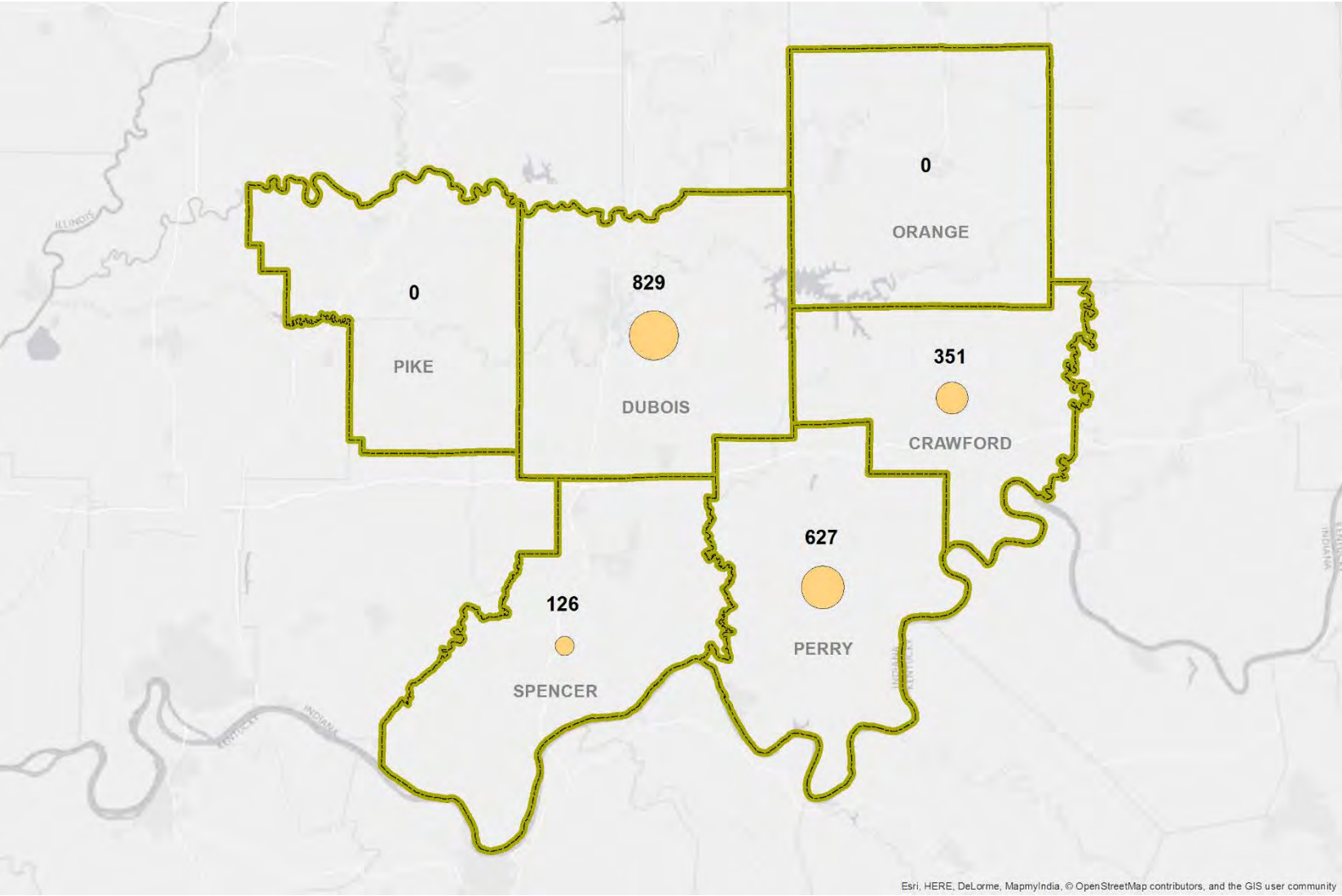
section 03

Primary Metal Manufacturing: Contribution by Counties (Jobs 2014)



section 03

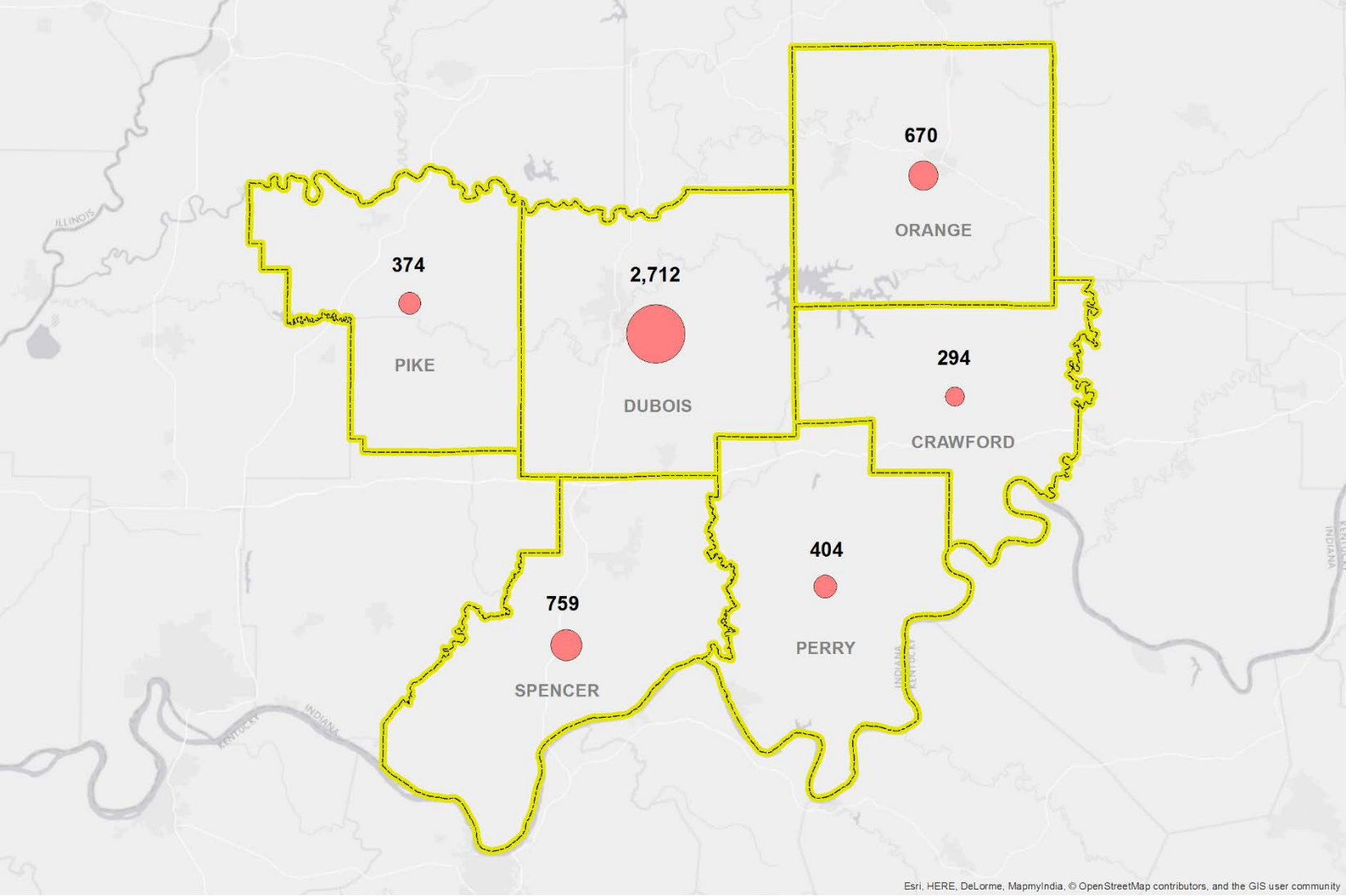
Transportation Equipment Manufacturing: Contribution by Counties (Jobs 2014)



Esri, HERE, DeLorme, MapmyIndia, © OpenStreetMap contributors, and the GIS user community

section 03

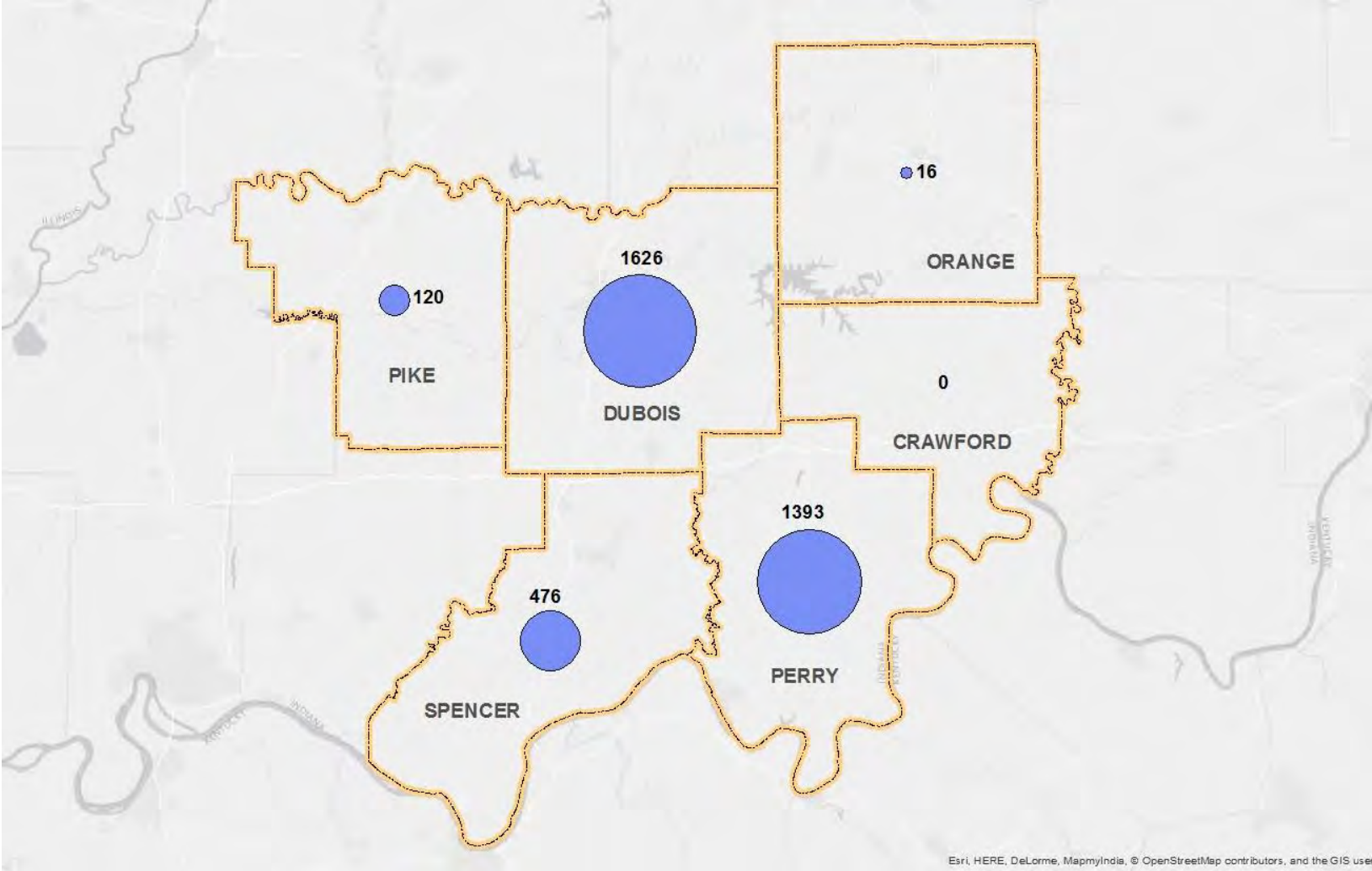
Agribusiness & Food Processing: Contribution by Counties (Jobs 2014)



