

Comprehensive Economic Development Strategy



2021 Annual Performance Report

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Indiana 15 Region Executive Summary

In 1973, Crawford, Dubois and Orange Counties sought to join together to form an organization to help plan and encourage economic development for the Patoka Lake area. They, along with the State of Indiana, formed the Patoka Lake Regional Planning Commission.



The counties of Perry and Spencer joined the commission by resolution in 1974 and Pike County followed in 1993. The name was changed in 1978 to the Indiana 15 Regional Planning Commission.

The Indiana 15 region has been established not only through State of Indiana Statute, but also as an economic development district by designation of the US Department of Commerce – Economic Development Administration (EDA).

Indiana 15 Regional Planning Commission assembles a Comprehensive Economic Development Strategy (CEDS) that compiles an array of projects identified within each county in the six-county region. Regional priorities are also listed. The concerns and needs are a result of meetings to assist in collaborating together to solve unique and common issues. Indiana 15 and the individual communities use this document to track and prioritize projects.

6 Counties 6 Cities 21 Towns

The commission utilized economic cluster and demographic data developed for the CEDS document to identify and determine our region's economic strengths/challenges and gain a better perspective on current conditions and opportunities.

The Indiana 15 region's economy is rich with forest and wood product business at ten times more concentration than the national average. Other strong clusters in the region are agribusiness and advanced materials-including primary metals and transportation equipment that support the regional supply chain.

The Indiana 15 region also has mature industries in the computer and electronic manufacturing and tourism and visitor clusters, transforming energy industry and technology and telecom clusters. The clusters identified in this section show opportunity for growth, have a presence in some regional counties, have regional impact and were used to dive deeper into the regional data. The needs of the strong clusters were used to develop the goals of this report.

This CEDS will serve as a roadmap for future economic development efforts of the Indiana 15 Region. Key regional stakeholders embrace a spirit of regionalism to support this initiative. Implementing the action items described within this document will strengthen the ability of the Indiana 15 Region to secure its economic future and position it as a competitive region. This plan reflects a planning process with active participation and foundational investment from business, civic, and community leaders. Significant research and discussions have led to the development of this plan.

Introduction

Regional Collaboration

The CEDS was supported by several key decision makers in the region whose input was invaluable throughout the Stronger Economies Together (SET) process. Those active in developing this plan were representatives from Indiana 15 Regional Planning Commission staff and Board members, State, County, City and Town elected officials, business owners, youth organizations, Purdue Extension, Community Foundations, local utilities, United States Department of Agriculture (USDA), Chambers of Commerce, disadvantaged organizations, farming, transportation, Economic Development, manufacturing, education, Indiana Office of Community and Rural Affairs (OCRA), Indiana Association of Regional Councils (IARC), recreation and local residents. The list of the Indiana 15 Region – CEDS Committee is in Appendix A.



Community Forum – October 29, 2015

A draft of the CEDS was mailed specifically to Local Economic Development Officials for input. The CEDS was also made available on the Indiana 15 RPC website and news articles were placed in newspapers throughout the six-county region for the 30-day comment period.

A link to the CEDS draft was also sent to the Indiana 15 RPC Board Members and presented and discussed at the April 2021 Board meeting.

Evidence Basis for Plan

Regional Demographic Data

The 2010 census shows the population of the Indiana 15 Region is 125,577 reflective of a 3.1% increase since the 2000 census.

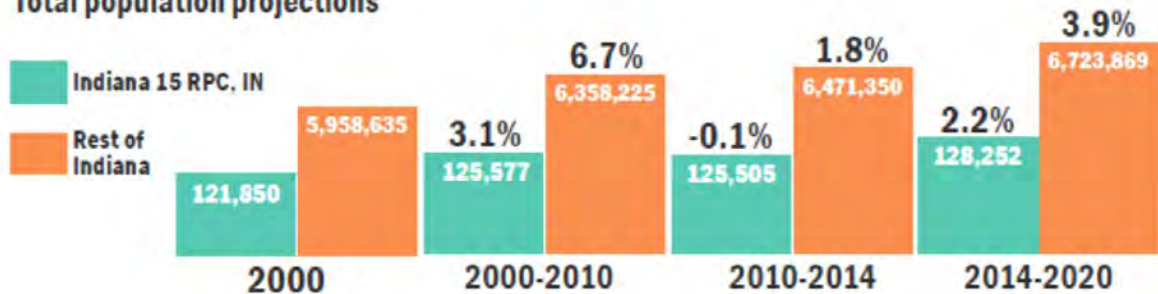
The region has an aging population. The age distribution of the 2000 population was very close to the state average in each age category except 20-29 year olds in which the region lagged. The 2014 data, shows the region equivalent to the state average in the 40-49 age category, less than the state average in all younger categories and over the state average in all older categories.

The region also doubled the Hispanic population from 1.5% in 2000 to 3.4% in 2014.

The median household income decreased \$4,700 from 2003-2013. During the same timeframe, the total population in poverty increased by 3.8% to a total of 12.4% and minors (age 0-17) in poverty increased by 6% to a total of 17.4%. The percentage with some or no high school is 2% higher in the region than in the rest of the state of Indiana. The state has 11% more population with higher than a high school diploma than the region. There was discussion that the decrease in household income, increase in poverty and less than the state average in education could be linked.

Population change

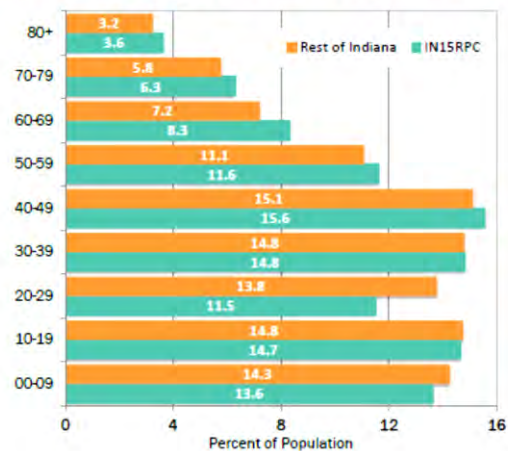
Total population projections



Graphic by Purdue Center for Research Development

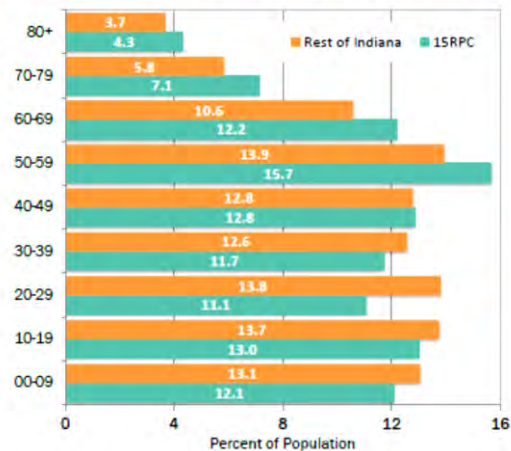
Population Age Structure, 2000

A visual presentation of the age distribution of the population (in percent)



Population Age Structure, 2014

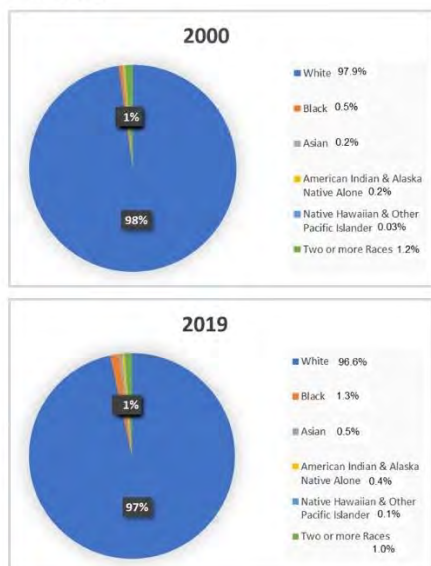
A visual presentation of the age distribution of the population (in percent)



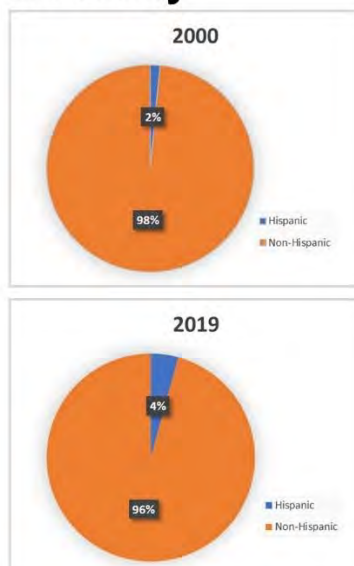
Graphic by Purdue Center for Research Development

Demography

Race



Ethnicity

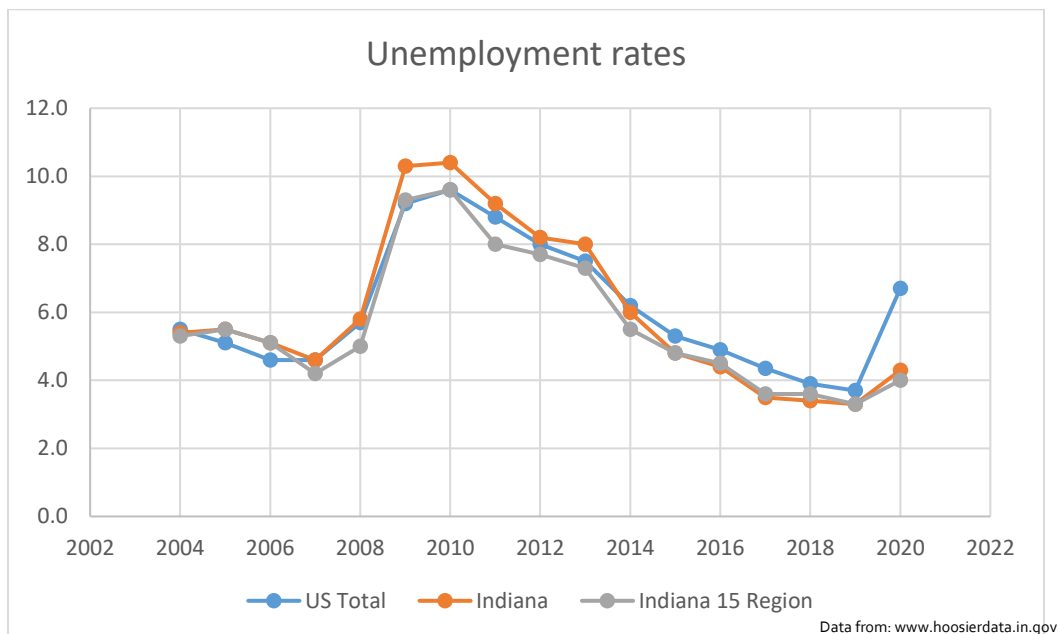


Data from: www.hoosierdata.in.gov

Regional Economic Data

Unemployment in the Indiana 15 region was equal to the Indiana state average from 2004-2006. In 2007-2017 unemployment was lower in the Indiana 15 region than in the rest of the state. In 2018, the US, state and regional unemployment rates are setting new series lows, with the region (3.9%) narrowly above the state (3.6%).

Discussion throughout the plan development process included hearing from manufacturing firms about jobs that go unfilled and the difficulty in locating and retaining workers. Manufacturers have increased the recruitment area, incentives/benefits and made changes to rehiring policies in an effort to alleviate the need for workers.