Esri, HERE, DeLorme, MapmyIndia, © OpenStreetMap contributors, and the GIS user community

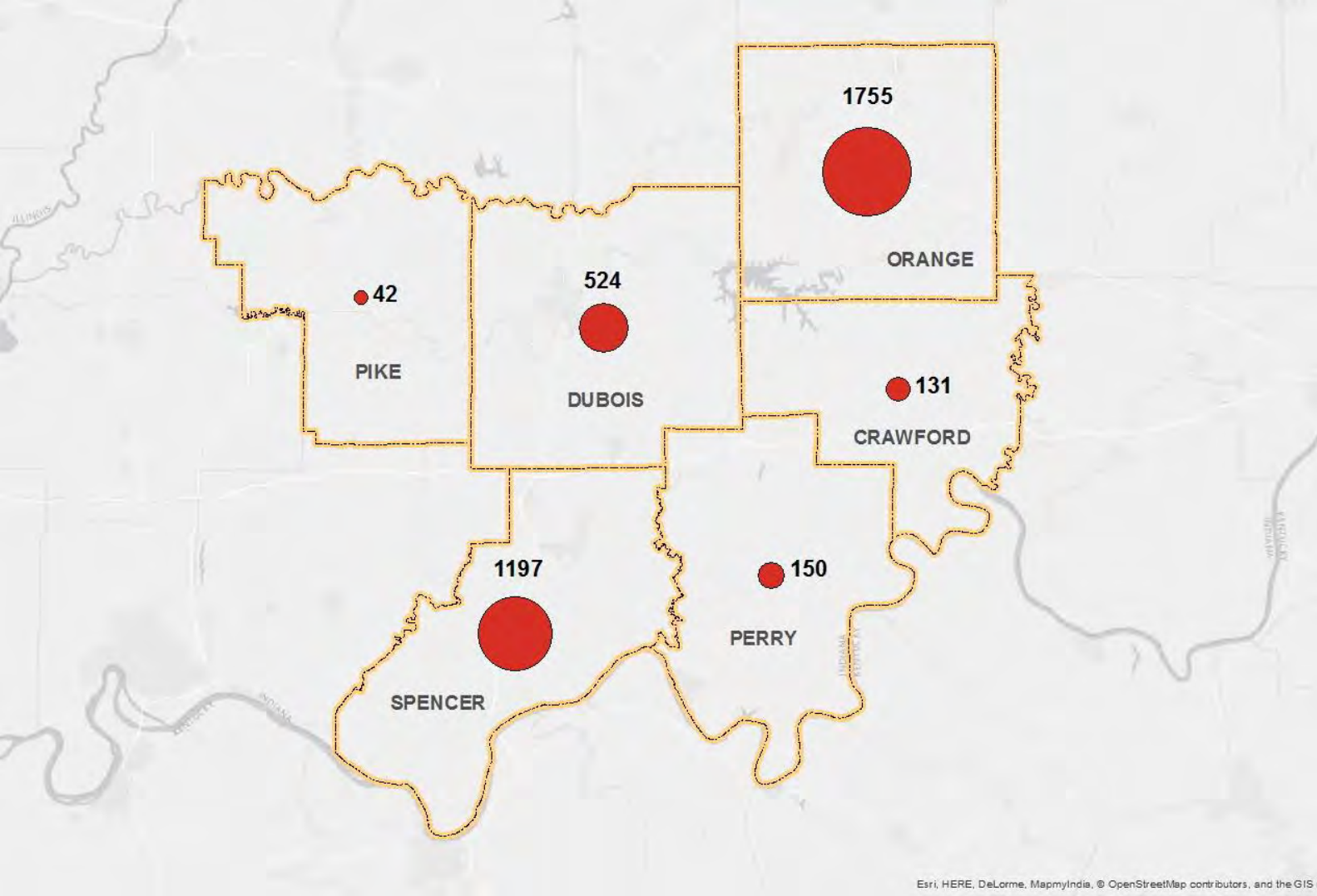
section 03

Advanced Materials: Contribution by Counties (Jobs 2014)



section 03

Arts and Recreation: Contribution by Counties (Jobs 2014)



section 03

Industry Clusters: Components to Assess

	Forest and Wood Products	Primary Metal Mfg.	Transportation Equipment Mfg.	Agribusiness, Food Proc. & Tech.
Regional Performance, 2009-2014 (Shift-share analysis)	+367 (positive value)	+159 (positive value)	+277 (positive value)	+114 (positive value)
Export value, 2013	\$1,489,303,758	\$440,013,847	\$639,432,033	\$1,052,242,226
Leakage, 2013	\$680,068,730	\$231,485,311	\$376,643,365	\$630,743,703
Number of establishments, 2015	136	5	10	121
Contribution by counties	6	2	4	6
Business input	Seek input from businesses on how they can strengthen their connections to the key clusters, especially providing products and services now being imported from outside the region.			
Resident's value	Review Civic Forum Input from Residents			

section 03

Industry Clusters: Components to Assess

	Advanced Materials	Arts and Recreation
Regional Performance, 2009-2014 (Shift-share analysis)	+639 (positive value)	-304 (negative value)
Export value, 2013	\$1,008,852,568	\$213,908,269
Leakage, 2013	\$474,642,720	\$81,357,073
Number of establishments, 2015	38	88
Contribution by counties	5	6
Business input	Seek input from businesses on how they can strengthen their connections to the key clusters, especially providing products and services now being imported from outside the region.	
Resident's value	Review Civic Forum Input from Residents	

section 03

Appendix E – Prioritized County and Regional Projects

**PROJECT PRIORITIZATION FOR 2019
CRAWFORD COUNTY, INDIANA
PAGE 1 OF 2**

Project	Un-Employment	Median Income	Population Growth	Goals	Project Category	Matching Funds	PER	ER	TOTAL
Economic Development									
CC promote revolving loan fund to businesses	6	1	5	7	5	4	4	4	36
Broadband-English, Marengo, Milltown, Crawford County	6	1	5	5	5	4	3	4	33
CC economic strategy countywide	6	1	5	5	5	1	4	4	31
CC Business Innovation Technology Entrepreneurship Center - BITEC	6	1	5	7	5	3	1	1	29
English brownfield project site analysis	6	1	5	4	5	1	1	4	27
Marengo Industrial Park cleanup	6	1	5	4	5	1	1	4	27
Alton broadband	6	1	5	5	5	1	1	1	25
Milltown residential blight elimination	6	1	5	5	5	1	1	1	25
Marengo quarry warehouse access improvements	6	1	5	5	5	1	1	1	25
Infrastructure									
Marengo wastewater backup clarifier	6	1	5	2	5	4	4	4	31
Milltown wastewater	6	1	5	2	5	4	4	4	31
Marengo lift Station	6	1	5	2	5	3	4	4	30
Leavenworth water improvements	6	1	5	2	5	2	4	3	28
Patoka Water Company storage tank	6	1	5	2	5	3	3	1	26
Milltown stormwater	6	1	5	2	5	1	4	1	25
Marengo stormwater	6	1	5	2	5	3	1	1	24
Marengo - Milltown Sewer Connectivity Study	6	1	5	2	5	2	1	1	23
CC water utility improvements	6	1	5	2	5	1	1	1	22
English sewer improvements project	6	1	5	2	5	1	1	1	22
Leavenworth stormwater improvements	6	1	5	2	5	1	1	1	22
Transportation									
Marengo Community Crossings Road Improvements	6	1	5	2	5	4	4	4	31
Marengo SR 66/Union Street bridge replacement	6	1	5	2	5	1	1	1	22
Alton road improvements	6	1	5	1	5	1	1	1	21
Bicycling Spur Trail to Wyandottes Cave	6	1	5	1	2	1	1	1	18
Leavenworth to O'Bannon Woods trails	6	1	5	1	2	1	1	1	18
Wyandotte Cave/Marengo Cave/Interpretive Center/Cabins	6	1	5	1	2	1	1	1	18
Community Facilities									
CC medical health care facility	6	1	5	6	3	1	4	1	27
Marengo sidewalks	6	1	5	5	4	1	1	1	24
CC old courthouse clearance	6	1	5	1	5	1	1	1	21
Leavenworth fire station	6	1	5	1	3	3	1	1	21
CC housing rehabilitation	6	1	5	1	3	1	1	1	19
Milltown community center	6	1	5	1	3	1	1	1	19
English Park improvements	6	1	5	1	2	1	1	1	18
Fredonia first courthouse historic preservation	6	1	5	1	2	1	1	1	18
Milltown mini park on east Main Street	6	1	5	1	2	1	1	1	18

**PROJECT PRIORITIZATION FOR 2019
CRAWFORD COUNTY, INDIANA
PAGE 2 OF 2**

Project	Un- Employment	Median Income	Population Growth	Goals	Project Category	Matching Funds	PER	ER	TOTAL
Planning									
CC opportunity zone	6	1	5	7	5	1	1	1	27
I-64/Exit 92 overlay plan	6	1	5	7	5	1	1	1	27
English N/SR 64 20 acres	6	1	5	3	5	1	1	1	23
Marengo downtown revitalization project	6	1	5	4	4	1	1	1	23
Marengo SR 64 site analysis (Phase I & Phase II studies)	6	1	5	3	5	1	1	1	23
Milltown downtown revitalization project	6	1	5	4	4	1	1	1	23
Leavenworth annexation study	6	1	5	2	4	1	1	1	21
Old English school senior housing	6	1	5	3	3	1	1	1	21
Leavenworth stabilization of Ohio River banks	6	1	5	1	4	1	1	1	20
Storage of historic county records (microfilming)	6	1	5	1	2	1	1	1	18
Public Safety									
Crawford County ambulance	6	1	5	3	5	4	4	4	32
CC emergency showers for HAZMAT	6	1	5	1	5	1	1	1	21
Generators at each school	6	1	5	1	5	1	1	1	21
Reverse 911	6	1	5	1	5	1	1	1	21
Wyandotte Cave shelter (150 People)	6	1	5	1	5	1	1	1	21
Adequate tie-down requirements for mobile homes	6	1	5	1	3	1	1	1	19
Critical facility improvements (hardened)	6	1	5	1	3	1	1	1	19
Debris removal in streams-Little Blue River	6	1	5	1	3	1	1	1	19
Harden existing fire stations and EMS building	6	1	5	1	3	1	1	1	19
Voluntary acquisition of buildings in hazard areas	6	1	5	1	3	1	1	1	19

**PROJECT PRIORITIZATION FOR 2019
DUBOIS COUNTY, INDIANA
PAGE 1 OF 3**

Project	Un-Employment	Median Income	Population Growth	Goals	Project Category	Matching Funds	PER	ER	TOTAL
Economic Development									
Jasper downtown revitalization project	1	0	5	7	4	3	1	1	22
Dubois County broadband	1	0	5	7	5	1	1	1	21
Dubois County business loan program and promotion	1	0	5	7	5	1	1	1	21
Dubois fiber optics	1	0	5	7	5	1	1	1	21
Entrepreneurship facilitation (Current Blend)	1	0	5	7	5	1	1	1	21
Township fiber optics	1	0	5	7	5	1	1	1	21
Dubois County value added agri-business opportunities	1	0	5	6	5	1	1	1	20
Jasper downtown façade enhancement	1	0	5	7	4	1	1	1	20
Jasper outdoor market	1	0	5	7	4	1	1	1	20
Jasper solar energy park	1	0	5	7	4	1	1	1	20
Jasper technology /innovation center	1	0	5	7	4	1	1	1	20
Huntingburg brownfield assessment	1	0	5	2	5	4	1	1	19
Intermodal facility study (Conexus)	1	0	5	2	5	1	1	1	16
Ferdinand LED street light replacement	1	0	5	2	4	1	1	1	15
Jasper downtown residential conversions (2nd floor of historic buildings)	1	0	5	2	4	1	1	1	15
Jasper relocation bonus incentives for new residents	1	0	5	2	4	1	1	1	15
Jasper river center west parking lot development	1	0	5	2	4	1	1	1	15
Jasper owner-occupied rehabilitation	1	0	5	2	4	1	1	1	15
Infrastructure									
Jasper US231 waterline improvements	1	0	5	7	5	4	4	4	30
Huntingburg water project-PLRWSD trunk line	1	0	5	7	5	3	4	2	27
Jasper sidewalk replacement/extension along SR231	1	0	5	7	5	3	4	2	27
Holland water improvement project	1	0	5	1	5	4	4	4	24
Ireland water improvements	1	0	5	2	5	3	4	4	24
Patoka Lake Regional Water & Sewer plant security fence	1	0	5	3	5	2	4	4	24
Jasper Portersville Road and sidewalks to 46th Street (new school)	1	0	5	6	5	3	2	1	23
Jasper square waterline improvements	1	0	5	6	5	3	2	1	23
Jasper stormwater drainage improvements at 33rd and 34th streets	1	0	5	6	5	3	2	1	23
Ferdinand water standpipe (location-Monastery)	1	0	5	1	5	3	4	2	21
Jasper fiber buildout to residential developments (w/i 2 mile jurisdiction)	1	0	5	7	5	1	1	1	21
Jasper mid-state corridor connections-streets and utilities	1	0	5	7	5	1	1	1	21
Jasper sewage treatment on north side (include Haysville service)	1	0	5	7	5	1	1	1	21
Holland fire hydrant replacements	1	0	5	1	5	2	4	2	20
Birdseye sanitary sewer	1	0	5	1	5	2	4	1	19
Huntingburg stormwater utility	1	0	5	1	5	2	3	1	18
Haysville sanitary sewer project	1	0	5	2	5	1	1	1	16
Ferdinand E 3rd Street water line - Main to Michigan	1	0	5	1	5	1	1	1	15

**PROJECT PRIORITIZATION FOR 2019
DUBOIS COUNTY, INDIANA
PAGE 2 OF 3**

Project	Un-Employment	Median Income	Population Growth	Goals	Project Category	Matching Funds	PER	ER	TOTAL
Infrastructure (continued)									
Ferdinand E 5th Street storm water and street improvements	1	0	5	1	5	1	1	1	15
Ferdinand W 5th Street, Missouri, W 3rd-sanitary sewer	1	0	5	1	5	1	1	1	15
Ferdinand water main from 5th Street to Monte Casino Road (285 E)	1	0	5	1	5	1	1	1	15
Jasper electric vehicle charging stations	1	0	5	1	5	1	1	1	15
Huntingburg Lake dredging	1	0	5	1	5	1	1	1	15
Ireland stormwater improvements	1	0	5	1	5	1	1	1	15
Transportation									
Dubois County Airport runway ext., hangar, technology park	1	0	5	7	5	4	4	4	30
Resurface US231 through Huntingburg and Jasper	1	0	5	6	5	2	2	2	23
Mid-State Corridor	1	0	5	7	5	2	1	1	22
Rail improvements for Spirit of Jasper	1	0	5	4	5	1	2	4	22
Jasper Port Authority consideration	1	0	5	4	4	1	1	1	17
Holland street improvements	1	0	5	2	5	1	1	1	16
Jasper-Extend Cherry Street to Meridian Road	1	0	5	2	5	1	1	1	16
Jasper public transportation within city	1	0	5	2	5	1	1	1	16
Intersection improvements on primary county roads	1	0	5	1	5	1	1	1	15
Holland maintenance building for street department	1	0	5	1	3	1	1	1	13
Jasper second pedestrian bridge over the Patoka River	1	0	5	2	2	1	1	1	13
Planning									
Microfilm historic records	1	0	5	1	2	1	4	4	18
Birdseye annexation	1	0	5	2	4	1	1	1	15
Community Facilities									
Jasper Thyen/Clark Cultural Center	1	0	5	6	2	4	4	4	26
Ferdinand Old Lake Trail, shelter house & restrooms	1	0	5	3	2	4	4	4	23
Huntingburg Heritage Trail	1	0	5	4	2	4	4	3	23
Jasper courthouse square improvements	1	0	5	6	3	4	2	2	23
Huntingburg underpass trail connection	1	0	5	4	2	4	3	3	22
Jasper multi-use trail extension with local communities	1	0	5	2	2	4	4	4	22
Birdseye library expansion	1	0	5	3	3	2	4	1	19
Huntingburg gateway	1	0	5	1	4	3	4	1	19
Huntingburg senior center	1	0	5	1	4	3	4	1	19
Jasper "The Parklands" amphitheater	1	0	5	1	2	3	3	4	19
Jasper ROJAC one-room school house presentation	1	0	5	1	2	4	2	4	19
Dubois County Park trail expansion	1	0	5	1	2	4	4	1	18
Dubois County Museum accessibility improvements	1	0	5	1	2	2	3	3	17
Holland downtown revitalization	1	0	5	4	4	1	1	1	17
Huntingburg Northside Park	1	0	5	1	2	3	4	1	17

**PROJECT PRIORITIZATION FOR 2019
DUBOIS COUNTY, INDIANA
PAGE 3 OF 3**

Project	Un-Employment	Median Income	Population Growth	Goals	Project Category	Matching Funds	PER	ER	TOTAL
Community Facilities (continued)									
Birdseye Park improvements	1	0	5	1	2	3	2	2	16
Jasper Arts Center accessibility improvements	1	0	5	2	3	1	2	2	16
Jasper upgrade municipal pool	1	0	5	2	3	1	2	2	16
Holland housing rehabilitation	1	0	5	2	3	1	1	1	14
Holland pathway connectivity throughout town	1	0	5	2	2	1	1	1	13
Haysville Park improvements (including drainage)	1	0	5	1	2	1	1	1	12
Holland new Town Hall	1	0	5	1	2	1	1	1	12
Holland park improvements	1	0	5	1	2	1	1	1	12
Jasper Ruxer golf course decommission/sale (consolidate into Buffalo Trace)	1	0	5	1	2	1	1	1	12
Jasper Buffalo Trace Golf Course expansion (clubhouse/practice facility)	1	0	5	1	2	1	1	1	12
Public Safety									
Birdseye Fire Station	1	0	5	2	3	4	4	4	23
Jasper fire air packs/masks	1	0	5	2	3	4	4	4	23
Ferdinand fire aerial/ladder truck	1	0	5	4	3	1	4	4	22
Haysville fire truck	1	0	5	4	3	1	4	4	22
Holland police vehicle	1	0	5	4	3	1	4	4	22
Ferdinand police car replacement	1	0	5	2	3	1	1	4	17
Jasper police body cameras with vehicle sync	1	0	5	2	3	1	1	4	17
Ferdinand electrical bucket truck replacement	1	0	5	1	3	1	1	4	16
Holland fire station and fire equipment	1	0	5	4	3	1	1	1	16
Jasper fire ladder truck	1	0	5	4	3	1	1	1	16
Jasper west side fire station	1	0	5	4	3	1	1	1	16
Dubois ambulance facility construction	1	0	5	2	3	1	1	1	14
Ferdinand ambulance crew housing	1	0	5	2	2	1	1	1	13
Storm shelter near camping and mobile home areas	1	0	5	2	2	1	1	1	13