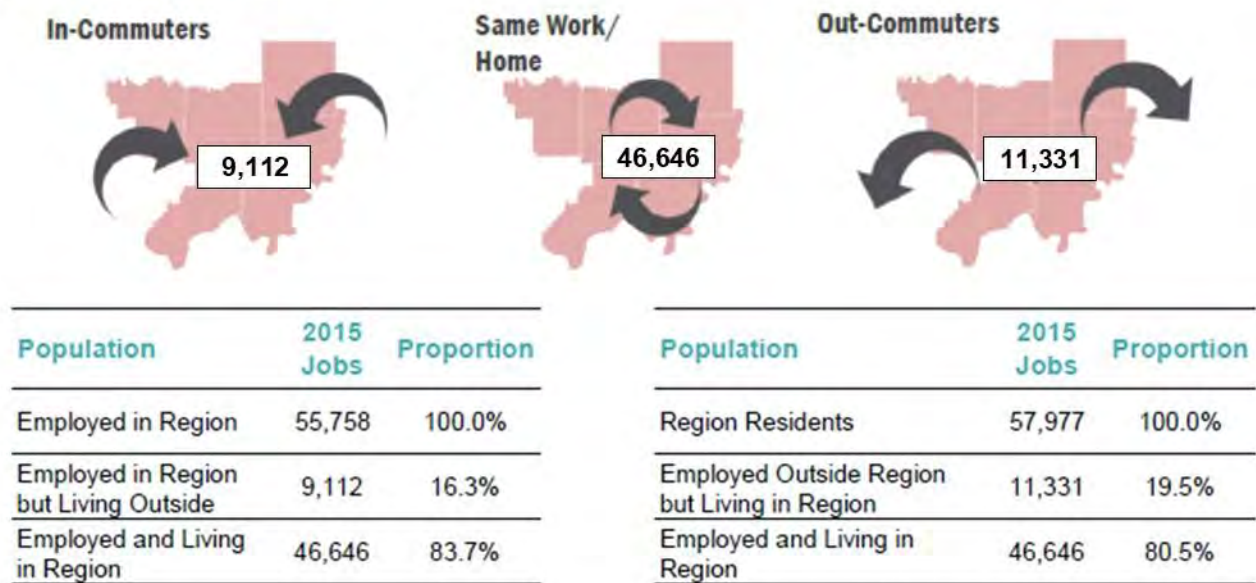
Income and poverty

| | 2003 | 2008 | 2013 |
|---|----------|----------|----------|
| Total Population in Poverty | 8.6% | 11.0% | 12.4% |
| Minors (Age 0-17) in Poverty | 11.4% | 14.8% | 17.4% |
| Real Median Household Income* (\$ 2013) | \$52,934 | \$52,322 | \$48,217 |

Graphic by Purdue Center for Research Development

There are 67,089 workers in the Indiana 15 region. 46,646 workers – representing 83.7% of the total - live and work in the region. Labor shed workers account for 9,112 workers that commute into, but live outside the region. Commute shed workers account for 11,331 workers that live in but commute outside the region to work. This leaves the net commute workers at a negative 2,219 workers. The commute shed workers are employed in the surrounding counties as well as Daviess, Martin, and Vanderburgh counties in Indiana and Hancock, Daviess and Breckinridge counties in Kentucky.

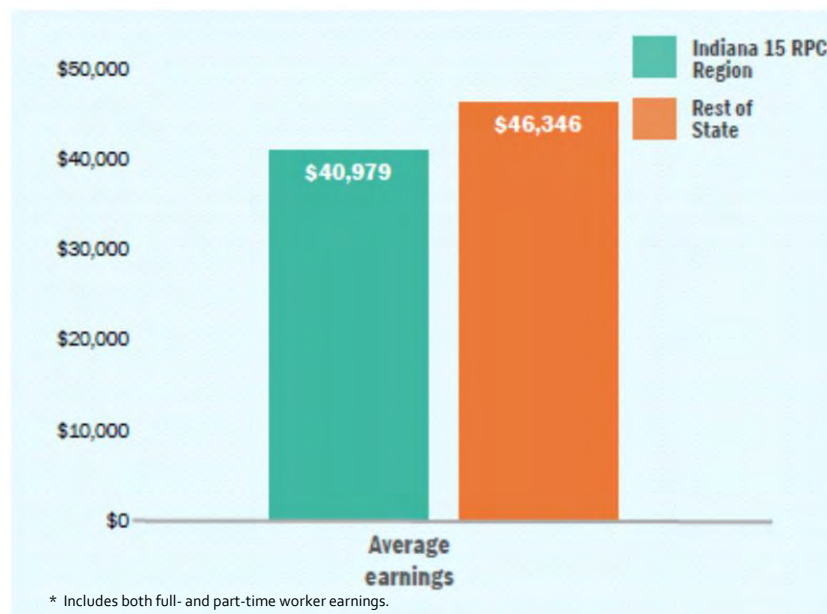
Journey to Work



Data from: www.hoosierdata.in.gov

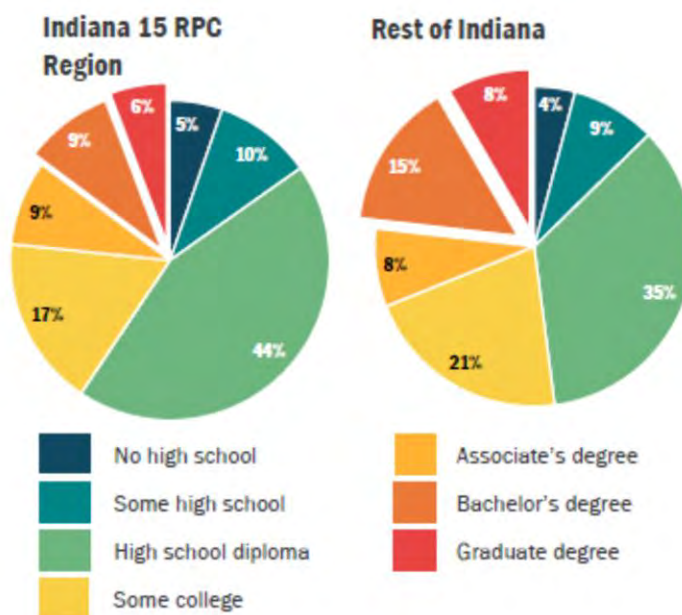
Workers in the Indiana 15 region also make \$5,367 less annually than workers in the rest of the state. Possible reasons for the difference could be the lower education rate, under-employment and the number of entry level/lower wage positions of the region.