**PROJECT PRIORITIZATION FOR 2019
ORANGE COUNTY, INDIANA
PAGE 1 OF 2**

Project	Un-Employment	Median Income	Population Growth	Goals	Project Category	Matching Funds	PER	ER	TOTAL
Economic Development									
French Lick RLF promotion to businesses	5	3	5	7	5	4	4	4	37
Orange County broadband	5	3	5	7	5	4	4	4	37
French Lick airport private development	5	3	5	7	5	2	4	2	33
French Lick airport sewer improvements	5	3	5	7	5	2	4	2	33
Orange County business attraction sites/buildings	5	3	5	7	5	1	1	1	28
Orleans Downtown revitalization	5	3	5	7	5	1	1	1	28
Paoli brownfield redevelopment	5	3	5	4	5	2	1	1	26
Infrastructure									
French Lick generator	5	3	5	3	5	1	4	4	30
Paoli sanitary sewer CSO elimination	5	3	5	1	5	2	3	1	25
French Lick stormwater	5	3	5	2	5	1	1	1	23
Orleans water improvements	5	3	5	2	5	1	1	1	23
Prospect sanitary sewer expansion	5	3	5	2	5	1	1	1	23
Orange County stormwater (south of French Lick)	5	3	5	1	5	1	1	1	22
Paoli stormwater	5	3	5	1	5	1	1	1	22
Paoli water plant demolition	5	3	5	1	5	1	1	1	22
Transportation									
Orleans signs reflectivity inventory & replacement	5	3	5	1	5	4	1	4	28
French Lick street/sidewalk improvements	5	3	5	5	5	1	1	1	26
Orange County CSX rail improvements	5	3	5	5	5	1	1	1	26
Planning									
Orange County housing study	5	3	5	6	3	1	4	4	31
Orange County mitigation plan	5	3	5	2	5	1	4	4	29
French Lick comprehensive plan	5	3	5	1	4	1	4	4	27
French Lick codification	5	3	5	1	3	1	4	4	26
Paoli zoning ordinance and zoning map	5	3	5	1	3	1	4	4	26
West Baden Springs codification	5	3	5	1	3	1	4	4	26
Orange County 4-H site analysis	5	3	5	1	2	1	1	1	19
Orleans Tree City designation	5	3	5	1	1	1	1	1	18
Community Facilities									
French Lick youth center	5	3	5	4	2	1	1	1	22
Orleans Town Hall/community room	5	3	5	2	3	1	1	1	21
Orleans gateway project	5	3	5	2	2	1	1	1	20
Paoli walking bridge and paths	5	3	5	2	2	1	1	1	20

**PROJECT PRIORITIZATION FOR 2019
ORANGE COUNTY, INDIANA
PAGE 2 OF 2**

Project	Un- Employment	Median Income	Population Growth	Goals	Project Category	Matching Funds	PER	ER	TOTAL
Public Safety									
Orleans fire station	5	3	5	2	3	2	4	4	28
Orleans ladder truck	5	3	5	4	3	1	1	4	26
Orange County sheriff vehicle	5	3	5	2	3	1	1	4	24
Paoli police equipment (2 speed monitor trailers)	5	3	5	2	3	1	1	4	24
Paoli police vehicle	5	3	5	2	3	1	1	4	24
Orleans flood acquisition project	5	3	5	1	5	1	1	1	22
French Lick fire truck	5	3	5	1	3	1	1	1	20
Orleans Lake and drainage improvements	5	3	5	2	2	1	1	1	20

PROJECT PRIORITIZATION FOR 2019
PERRY COUNTY, INDIANA
PAGE 1 OF 2

Projects	Un-Employment	Median Income	Population Growth	Goals	Project Category	Matching Funds	PER	ER	TOTAL
Economic Development									
Promote Tell City RLF to businesses	4	1	5	7	5	4	4	4	34
Promote Cannelton RLF to businesses	4	1	5	7	5	4	4	4	34
Industrial Park Riverview development along Switzer Road	4	1	5	7	5	4	3	3	32
Perry County commercial kitchen construction	4	1	5	7	5	2	4	1	29
Perry County Innovation Center	4	1	5	7	5	2	4	1	29
Perry County brownfield assessments	4	1	5	2	5	3	4	4	28
Industrial development at I64 and SR145	4	1	5	7	5	1	1	1	25
Industrial Park North development at I64 and SR37	4	1	5	7	5	1	1	1	25
Repurposing and reuse of former Swiss Plywood Manufacturing building	4	1	5	7	5	1	1	1	25
Infrastructure									
Cannelton CSO improvements	4	1	5	1	5	4	4	4	28
Tell City water and fire flow improvements, pump station, 12" Main	4	1	5	5	5	3	4	1	28
Troy sewer improvements (lift station complete)	4	1	5	1	5	2	4	4	26
Tell City stormwater rate and improvement study/flood pumps	4	1	5	1	5	1	4	4	25
Transportation									
Tell City River Port improvements for access to SR66 (River Road)	4	1	5	7	5	1	4	3	30
Perry County Airport runway extension	4	1	5	7	5	1	1	1	25
Perry County sign inventory and replacement project	4	1	5	1	5	3	1	4	24
Anderson River rail bridge replace/rehabilitation - MP 8.1	4	1	5	2	5	1	1	1	20
Tell City connector road to Spring Road	4	1	5	2	5	1	1	1	20
Access road to 4-H facility	4	1	5	2	2	1	1	1	17
Branchville Cemetery retaining wall	4	1	5	1	1	1	1	1	15
Planning									
Tell City South Main and 9th Streets neighborhood development plan	4	1	5	7	4	4	1	4	30
Cannelton old gym feasibility study	4	1	5	4	4	4	3	4	29
Perry County Port Authority former mfg facility multi-use plan (Commercial Kitchen)	4	1	5	7	5	4	1	1	28
I64/SR145 interchange commercial and land usage study/planning	4	1	5	7	5	2	1	1	26
I64/SR37 interchange commercial and land usage study/planning	4	1	5	7	5	2	1	1	26
Troy zoning ordinance update to include newly annexed area	4	1	5	2	3	1	4	4	24
Cannelton clearance-city property	4	1	5	4	5	2	1	1	23
Perry County Solid Waste recycling program	4	1	5	1	1	4	4	3	23
Potable water to unserved areas of Perry County, Tobin Township & others	4	1	5	3	5	1	1	1	21
Greenway trail connecting Cannelton, Tell City, Troy to Lincoln Ferry Park	4	1	5	4	2	1	1	1	19
Perry County Park and Recreation Master Plan	4	1	5	1	2	1	1	4	19
Troy downtown revitalization (Co-working)	4	1	5	1	4	1	1	1	18

**PROJECT PRIORITIZATION FOR 2019
PERRY COUNTY, INDIANA
PAGE 2 OF 2**

Projects	Un-Employment	Median Income	Population Growth	Goals	Project Category	Matching Funds	PER	ER	TOTAL
Community Facilities									
Cannelton downtown revitalization	4	1	5	6	4	1	4	1	26
Tell City Downtown revitalization extension/gateways	4	1	5	6	4	1	4	1	26
Perry County Port Authority former manufacturing facility façade renovation	4	1	5	4	4	2	4	1	25
Perry County Annex at Cannelton demolition, site enhancement	4	1	5	2	5	4	1	2	24
Perry County Museum historic preservation	4	1	5	4	2	2	4	1	23
Tell City façade program	4	1	5	6	4	1	1	1	23
Cannelton old gym reuse	4	1	5	2	3	2	1	1	19
Tell City upgrade JFK pool-ADA, pergola, splash pad	4	1	5	3	2	1	1	1	18
Tell City sports complex	4	1	5	3	2	1	1	1	18
Cannelton community center	4	1	5	1	3	1	1	1	17
Perry County community center	4	1	5	1	3	1	1	1	17
Tell City riverfront entertainment area	4	1	5	2	2	1	1	1	17
Cannelton splash park	4	1	5	1	2	1	1	1	16
Rome Courthouse/community building historic preservation	4	1	5	1	2	1	1	1	16
Tell City boat ramp	4	1	5	1	2	1	1	1	16
Public Safety									
Central Perry Fire Dept pumper truck	4	1	5	2	3	4	4	4	27
Tell City generators near the floodwall	4	1	5	2	5	3	4	3	27
Troy generator	4	1	5	2	5	1	1	4	23
Troy new fire hydrants	4	1	5	4	5	1	1	1	22
Perry County ambulance north	4	1	5	2	3	1	1	4	21
Tell City/Troy Township fire station	4	1	5	2	3	1	1	1	18

PROJECT PRIORITIZATION FOR 2019
PIKE COUNTY, INDIANA
PAGE 1 OF 3

Project	Un-Employment	Median Income	Population Growth	Goals	Project Category	Matching Funds	PER	ER	TOTAL
Economic Development									
PC Entrepreneurship & Technology Center construction & educational opportunities	3	1	5	7	5	3	1	4	29
Pike County Southwest Indiana megasite development	3	1	5	7	5	2	3	1	27
Petersburg water project to support the Southwest Indiana Megasite	3	1	5	7	5	2	1	1	25
Petersburg fiber optics	3	1	5	7	5	1	1	1	24
Petersburg Illinois Street business district expansion	3	1	5	7	5	1	1	1	24
Pike County broadband	3	1	5	7	5	1	1	1	24
Petersburg reinvestment through TIF, RLF, opportunity areas, etc.	3	1	5	6	5	1	1	1	23
Pursue "shovel ready" site certification per the PCIAMP	3	1	5	4	5	1	1	1	21
Infrastructure									
Petersburg wastewater improvements and treatment plant	3	1	5	4	5	4	4	4	30
Petersburg water supply and water treatment plant construction	3	1	5	4	5	4	4	4	30
Stendal water improvements (Holland water)	3	1	5	2	5	4	4	4	28
Winslow sewer improvements project and generator	3	1	5	4	5	2	4	1	25
Winslow waterlines	3	1	5	4	5	2	4	1	25
Winslow stormwater	3	1	5	4	5	2	4	1	25
Spurgeon sanitary sewer project	3	1	5	4	5	2	3	1	24
Construct elevated water storage tank along SR 61 Corridor	3	1	5	4	5	1	1	1	21
Petersburg coordinate transportation & utility improvements	3	1	5	4	5	1	1	1	21
Pike County construct new wastewater treatment plant south of Generation Springs	3	1	5	4	5	1	1	1	21
Pike County coordinate utility extension with road projects	3	1	5	4	5	1	1	1	21
Pike County expansion of water to rural areas	3	1	5	4	5	1	1	1	21
Pike County extend wastewater to Indiana Southern sites	3	1	5	4	5	1	1	1	21
Pike County extend water & wastewater to Generation Springs & Pike Crossing	3	1	5	4	5	1	1	1	21
Pike County extend water & wastewater to north planning area	3	1	5	4	5	1	1	1	21
Winslow road improvements	3	1	5	4	5	1	1	1	21

PROJECT PRIORITIZATION FOR 2019

PIKE COUNTY, INDIANA

PAGE 2 OF 3

Project	Un-Employment	Median Income	Population Growth	Goals	Project Category	Matching Funds	PER	ER	TOTAL
Transportation									
Complete the phase 1 reconstruction of E CR 350N and new connection to SR 61	3	1	5	6	5	1	1	1	23
Construct a new road through Generation Springs site from CR 300N to haul road	3	1	5	6	5	1	1	1	23
Construct a new road, extending CR 175E to SR 356 (paralleling I69)	3	1	5	6	5	1	1	1	23
Construct a new road, extending E CR 350N to SR 356	3	1	5	6	5	1	1	1	23
Construct new roads between E CR 350N and E CR 300N to serve Pike Crossing	3	1	5	6	5	1	1	1	23
Improve the Generation Springs haul road from N CR 75E toward interstate	3	1	5	6	5	1	1	1	23
Petersburg extend Illinois Street to SR 356	3	1	5	6	5	1	1	1	23
Winslow road connectivity improvements (CR to SR)	3	1	5	6	5	1	1	1	23
Winslow sidewalk improvements	3	1	5	6	5	1	1	1	23
Reconstruct CR 300N from SR56/61 to SR 57	3	1	5	6	5	1	1	1	23
Rail access to the Southwest Indiana megasite	3	1	5	5	5	1	1	1	22
Generation Springs safety/road improvements	3	1	5	2	5	1	1	1	19
Improve the N CR 75E and SR 61 intersection (safety, gateway elements, etc)	3	1	5	2	5	1	1	1	19
Reconstruct CR 175E from E CR 300N to the interstate	3	1	5	2	5	1	1	1	19
Reconstruct CR 300N from SR 61 to CR 175E	3	1	5	2	5	1	1	1	19
Reconstruct Meridian Road from CR 300N to the southern terminus	3	1	5	2	5	1	1	1	19
Petersburg identify capital transportation improvements annually	3	1	5	1	5	1	1	1	18
Winslow Safe Routes to Schools sidewalks	3	1	5	1	4	1	1	1	17
Petersburg bicycle/pedestrian facilities in development of public works projects	3	1	5	2	2	1	1	1	16
Bicycle and pedestrian facilities	3	1	5	1	2	1	1	1	15
Planning									
Petersburg sewer plan	3	1	5	4	5	1	1	4	24
Petersburg zoning ordinance	3	1	5	2	3	4	1	4	23
Petersburg downtown revitalization plan	3	1	5	6	4	1	1	1	22
Enhance and maintain Petersburg website and establish public wi-fi zones	3	1	5	4	5	1	1	1	21
Petersburg stormwater plan	3	1	5	4	5	1	1	1	21
Petersburg downtown park	3	1	5	4	4	1	1	1	20
Winslow downtown revitalization plan	3	1	5	4	4	1	1	1	20
Pike County fiscal impact study of growth areas	3	1	5	3	4	1	1	1	19
Pike County zoning ordinance	3	1	5	1	3	1	1	4	19
Petersburg park plan	3	1	5	1	2	1	1	4	18
Petersburg preservation of natural areas	3	1	5	1	4	1	1	1	17
Winslow park plan	3	1	5	1	4	1	1	1	17
Winslow annexation plan	3	1	5	1	4	1	1	1	17
Winslow community center plan	3	1	5	1	4	1	1	1	17
Petersburg new housing & mixed-use developments	3	1	5	1	3	1	1	1	16

PROJECT PRIORITIZATION FOR 2019
PIKE COUNTY, INDIANA
PAGE 3 OF 3

Project	Un- Employment	Median Income	Population Growth	Goals	Project Category	Matching Funds	PER	ER	TOTAL
Community Facilities									
Petersburg clearance project - 606/608 Main Street	3	1	5	2	5	4	4	4	28
Petersburg façade/revitalization program	3	1	5	6	4	1	1	1	22
Develop Petersburg housing incentive program	3	1	5	6	3	1	1	1	21
Winslow health care facility	3	1	5	3	4	1	1	1	19
Spurgeon clearance (residential)	3	1	5	1	5	1	1	1	18
Spurgeon sidewalk project	3	1	5	2	4	1	1	1	18
Petersburg housing improvements (senior, single family, workforce)	3	1	5	2	3	1	1	1	17
Petersburg multi-use paths near Hornady Park	3	1	5	2	3	1	1	1	17
Petersburg arts, culture, wayfinding, gateway enhancement & tourism planning	3	1	5	2	2	1	1	1	16
Petersburg senior / community center	3	1	5	1	3	1	1	1	16
Prides Creek Park pedestrian connectivity	3	1	5	2	2	1	1	1	16
Winslow senior housing	3	1	5	1	3	1	1	1	16
Petersburg clearance (residential)	3	1	5	1	2	1	1	1	15
Preserve Brenton Family Cemetery	3	1	5	1	2	1	1	1	15
Spurgeon park and recreation improvements	3	1	5	1	2	1	1	1	15
Public Safety									
Jefferson Township fire station	3	1	5	2	3	3	4	4	25
Pike County Multi-Hazard Mitigation Plan update	3	1	5	2	5	1	1	4	22
Petersburg ladder truck-AFG	3	1	5	2	3	1	1	4	20
Pike County additional sheriff deputy	3	1	5	2	3	1	1	4	20
Pike County ambulance	3	1	5	2	3	1	1	4	20
Lockhart fire truck	3	1	5	1	3	1	1	4	19
North Patoka fire truck	3	1	5	1	3	1	1	4	19
North Patoka fire station	3	1	5	2	3	1	1	1	17
Spurgeon fire station	3	1	5	2	3	1	1	1	17

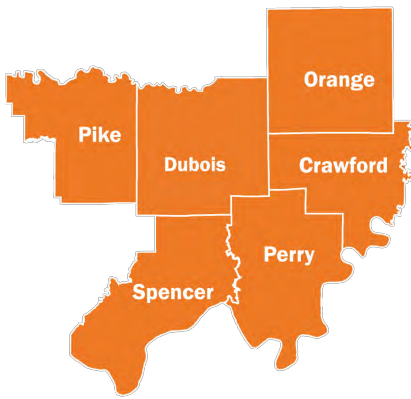
**PROJECT PRIORITIZATION FOR 2019
SPENCER COUNTY, INDIANA
PAGE 1 OF 2**

Project	Un-Employment	Median Income	Population Growth	Goals	Project Category	Matching Funds	PER	ER	TOTAL
Economic Development									
Dale broadband	2	0	5	7	5	4	3	4	30
Santa Claus broadband	2	0	5	7	5	4	1	1	25
Spencer County broadband	2	0	5	7	5	4	1	1	25
Rockport downtown revitalization	2	0	5	6	4	2	4	1	24
Santa Claus Main Street revitalization	2	0	5	6	4	2	4	1	24
Chrisney downtown redevelopment	2	0	5	6	4	1	4	1	23
Dale Industrial Park infrastructure improvements	2	0	5	7	5	1	1	1	22
Rockport broadband/fiber installation	2	0	5	7	5	1	1	1	22
Spencer County port development	2	0	5	6	5	1	1	1	21
Rockport Barmet site remediation	2	0	5	5	5	1	1	1	20
Evanston site remediation	2	0	5	4	5	1	1	1	19
LEDC Commerce Park infrastructure Development	2	0	5	2	5	1	1	1	17
Construct replica of Lincoln City Depot	2	0	5	4	2	1	1	1	16
Infrastructure									
Grandview drill new water well	2	0	5	4	5	4	4	4	28
Dale wastewater improvements	2	0	5	4	5	1	4	1	22
Chrisney sewer improvements	2	0	5	4	5	1	3	1	21
Chrisney water improvements	2	0	5	4	5	1	3	1	21
Dale stormwater improvements	2	0	5	4	5	1	1	1	19
Grandview create a storm sewer utility	2	0	5	4	5	1	1	1	19
Grandview wastewater-slip more lines	2	0	5	4	5	1	1	1	19
Grandview utility mapping	2	0	5	4	5	1	1	1	19
Reo water Improvements	2	0	5	4	5	1	1	1	19
Rockport sewer improvements	2	0	5	4	5	1	1	1	19
Rockport water improvements	2	0	5	4	5	1	1	1	19
Santa Claus industrial park development	2	0	5	4	5	1	1	1	19
Santa Claus double capacity of water plant and new water tower	2	0	5	4	5	1	1	1	19
Santa Claus upgrade sewer lift stations and line rehabilitation	2	0	5	4	5	1	1	1	19
Dale former water plant demolition	2	0	5	2	5	1	1	1	17
Rockport stormwater	2	0	5	2	5	1	1	1	17
Transportation									
Rockport Lincoln Avenue sidewalk/street improvements	2	0	5	4	4	4	4	4	27
Hoosier Southern Railroad 15 miles of rail replacement (#15 to #105 rail)	2	0	5	4	5	4	3	1	24
Hoosier Southern Railroad spur near Santa Claus Industrial Park	2	0	5	4	5	4	3	1	24
Interstate 64 Corridor Plan	2	0	5	6	5	1	1	4	24
Highway 66 four-lane (from Cannelton to Hatfield)	2	0	5	7	5	1	1	1	22
Mid-State Corridor	2	0	5	7	5	1	1	1	22
Fulda Shortcut - widen road	2	0	5	4	5	1	1	1	19
Spencer County RR overpass central part of county	2	0	5	4	5	1	1	1	19
Rockport Main Street street/sidewalk improvements	2	0	5	4	4	1	1	1	18
Rockport Washington Street sidewalk/street improvements	2	0	5	4	4	1	1	1	18
Slide correction of SR66 east of Grandview/west of Troy	2	0	5	2	5	1	1	1	17