Earnings per worker, 2014



Graphic by Purdue Center for Research Development

Educational attainment, 2013



There were 8,126 establishments launched in the Indiana 15 region from 2000-2011. During the same time period, 5,054 establishments closed. There was also a net migration of 38 establishments moving into minus moving out of the region leaving a total gain of 3,110 establishments. The increase in establishments took place in the self-employed to nine employee category, so the total number of jobs only increased by 912 or .9%. Total sales for the same time period decreased by nearly \$2M.

Regional Assets

Our six-county region is comprised of beautiful, natural and historic resources that include forestry, agricultural, farmland, rivers, manufacturing, and various points-of-interest for tourism. It is well-known as one of the most breathtaking areas in the state of Indiana.

One of our greatest assets is the accessibility to outdoor recreation. The region contains over 60,000 acres of Hoosier National Forest that is complimented with state parks and lakes, hiking trails, and many historic features.

With several job opportunities available, we have significant auto-machinery, aerospace, and forestry-product major manufacturing sectors nestled in pockets throughout the six counties. Our region boasts a manufacturing supercluster at three times the national rate.

The region has a long history of woodworking that dates back to the early settlers. These settlers brought skills from their homeland that started our furniture manufacturing businesses. The transportation related manufacturers are inter-related by creating a raw product, further refining or retooling that product and all being part of the same supply chain. The availability of land in close proximity of these manufacturers was a draw for them to locate here.

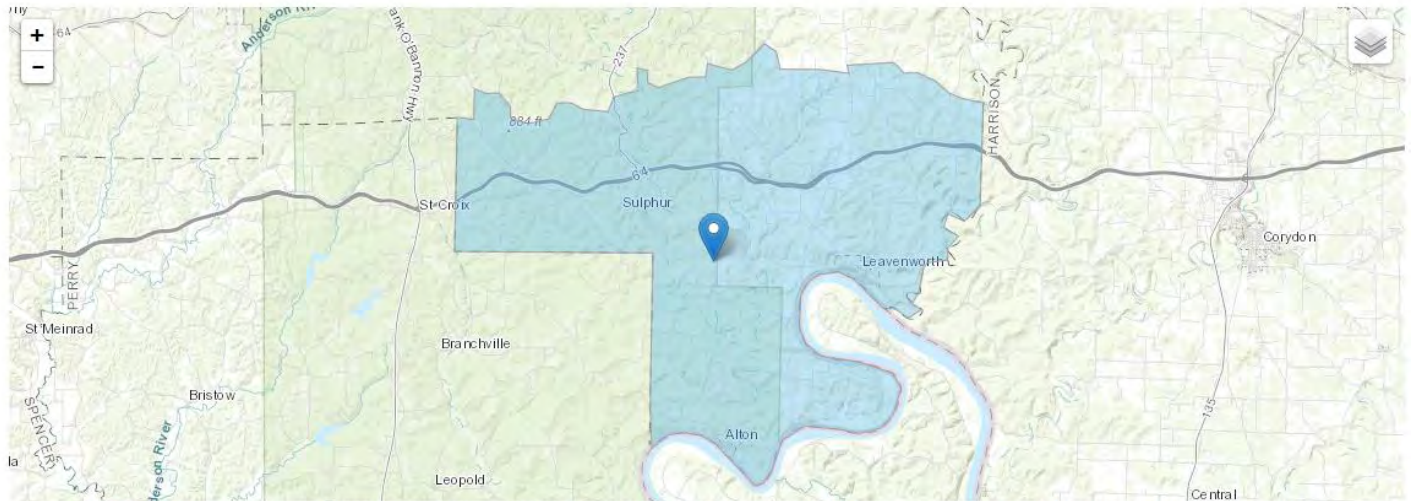
Major road infrastructure links these sectors, as well as schools, and points of interest horizontally and vertically. This allows residents and visitors ease of access throughout the region to work, live and play. These are all pivotal areas for quality of life in our rural communities.

A region with strong community involvement, the Indiana 15 region offers multi-cultural festivities, local attractions, music, artisans, wineries, sporting events, theater and historical landmarks to attract future visitors, but also the assets that envelope current residents in our society's roots. The region's canvas is far from blank, yet it has much more opportunity to grow and explore.

Opportunity Zones

The Indiana 15 region has five designated opportunity zones: Crawford County, Dubois County, Orange County, Perry County and Pike County.