PROJECT PRIORITIZATION FOR 2019
SPENCER COUNTY, INDIANA
PAGE 2 OF 2

Project	Un-Employment	Median Income	Population Growth	Goals	Project Category	Matching Funds	PER	ER	TOTAL
Planning									
Chrisney sewer improvements	2	0	5	2	5	4	3	4	25
Chrisney water improvements	2	0	5	2	5	4	3	4	25
Discovery Trail-Kasper to Lincoln City	2	0	5	4	2	3	4	3	23
Dale comprehensive plan	2	0	5	2	4	4	3	4	24
Rockport blight elimination plan	2	0	5	4	5	1	1	4	22
Rockport 5 year comprehensive plan	2	0	5	4	4	1	1	4	21
Santa Claus eastside trail	2	0	5	4	2	3	3	2	21
Spencer County comprehensive plan	2	0	5	4	4	1	1	4	21
Spencer County housing plan	2	0	5	4	3	1	1	4	20
County-wide stormwater project implementation	2	0	5	2	5	1	1	1	17
Rockport Park 5 year comprehensive plan	2	0	5	4	2	1	1	1	16
Santa Claus/Ferdinand trail connection	2	0	5	4	2	1	1	1	16
Spencer County Park & Recreation Master Plan	2	0	5	1	2	1	1	4	16
Community Facilities									
Rockport downtown park	2	0	5	4	2	4	4	1	22
Dale Community center-energy efficiency	2	0	5	1	3	2	3	3	19
Dale Lake dredging, boat ramp, fishing pier and access	2	0	5	1	2	1	4	4	19
Rockport blight elimination	2	0	5	4	5	1	1	1	19
Lincoln Pioneer Village Museum enhancements	2	0	5	4	2	2	2	1	18
Rockport downtown façade grant	2	0	5	4	4	1	1	1	18
Grandview walking trail	2	0	5	4	3	1	1	1	17
Spencer County health clinic	2	0	5	4	3	1	1	1	17
St. Meinrad Park improvements	2	0	5	4	2	2	1	1	17
Chrisney street and sidewalk improvements	2	0	5	2	4	1	1	1	16
Rockport drainage improvements at City Park	2	0	5	1	5	1	1	1	16
Rockport housing	2	0	5	3	3	1	1	1	16
Richland Park improvements	2	0	5	1	2	1	3	1	15
Chrisney youth center	2	0	5	1	3	1	1	1	14
Richland historic presevation	2	0	5	2	2	1	1	1	14
Chrisney Lake fishing enhancements	2	0	5	1	2	1	1	1	13
Rockport Park walking paths/splash park	2	0	5	1	2	1	1	1	13
Public Safety									
Santa Claus fire ladder truck	2	0	5	4	3	4	4	4	26
Grandview Fire Department first responder vehicle	2	0	5	2	3	1	1	4	18
Spencer County Coroner mobility vehicle	2	0	5	1	3	1	1	4	17
Gentryville/Jackson Township fire station	2	0	5	2	3	1	1	1	15
Grandview storm sirens	2	0	5	2	3	1	1	1	15
Gentryville police car	2	0	5	2	3	1	1	1	15
Juvenile detention education and intervention	2	0	5	2	3	1	1	1	15
Santa Claus siren project	2	0	5	2	3	1	1	1	15

Appendix F – 2018 Newsletter: Year in Review



INDIANA 15 REGIONAL PLANNING COMMISSION

NEWS



2018

Executive Director's Notes

*T*hank you for 45 great years!



We wish to send a heartfelt thank you to those who have made 2018 such a success. None of this would be possible without the cooperation among the local units of government, our Board of Directors and each of you.

Indiana 15 Regional Planning Commission strives to help our local governments and communities strengthen our region in relation to community and economic development. This newsletter reviews some of the projects we partnered on during the past year.

A sincere thank you to all our Board of Directors, listed on the back of this newsletter, and especially Al Logsdon, appointed by Spencer County, for serving as Chairperson for 2018.

The Board of Directors is made up of 43 members appointed by units of local government in the counties of Crawford, Dubois, Orange, Perry, Pike, and Spencer. Our Executive Board meets monthly and our Full Board meets quarterly. Members are appointed annually with the terms expiring December 31 of each year. The majority of the board is local elected officials. We want to recognize the Boards' unique commitments to helping Indiana 15 and their respective communities.

Again, thank you for a great 2018! We see many reasons to be hopeful about the future of this region and look forward to serving you in 2019. Everyone at the Commission wishes you a happy and prosperous new year!

Lisa Gehlhausen

Executive Director

In this Issue

Page—Item

- 2—New Employees
CDBG Training
College Intern
- 3—45th Anniversary Dinner Meeting
- 4—First Chance Center
Huntingburg Market Street Park
Code Book Updates
Dale Comprehensive Plan
Ferdinand Old Town Lake Trail
- 5—Regional Academy
Income Surveys
2017 Return on Investments
Crawford County Revolving
Loan Fund
- 6—English Water Improvement
Rockport Historic Preservation
Birdseye Water
Paoli Wastewater Improvements
- 7—Proctor House Preservation
Cannelton Stormwater
Improvements
Cannelton Floodwall
Tell City Revolving Loan Fund
Marengo Wastewater
- 8—Perry County Port & Rail
Efficiency & Capacity
Enhancement Project
EDA Planning Grant
Jasper Waterline
Pike County Entrepreneurship &
Technology Center
- 9—Community Crossings Matching
Grant Training
INDOT Transportation Planning
NSOFAR Traffic Counts
- 10—Community Crossings
English Police Car
IARC Award
- 11—CEDS
System Award Management
EPA Brownfields
- Back—Board Members
Staff



New Employees



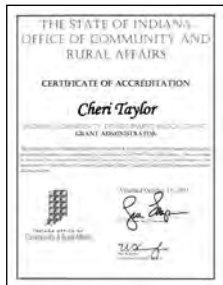
Joining Indiana 15 in March of 2018, Jenny Matheis serves as a Project Assistant. She is currently working toward certification as a grant administrator with the Indiana Office of Community and Rural Affairs. In her role at Indiana

15, Jenny will be responsible for CDBG grant writing and administration, conducting income surveys, verifying labor standards and environmental reviews. Jenny holds a Bachelor of Science in Elementary Education from the University of Southern Indiana and is a life-long resident of Spencer County. Prior to her arrival at Indiana 15, Jenny worked in local schools and in Adult Education.

Welcome to the team Jenny!

CDBG Training

Indiana 15 Regional Planning Commission has three Community Development Block Grant certified grant administrators on staff—Lisa Gehlhausen, Nathan Held, and Cheri Taylor. Jenny Matheis is currently in the process of obtaining her certification. Our continued accreditation ensures proper implementation and administration of the Office of Community & Rural Affairs’ federally-funded CDBG program and benefits the six-county region.



Lindsey Hoffman joined the Indiana 15 staff in June of 2018. She serves as the Administrative Assistant of Indiana 15 Regional Planning Commission.

Lindsey greets visitors to our office, answers the phone, maintains all board records, backups, and website. She also assists with codifications and the newsletter, conducts inventory control, and provides additional office support for all staff.

Welcome to the team Lindsey!



2018 College Intern



Ben Hunley, from Nashville, TN, attends Purdue University. He is majoring in Civil Engineering through the College of Engineering.

Ben completed a 2018 summer internship with Indiana 15 RPC.

During his internship, he assisted in the final stages of the Milltown Base Map and also the beginning of the French Lick Base Map.

The Commission appreciates all of Ben’s help and hard work this summer.

2018

45th Anniversary Dinner Meeting

Indiana 15 had a wonderful turnout for the 45th Anniversary Dinner Meeting held October 23 at the Ferdinand Community Center with 145 people attending. The attendees consisted of board members, staff and invited guests, who reflected upon successes from past years and had the opportunity to celebrate those accomplishments while recognizing and congratulating all those involved.

Following a brief business meeting of both the Executive and Full Board, special guests were celebrated. Don Crockett, one of Indiana 15 Regional Planning Commission's original board members, was present and received a gift basket from the Commission in appreciation for his service. Bill Shaneyfelt, attorney for Indiana 15, was recognized and received a gift basket for his long time service to the Commission. Mr. Shaneyfelt will be missed as he is retiring at the end of 2018.

David Dahl, former Midwestern Engineers employee, was the speaker of the evening. He is writing a history of the Patoka Lake Regional Water and Sewer District and described what he learned through his research. Awards were given to members of the Board for their dedicated years of service and meeting attendance to the Commission.

The Board surprised Ms. Lisa Gehlhausen with a plaque in appreciation to her 40 years of dedicated service to Indiana 15 Regional Planning Commission. It is through her hard work and "how can I help" attitude that makes our six counties thrive and succeed. Thank you to all that attended for your continued support to Indiana 15 Regional Planning Commission.



Attendance Awards

Pictured are: Tara Damin-Perry County, Whitney Timberlake-Leavenworth, Rudy Freeman-Orange County, Mike Ellis-Holland, Bill Byrd-Milltown, and Don Wertman-Dale.



Years of Service Awards

Pictured are: Mike Ellis-Holland, Bill Byrd-Milltown, Beverly Schulthise-Ferdinand, Rudy Freeman-Orange County, Jim Springer-French Lick, Al Logsdon-Spencer County.

First Chance Center



Orange County First Chance Center received \$568,600 in CDBG funds to rehabilitate their facility.

The Center reconstructed restrooms and administration offices, installed hand railings, reconfigured entryways, and added a new laundry training facility.

A local match of \$148,000 was contributed. This project completed in 2018.