Crawford County Opportunity Zone - Tract 9521



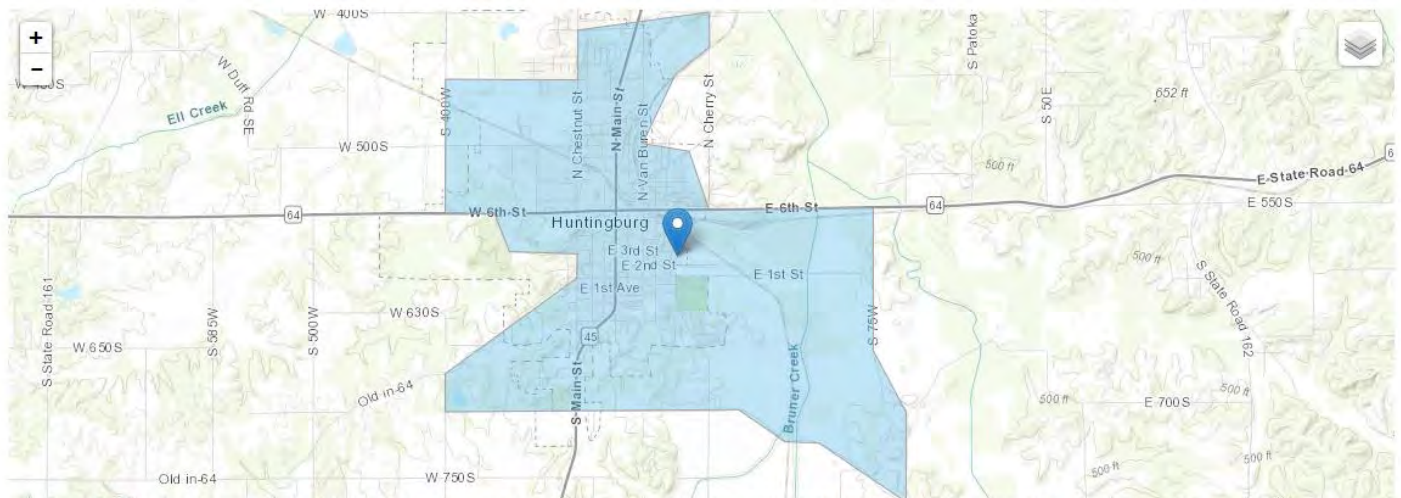
www.statsamerica.org/opportunity/

The Crawford County Opportunity Zone, located in the Leavenworth area, has Interstate 64 and Ohio River access. It includes an industrial park just North of the Interstate exchange that is designated an Indiana Site Certified Silver. The Commission has an EDA project in the development stage within this Opportunity Zone.

Crawford County Opportunity Zone Key Metrics

| | |
|---|-----------------------|
| Population | 2,661 |
| Land Area | 117.0 Square miles |
| Labor Force | 1,078 |
| Labor Force Participation Rate | 48.6 |
| Unemployment Rate | 3.7% |
| Per Capita Money Income | \$24,234 |
| Poverty Rate | 15.1% |
| Occupation Mix (top 3): | % of total employment |
| Office, Administration | 13.95% |
| Ag. Construction, Installation, Maintenance | 13.38% |
| Transportation & Material Handling | 9.84% |

Duboix County Opportunity Zone - Tract 9538



Note: This mapping tool approximates some Census tracts. If a user has questions about the geography or status of a qualified opportunity zone or location, the definitive guidance and list is available via the [Department of Treasury official website](#).

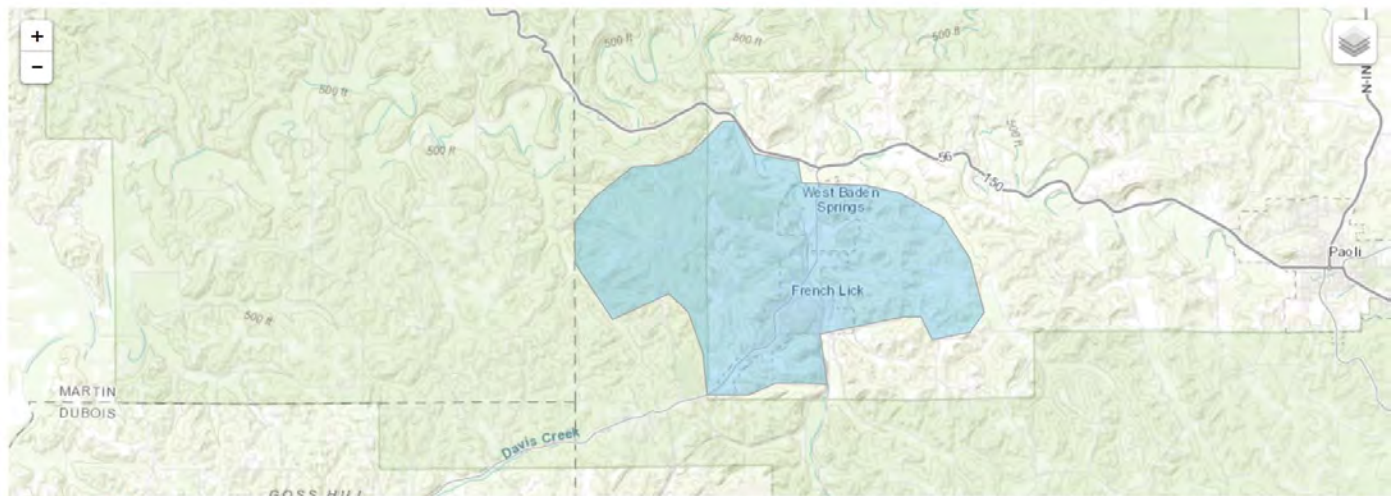
www.statsamerica.org/opportunity/

The Dubois County Opportunity Zone, located in the City of Huntingburg, has a vibrant downtown that is designated an Indiana Main Street community. The Commission has an EDA project in the development stage within this Opportunity Zone.

Duboix County Opportunity Zone Key Metrics

| | |
|--------------------------------|-----------------------|
| Population | 6,165 |
| Land Area | 7.0 Square miles |
| Labor Force | 2,754 |
| Labor Force Participation Rate | 62.6 |
| Unemployment Rate | 1.3% |
| Per Capita Money Income | \$20,842 |
| Poverty Rate | 20.8% |
| Occupation Mix (top 3): | % of total employment |
| Production Workers | 22.29% |
| Office, Administration | 13.60% |
| Sales | 9.29% |

Orange County Opportunity Zone - Tract 9515



Note: This mapping tool approximates some Census tracts. If a user has questions about the geography or status of a qualified opportunity zone or location, the definitive guidance and list is available via the [Department of Treasury official website](https://www.dhs.gov/easysave/economic-stimulus/qualified-opportunity-zones).