Code Book Updates

Dale, Ferdinand, and Jasper received updates to their respective code books by Indiana 15 in 2018.

If your community would like a quote on Indiana 15 RPC updating your Code Book, please call Lisa Gehlhausen at 812-367-8455.

Dale Comprehensive Plan

The Town of Dale is developing a Comprehensive Plan to identify objectives for development and to project future land use. The Comprehensive Plan will address economic issues and factors as well as any impediments to growth. The plan will also address issues of the overall quality of life for the citizens and the continued improvement of those factors to insure a strong population. Also examining the infrastructure, transportation, public safety, education, medical facilities, other public facilities housing and environment of the community.

The Town was awarded a \$40,000 CDBG Planning Grant through the Indiana Office of Community and Rural Affairs, and is contributing a local match of \$5,000.

Huntingburg Market Street Park

The Huntingburg Market Street Park Steller Project had its dedication ceremony October 12, 2018. Huntingburg Market Street Park Stellar Project cost \$4,700,000 which included \$1,700,000 of OCRA CDBG funds and \$3,000,000 in local funds.

Market Street Park is a beautiful and functional public space in the heart of downtown which will be the host many to community events in Huntingburg.

This project completed in 2018.



Ferdinand Old Town Lake Trail

Indiana 15 RPC assisted the Ferdinand Park Board in securing \$200,000 in grant funds from the Land and Water Conservation Fund program. The Park Board is also providing a \$200,000 match.

The Ferdinand Park and Recreation Board will



construct a walking path around the Ferdinand Old Town Lake, add new restroom facilities, a shelter and parking area. The Old Town Lake is located at East 14th Street.

Regional Academy



Indiana 15 RPC and the Indiana Association of Regional Councils partnered to bring a Regional Academy to the southern part of Indiana. The three-day workshop held in March, 2018 focused on Organization Design and Leadership.

Attendees performed a self assessment for the organization as well as individually and learned strategies for improving and strengthening both.

The Indiana 15 RPC region was well represented at the training. Neighboring Regional Planning Commissions as well as some northern Commissions also attended.

Income Surveys

Income surveys by various communities are used to determine eligibility for CDBG Grant Funding. If you have received an income survey, please complete and return to our office for tabulation. These surveys are very important!

Indiana 15 Regional Planning Commission is in the process of performing an income survey for the Town of French Lick/West Baden Springs in 2018.



2017 Return on Investments

<u>County Investment</u>		<u>State/Fed. Funds Awarded</u>
\$4,821	Crawford	\$506,624
\$18,850	Dubois	\$3,053,408
\$8,928	Orange	\$518,950
\$8,702	Perry	\$2,090,950
\$5,780	Pike	\$806,450
\$9,428	Spencer	\$1,262,284
\$56,509	Total	\$8,238,666

Crawford County Revolving Loan Fund

The Crawford County Revolving Loan Fund (RLF) has assisted 24 loan clients in creating or saving an estimated 92 jobs within Crawford County. Since the RLF was founded in 1999, the fund has loaned out more than \$1,118,500 and has leveraged over \$2 million in private investment.

The RLF exists to help entrepreneurs start, expand, or retain businesses in Crawford County. RLF loan recipients are expected to increase investment and disposable revenue in the county and further enhance possibilities for related industry and job opportunities. All RLF loan recipients are required to produce or retain at least one job for each \$10,000 to \$20,000 of RLF investment.

The RLF usually provides the “gap” financing needed to induce local financial institutions to complete a financing package. RLF clients must contribute at least 10% equity, and working capital loans are limited to 50% of total project cost. RLF financing is in the form of a direct loan to an individual or business at variable rates.

The Crawford County Board of Commissioners work with Indiana 15 Regional Planning Commission to administer and provide technical assistance to the fund. For more information about the program contact our office or the Crawford County Economic Development office at 812-739-4479.



English Water Improvements

The Town of English was awarded \$529,000 from the Indiana Office of Community and Rural Affairs for water improvements.

These improvements included a new water tank, new monitoring control system, replacing service meters and meter pits throughout the system, improving the existing booster station and installing a new flow booster station to enhance fire protection.



This project completed in 2018.

Rockport Historic Preservation

The City of Rockport was awarded \$500,000 in CDBG funds to historically preserve the former auto parts building located along it's Main Street. The building was constructed in 1870 as a grocery during the time of the emerging interurban railroad. Rockport matched the funds with \$53,719 in local funds and \$2,781 from the Spencer County Community Foundation.

The City of Rockport has watched four buildings torn down within two blocks of this building since the fall of 2015 due to the threat of public safety. They had a feasibility project to investigate whether this building was salvageable and was so excited to find out that it could be saved.

The building has always held a retail establishment where the community gathered and the City wants to give an entrepreneur the opportunity to bring it to life again.



Birdseye Water

The Town of Birdseye was awarded \$450,000 in CDBG funds to improve the towns drinking water.

This project increased water pressure, replaced meters and meter pits, and installed new valves throughout the system.

The Town supplied a local match of \$128,000.

This project completed in 2018.

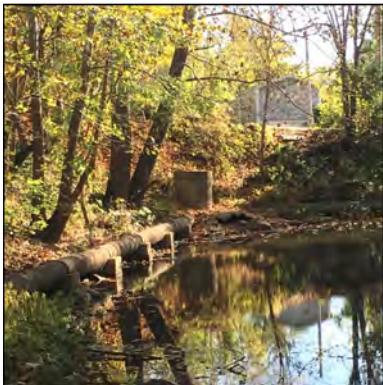


Paoli Wastewater Improvements

The Town of Paoli was awarded \$500,000 in CDBG funds to rehabilitate the East and West Wastewater Interceptor.

The interceptor is divided into the West Interceptor and the East Interceptor, with the treatment plant between the two. The rehabilitation will be accomplished through the installation of Cured-in-Place Pipe liner, which is essentially installing a new pipe within the existing pipe.

The Town is contributing a local match of \$151,100.



Proctor House Preservation

Crawford County and the Crawford County Historical and Genealogical Society was awarded \$324,000 in CDBG funds to historically preserve the Proctor House in Marengo, situated on State Road 64.

The Proctor House is the only building in Crawford County on the National Register and is in need of preserving. The Historical Society provided local funds with \$25,000 from the



Crawford County Historical and Genealogical Society and philanthropic funds of \$20,000 from the Crawford County Community Foundation. The Federal-style house was built in the 1830's. The limestone and log timber floor joists used for the house were harvested from the property. Clay bricks were also fired on-site for the house. William Proctor (one of the families) also operated a post office, Leavenworth-Indianapolis stage coach stop and a store business out of the house throughout the years. The house sits along the New Albany-Vincennes Trace, the most popular travel route at the time it was built.

Tell City

The Tell City Revolving Loan Fund (RLF) exists to assist entrepreneurs in Perry County with starting, expanding or retaining businesses.

Indiana 15 RPC administers the Tell City RLF by working with potential clients, assisting in developing their project and meeting with the Loan Review Committee to potentially fund the project.

The Commission also worked with the Tell City RLF to update their EDA Plan. An update is required by EDA every five years to ensure the plan meets federal code and reflects the goals of the RLF.

For more information on the Tell City RLF, please call the Mayor's office at 812-547-5511.

Cannelton Stormwater

The City of Cannelton was awarded a \$519,600 grant for Stormwater Improvements from the Office of Community and Rural Affairs.

Three areas need improvements; Pleasant Valley, Knight Street, and Dodge Street and Herzeele Street. Improvements in these areas include new storm sewer, inlets, manholes, and restoration of curbing, sidewalk, asphalt pavement, stone and yard/grass areas and digging out and regrading existing ditches

The City of Cannelton contributed \$58,000 local funds to the project.

Cannelton Floodwall

The City of Cannelton was awarded \$527,500 from Disaster Relief funding.

This project replaced

five relief wells adjacent to the earthen levee portion of the floodwall. Additionally, the Flood Wall Sluice Gate was replaced. This was original to the 1947 floodwall and was inoperable.



Marengo Wastewater

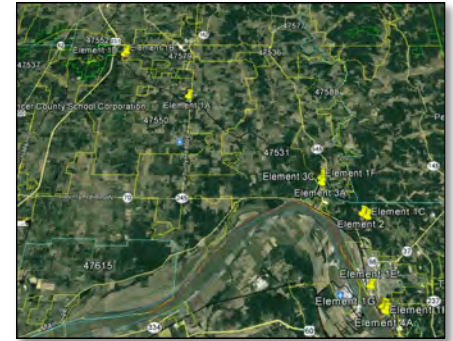
The Town of Marengo was awarded \$362,697 in CDBG funds for wastewater improvements.

Marengo will install a new clarifier to serve as a backup to the primary clarifier. Pump station number three currently lies in the flood plain. The wet well and valve vault was be raised out of the flood plain. A new control panel will be replaced and relocated decreasing the risk for water damage significantly.

The Town is contributing \$95,000 in local funds.

Perry County Port & Rail Efficiency & Capacity Enhancement Project

The Perry County Port Authority was awarded \$2,037,600 from the US Department of Commerce, Economic Development Administration to make improvements to Hoosier Southern Railway Lamar Industrial spur; reconstruction of the Santa Claus Industrial Lead; replace two spur tracks near Waupaca Foundry; installation of a “Y” at the Santa Claus interchange; construction of a new Pestalozzi Street spur; construct additional length of track to the Tell City Industrial Park; construct rail near the Tell City River Port; construct a new 600’ spur at the Tell City River Port; and the reconnection and resurfacing of 4.5 miles of the main Hoosier Southern Railway at the new spur improvement locations.



This EDA project also includes water supply improvements and a rail transload facility. Tell City River Port unloading/loading and storage enhancements are also proposed. These improvements will enable the economic climate to continue to strengthen and grow in Perry and Spencer Counties. The Perry County Port Authority is contributing \$2,037,600 in local matching funds to this project.

EDA Planning Grant

Indiana 15 Regional Planning Commission receives \$210,000 in planning funds from EDA for a three-year period (\$70,000 annually). This must be matched dollar for dollar by the District. The per capita fees collected by each county are used to match the EDA award. These funds are used to prepare the Comprehensive Economic Development Strategy (CEDS), write grant applications for our member governments, pay mileage to board meetings, training, and other economic and community planning activities. The citizens and their officials in the region realize the quality and long-term benefits of regional planning.