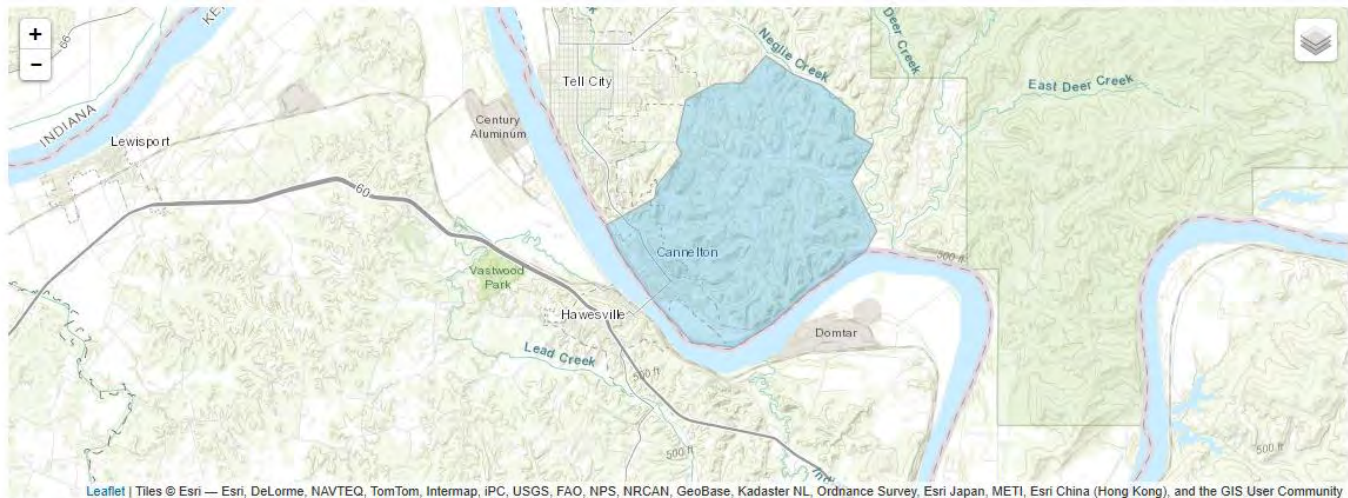
www.statsamerica.org/opportunity/

The Orange County Opportunity Zone, located in the French Lick and West Baden Springs area, has large tourist attractions in the way of the French Lick Hotel and Casino, West Baden Springs Hotel and a Pete Dye Golf Course. The area has a housing project in the development stage within this Opportunity Zone.

Orange County Opportunity Zone Key Metrics

| | |
|---|-----------------------|
| Population | 3,017 |
| Land Area | 15.0 Square miles |
| Labor Force | 1,337 |
| Labor Force Participation Rate | 56.4 |
| Unemployment Rate | 4.37% |
| Per Capita Money Income | \$20,599 |
| Poverty Rate | 19.2% |
| Occupation Mix (top 3): | % of total employment |
| Food Prep & Serving | 17.45% |
| Office, Administration | 13.19% |
| Ag. Construction, Installation, Maintenance | 10.49% |

Perry County Opportunity Zone - Tract 9526



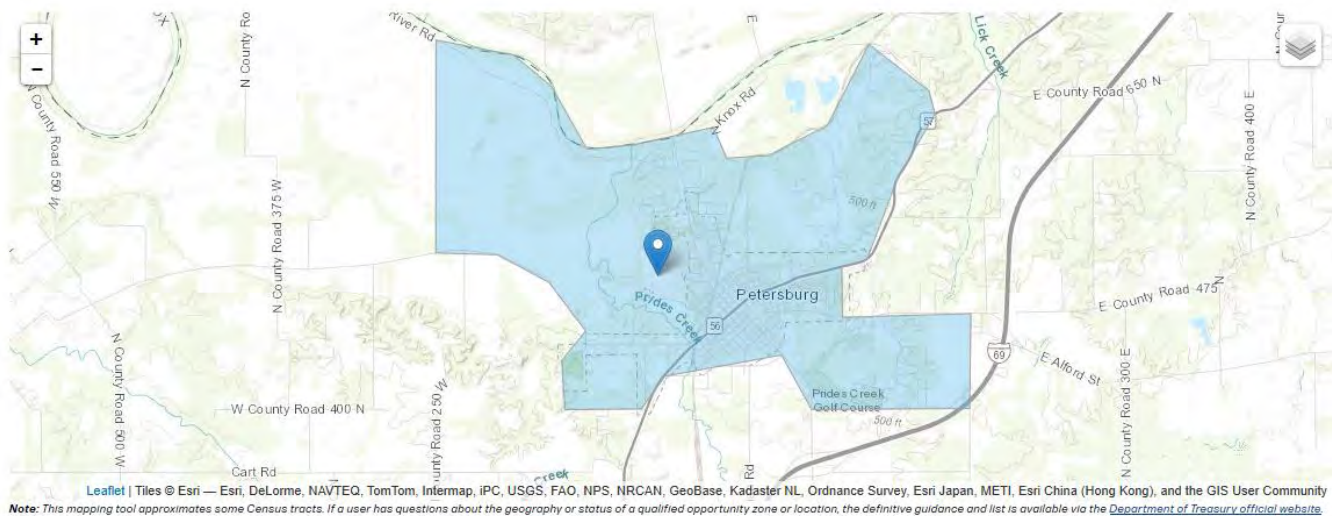
www.statsamerica.org/opportunity/

The Perry County Opportunity Zone, located in the City of Cannelton, has Ohio River access with a bridge connecting to Kentucky. It includes an Indiana Main Street community and the historic downtown is listed on the National Register. The Commission has a potential Historic Preservation project within this Opportunity Zone.

Perry County Opportunity Zone Key Metrics

| | |
|--------------------------------|-----------------------|
| Population | 2,277 |
| Land Area | 12.0 Square miles |
| Labor Force | 977 |
| Labor Force Participation Rate | 54.2 |
| Unemployment Rate | 3.4% |
| Per Capita Money Income | \$20,343 |
| Poverty Rate | 27.8% |
| Occupation Mix (top 3): | % of total employment |
| Production Workers | 18.86% |
| Office, Administration | 11.94% |
| Sales | 11.18% |

Pike County Opportunity Zone - Tract 9540



www.statsamerica.org/opportunity/

The Pike County Opportunity Zone, located near the City of Petersburg, includes an Indiana Main Street community. The Commission has a potential USDA/EDA water improvement project in development.

Pike County Opportunity Zone Key Metrics

| | |
|---|-----------------------|
| Population | 3,079 |
| Land Area | 7.0 Square miles |
| Labor Force | 1,378 |
| Labor Force Participation Rate | 54.1 |
| Unemployment Rate | 2.3% |
| Per Capita Money Income | \$24,531 |
| Poverty Rate | 12.1% |
| Occupation Mix (top 3): | % of total employment |
| Office, Administration | 13.60% |
| Education, Training, Library, Arts, Design, Entertainment | 12.05% |
| Ag. Construction, Installation, Maintenance | 11.93% |

Potential Barriers and Related Strategies

During the strategy sessions, the top five challenges to the strategic plan were identified. The first barrier in the region is the lack of affordable housing. Housing stock is aging quickly in most areas of the region and there is a strong need for quality affordable housing to attract new residents. Specifically, workforce housing needs to be addressed. A large number of employees commute to their work place because of the lack of acceptable housing located near their employer. Several communities have conducted housing studies to help identify their needs.

While the work ethic is strong, the region is in need of a more skilled workforce. The region plan needs to address the job skills training and education elements to support the region's employers. The region also has not been successful in retaining post high school students (age 20-29) to remain in, return to or move to the region for employment after they complete their education.

Substance abuse and mental health continue to be a concern in the communities. The region lacks the adequate amount of support needed to deal with the substance abuse and mental health issues. Alcohol abuse among minors and the increased use of methamphetamines are the biggest abuses facing the region. In 2015, 49 clandestine meth labs were seized by law enforcement in the region. This issue could also contribute to the lack of qualified workers, due to failed drug tests or lack of good role models at home.

The state's property tax caps that were issued on tax bills due in 2012 have resulted in declining tax revenues for local governments. Local governments have not been able to invest in the needed infrastructure and have had to cut services to their residents as a result of the decrease in revenue. While the quality of education is good, a few schools have faced closure because of the operating deficits due to decreases in funding.

The manufacturers and businesses in the region have positions that go unfilled because of issues raised above and the inability to keep workers. If these businesses do not fill open positions, they will find ways to operate without them such as replacement with robotics, or move to areas with willing workers.

An overarching challenge for the region is to actively work regionally. It is easy to come up with projects for individual counties, but more focus needs to be put on projects that enhance the region to become more competitive.

Regional Economic Goals

The team identified strengths, weaknesses, opportunities and threats (SWOT) of the region. The team then utilized its resources to identify four regional economic goals.



Regional Economic Development Plan

Goal 1: Help Businesses Succeed

Promote the development of an economy that enhances the success of Forest and Wood Product businesses, Agri-Business operations and Advanced Materials manufacturers that creates and sustains jobs in order to maintain a quality standard of living.

Regional Economic Benefits

This goal recognizes that the region has to provide information on qualifications needed for open positions and employment opportunities for potential community workforce; improve the flow; strengthen connectivity; create a regional strategy of business attraction; and expand exporting capacity of existing businesses throughout the region to succeed in continuing economic growth.

| Actions/Activities | Key Contacts | Timeline | Status | Responsible Party | Measurements |
|---|--|-----------|-------------|-----------------------------|---|
| Objective A: Reduce the number of unfilled positions in existing businesses within the Indiana 15 region. | | | | | |
| 1) Implement workforce training with IVY Tech to develop business skills, soft skills and workforce education | Businesses, schools, Local companies, LEDOs, WorkOne | 2016-2018 | Complete | Tell City IVY Tech director | Number of certificates issued (25 certificates issued) |
| 2) Host one business job fair | Businesses, media, schools, LEDOs, WorkOne | Ongoing | In progress | WorkOne | Number of businesses attending and jobs filled |
| 3) Encourage vocational training in regional high schools | School counselors, businesses, state | Ongoing | In progress | High School Counselors | Number of students in career technical classes (newspaper spotlight) |
| 4) Create internships and externships | Schools, businesses | Ongoing | In progress | School Counselors | Host job fair (2019 Crawford & Perry) |
| 5) Create a mentoring program for young workers | SBDC, schools, SCORE, WorkOne | Ongoing | In progress | School Counselors | Ten internships in first year |
| Objective B: Promote the effective flow of people and materials within the Indiana 15 region. | | | | | |
| 1) Enhance traffic flow within the region | INDOT, municipalities, LTAP, IN15 | 2018 | Completed | INDOT Vincennes District | Attend INDOT Road Asset Management Training training |
| 2) Enhance traffic flow from the region to other economies | Businesses, INDOT, municipalities | 2030 | Long-term | INDOT Vincennes District | Mid-States corridor (RDA planning meetings ongoing with INDOT) |
| 3) Improve transportation infrastructure that facilitates the expansion of existing businesses and attracts new, higher-wage industry sectors | Businesses, LEDOs, Ports, INDOT, SWIDC, municipalities | 2023 | Planning | INDOT Vincennes District | Expand two businesses and attract two new businesses (expansions occurring in three counties and prepared Community Crossings applications) |
| 4) Promote ride-share programs | Businesses, local government | 2020 | Development | Business HR | Creation of park & ride opportunities |