Jasper Waterline



The City of Jasper was awarded \$1,380,000 from the US Department of Commerce, Economic Development Administration. These water supply and pressure improvements are located along US 231, 6th, New-

ton, 2nd and 30th Streets.

This project will replace four inch and six inch waterlines with eight inch and twelve inch mains. The total length of the new water main is approximately 13,000 linear feet. The line will be upsized for increased pressure; improved water supply; and improved fire flow.



Pike County Entrepreneurship and Technology Center



The Pike County Progress Partners, Inc. was awarded \$787,500 from the Economic Development Administration to construct a new 9,400 (approximately) square foot Entrepreneurship and Technology Center, near Interstate 69.

The center will include co-working space, makers space, and training center with offices and a conference room. Construction will also include water main, sanitary sewer improvements, parking lot, access roadways and related appurtenances. The center will be used for start-up companies, transition employment and entrepreneurship. Progress Partners, Inc. is also contributing \$537,500 in local funds to this project.

Community Crossing Matching Grant Training

On August 14, 2018, Indiana 15 Regional Planning Commission hosted two Community Crossings Matching Grant Program (CCMG) Information training sessions. A total of 19 people from the Indiana 15 region attended the two sessions.

Nick Goodwin and Lisa Gehlhausen gave an overview of the 2018 CCMG program for FY 19 and answered questions. A live demonstration of the new online application through INDOT's ITAP was also shown at the training.



INDOT Transportation Planning

In the spring of 2018, Nick Goodwin wrapped up the remaining traffic counts on locally maintained roads on the functional classification system in Dubois County. In total, 61 counts were completed. Also, 52 at-grade railroad crossings received a railroad inventory, and a collection of data about the rail safety features. 35 of the 52 railroad crossings also received a traffic count.

The traffic counts are part of a grant from the Indiana Department of Transportation's Small Urban and Rural Transportation Planning Grant. Traffic Counts are now underway in Crawford County for the 2018-2019 grant.

In addition, planning support to local governments as well as a base map of the Town of French Lick is included with the 2018-2019 grant. The map is currently in progress and should be complete by spring of 2019.

NSOFAR Traffic Counts

The Commission recently partnered with the Indiana Department of Transportation to provide traffic count data on the non-state-owned federal aid route stations. The contract will run through December 31, 2021 and Indiana 15 will receive \$28,290 for traffic count collection. From 2019-2021, all six counties will receive traffic counts through this contract.



The vehicle volume and classification data is used for state planning and other activities. This traffic data can be viewed on the interactive map at:

<http://indot.ms2soft.com/tcds/>

Community Crossings Matching Grant

283 Indiana cities, towns and counties received a total \$100 million in Community Crossings funds in 2018. Communities in the Indiana 15 RPC region was awarded \$5,453,750 of the \$100 million.

The individual funds received for use on roads and bridges are:

Cannelton—\$151,735	Orleans—\$387,534
Chrisney—\$18,969	Paoli—\$405,032
Crawford Co.—\$768,041	Perry Co.—\$515,457
French Lick—\$1,000,000	Petersburg—201,917
Gentryville—\$85,676	Richland—\$103,187
Grandview—\$55,467	Santa Claus—\$323,606
Marengo—\$54,124	Tell City—\$218,953
Orleans—\$88,239	West Baden Springs—\$510,911
Orange Co.—\$477,962	Winslow—\$86,940



English Police Car



The Town of English received \$65,674.00 in funding from the United States Department of Agriculture for a new police vehicle.

The grant funds were matched with \$17,000.00 in local funds. The new car replaces a 2010 Dodge Charger police car. The old vehicle was experiencing wiring problems.

IARC Award

Indiana 15 RPC was awarded the 2018 Advancing Redevelopment Award at the Indiana Association of Regional Council’s (IARC) Annual Conference. Indiana 15 was recognized for their efforts in assisting Redevelop Old Jasper Action Coalition (ROJAC) with the cities redevelopment along the riverfront of historic downtown “Old Jasper” area.

Indiana 15 RPC has assisted the City of Jasper with many projects including construction of a brick sidewalk and stormwater improvements to 4th Street. Prepared an environmental review and an INDOT application for the construction of the Welcome Center Grist Mill. Using EPA Brownfield funding, environmental assessments on the former Jasper Cabinet and Hoosier Desk properties were accomplished at no cost to the City. A Labyrinth was constructed using Community Foundation, PBIF, and local donations for this project. Indiana 15 wrote and administered a grant from IHCDA to the City to acquire and demolish a few homes and businesses in a flood plain. The Astra Theater was preserved through OCRA funds within the Historic Downtown Square. ROJAC continues to promote the redevelopment of downtown Jasper.



CEDS

The Comprehensive Economic Development Strategy (CEDs) is prepared by Indiana 15 RPC to analyze the economy of the region. This strategy is used to define goals and objectives of our communities. The CEDs is designed to develop a regional plan of action by integrating the region's human and physical capital planning in the service of economic development. This planning provides the flexibility to utilize unique regional advantages to maximize economic opportunity for residents.

A CEDs must be the result of a continuing economic development planning process developed with diverse public and private sector participation, and must set forth goals and objectives necessary to solve economic development problems of the region and clearly define the metrics of success. Indiana 15 will be appointing a CEDs Strategy Committee to represent the main economic interests of the Region soon. Private sector, public officials, community leaders, workforce development, higher education, minority and labor groups, and private individuals are being sought to represent the Region. Please give us a call if you are willing to serve on the CEDs Strategy Committee.

Various funding agencies look at the CEDs for a prioritization process of regional needs. The CEDs is used to assess where the region is economically, where we want to be, and how we get there.

The 2019 Annual CEDs Performance Report is due April 30, 2019. Each community is being requested to submit prioritized projects before February 14, 2019.

The Office of Community and Rural Affairs offers additional points when scoring applications to projects that are listed in the CEDs document.



System Award Management

SAM numbers are FREE and extremely important!

Applications for grant funds require communities to have a System for Award Management (SAM) number. SAM.gov is the official **free**, government-operated website to obtain this number. **There is NO charge to register your entity on SAM.gov.**

If your community already has a SAM number, it needs to be updated annually. *The process changed for 2018. The change included the need for a notarized letter designating an administrator of each SAM.gov account. Please check the status of your number well in advance of the grant application submission deadline since it may need to coincide with city/town/county meetings.

Not sure if your community has a SAM number? A search engine is available on the official website - **<https://www.sam.gov>**. Please have your DUNS number readily available before you start the registration process.

For help registering for a SAM number, please contact the Federal Service Desk at <https://www.fsd.gov/> or call 866-606-8220, or call our office.

EPA Brownfields

Indiana 15 Regional Planning Commission is very pleased to receive a 2018-2021 award from the U.S. Environmental Protection Agency. The Commission has achieved impressive brownfield assessment, remediation and witnessed substantial redevelopment in the recent past as a result of completed 2008-2011 and 2013-2016 EPA Brownfield Assessment programs.

We look forward to reaching redevelopment goals for underutilized properties by conducting Phase I and Phase II environmental site assessments throughout the six-county region with this new award.

Lisa Gehlhausen or Nick Goodwin, can be contacted at 812-367-8455 for more information about assessing potential brownfields.

INDIANA 15 REGIONAL PLANNING COMMISSION

221 E. First Street
Ferdinand, IN 47532
812-367-8455 Fax: 812-367-8171
staff@ind15rpc.org



2018

Board Members

CRAWFORD COUNTY APPOINTED BY
Mr. Morton Dale County Commissioners
Mr. Bill Breeding County Council
Ms. Patricia Hahus Town of Alton
Mr. Michael Benham Town of English
*Mr. R. Whitney Timberlake Town of Leavenworth
Mr. Michael Haverstock Town of Marengo
Mr. Bill Byrd Town of Milltown

DUBOIS COUNTY APPOINTED BY
Mr. Nick Hostetter County Commissioners
Ms. Charmian Klem County Council
Mr. Larry Altstadt City of Huntingburg
*Mr. Paul Lorey City of Jasper
Mr. Clyde Huff Town of Birdseye
*Ms. Beverly Schulthise Town of Ferdinand
*Mr. Michael V. Ellis Town of Holland

ORANGE COUNTY APPOINTED BY
Mr. Don Brewer County Commissioners
*Mr. Rudy Freeman At-large
Mr. Matt Henderson County Council
Mr. Jim Springer Town of French Lick
Mr. Mike Fields Town of Orleans
Mr. Gary Barnett Town of Paoli
Mr. John Harrison Town of West Baden Springs

*Executive Board member

PERRY COUNTY APPOINTED BY
Mr. Larry R. James County Commissioners
*Ms. Tara Damin At-large
Mr. Calvin B. Cash III At-large
*Mr. Tom Hauser County Council
Mr. Joe Hermann City of Cannelton
Mr. Chris Cail City of Tell City
Mr. Bernard Linne Town of Troy

PIKE COUNTY APPOINTED BY
Mr. Ryan Coleman County Commissioners
Mr. Jon Craig At-large
Mr. Jeff Nelson At-large
Mr. Todd Meadors County Council
*Ms. Fran Lewis City of Petersburg
Mr. Ronald Beadles Town of Spurgeon
Mr. Jeff Bolin Town of Winslow

SPENCER COUNTY APPOINTED BY
*Mr. Al Logsdon County Commissioners
Mr. Todd Ruxer County Council
*Ms. Gay Ann Harney City of Rockport
Mr. Mason Seay Town of Chrisney
Mr. Don Wertman Town of Dale
Ms. Angie Fischer Town of Grandview
Mr. Michael Johannes Town of Santa Claus

GOVERNOR'S APPOINTEE

*Mr. Stephen Bartels

STAFF

Lisa Gehlhausen Executive Director
Nathan Held Senior Project Administrator
Cheri Taylor Financial Administrator
Nick Goodwin Technical Services Specialist
Jenny Matheis Project Assistant
Lindsey Hoffman Administrative Assistant

lisa@ind15rpc.org
nathan@ind15rpc.org
ctaylor@ind15rpc.org
ngoodwin@ind15rpc.org
jmatheis@ind15rpc.org
lhoffman@ind15rpc.org