| Objective C: Strengthen the synergy and connectivity among existing businesses. | | | | | |
|--|---|-----------|-------------|-------------------|--|
| 1) Host industry sector summits | Chambers, LEDOs, Purdue Extension | 2018-2022 | Planning | LEDOs | Host one summit in 2022 |
| 2) Facilitate access to business assistance resources | Chambers, LEDOs, Purdue Extension, SBDC | 2018-2019 | Planning | Chamber directors | Host one panel discussion and/or facilitate two individual consultations |
| Objective D: Creating a regional strategy of attracting businesses. | | | | | |
| 1) Enhance cooperation among regional LEDO/Chambers | LEDOs, Chambers, SWIDC | Ongoing | In progress | SWIDC Board | One regional project per three-year period (Entrepreneurship study underway) |
| 2) Recruit businesses to fill leakages (see chart-Appendix D) | LEDOs, Chambers | Ongoing | Development | LEDOs | One business leakage firm lead contacted per year |
| 3) Create a “Business Inventory” for the Indiana 15 region that includes a survey for feedback | LEDOs, Chambers, SWIDC, Radius | 2021 | Planning | SWIDC Board | Survey created representing the entire six-county region |
| 4) Engage local leaders on programs that support business development | LEDOs, Chambers | 2021 | Development | Chamber directors | Submit six small business funding assistance grants by 2021 |
| Objective E: Expand exporting capacity of existing businesses. | | | | | |
| 1) Educate existing businesses on export fundamentals | IEDC, PCRD | 2023 | Development | IEDC Director | Host one workshop by 2023 |
| 2) Educate existing businesses on export opportunities | Chambers, LEDOs, IEDC | 2023 | Development | LEDOs | Host one workshop by 2023 |

Key Partners:

- Crawford County – Chamber, Economic Development, schools, Community Foundation
- Dubois County – Dubois Strong, Dubois County Chamber, Jasper Chamber, schools
- Orange County – Economic Development, schools
- Perry County – Chamber, Development Corporation, schools, Port Authority
- Pike County – Economic Growth Council, Chamber, schools, Progress Partners
- Spencer County – Lincolnland Economic Development, Regional Chamber, schools
- Ivy Tech, SWIDC, INDOT, IEDC, Radius, SBDC, WorkOne, Purdue, Ball State, EDA

Target Outcomes:

- Reduce the number of unfilled positions by 25% by December 2022 within the Indiana 15 region.
- Steady workforce with little turnover measured by the qualitative information shared by LEDOs.
- Each of the Indiana 15 counties updating their asset management plan of roads, streets and bridges by July 2020.
- Prepare at least one Community Crossings road assistance application annually.
- Increase business connections by 20% by 2019.
- Reduce business leakages by 10% by 2025.
- One business with added export activity by 2019.

Short Term:

- Visit business leaders to discuss needs (workforce, export, transportation, connectivity)
 - **2018-Met with LEDO's during regional strategic planning session.**
 - **2018-Met with five LEDO's individually to prioritize projects.**
 - **2019-Met with five LEDO's individually to prioritize projects.**
 - **2020-Met with one LEDO and contacted all cities and towns to prioritize projects.**
- Attend regional transportation asset management workshop
 - **2018-Two staff attended the Community Crossings "train-the-trainer" sessions.**
 - **2018-Held two Community Crossings application training sessions.**
 - **2019-One staff attended a Community Crossings update training.**
- Engage county LEDOs and chambers to host an industry sector summit
- Work with at least one community per year to update their road asset management plan
 - **2018-Assisted the Towns of Marengo and Alton with their asset management plans.**
 - **2019-Assisted the Town of Birdseye with their asset management plan.**
 - **2020-Road Asset Management Plans completed for Crawford-Alton, Leavenworth, Milltown; Dubois-Ferdinand, Huntingburg, Jasper; Orange-French Lick, Orleans, Paoli, West Baden; Perry-Cannelton, Tell City, Troy; Pike-Petersburg, Winslow; Spencer-Dale, Gentryville, Grandview, Rockport, Santa Claus.**
 - **2020-Bridge Asset Management Plans completed for Crawford, Orange, Perry and Spencer counties.**
- Prepare at least one Community Crossings road assistance application per year
 - **2019-Assisted the Town of Marengo with their Community Crossings application.**
- Assist with one internship and/or externship each year
 - **2018-Indiana 15 Regional Planning Commission had a transportation summer intern.**
 - **2019-Indiana 15 Regional Planning Commission had a transportation summer intern.**
 - **2020-Indiana 15 Regional Planning Commission had a transportation summer intern.**

Intermediate:

- Increase soft skills in potential workforce
 - **2018-Completed workforce training project with 25 certificates awarded.**
- Information on types of education/skills needed
 - **2019-Career program at North Spencer Schools; Career fair at Tell City Schools.**
 - **2019-2021-Perry Central High School Commodore Manufacturing, a work-based learning program for students interested in the Advanced Manufacturing and HIRE Tech pathways.**
 - **2020-Pike County Progress Partners research on Advanced Manufacturing Technology.**
 - **2021-PCDC hosted three regional job fairs-two in Perry County and one in Spencer County. The next event is scheduled for May 7th and will be a drive thru job fair.**
 - **2021-Perry Central High School is working with Waupaca Foundry and Grow Southwest Indiana to develop an apprenticeship program. This program is in the process of expanding into other professions/businesses.**
- Host industry sector summit
 - **2019-Speaker at the Pike County Economic Summit held February.**
 - **2019-Attended Dubois County Economic Summit held February.**
 - **2019-Crawford County conducting industry survey Spring.**
 - **2019-Team member Dubois County-ROI Quality of Life/Workforce Enhancement Plan held February.**
 - **2020-Attended Regional 21st Century Talent Attraction with Crawford, Dubois, Perry, Pike and Spencer Counties in Chrisney, Indiana.**

Long Term:

- Provide qualified workforce
 - **2019-Regional Opportunities Initiative Ready Communities Program in Crawford County.**
 - **2019-Quality of Place and Workforce Attraction Plan in Orange County.**

- **2019-Dubois Strong held a Workforce Retention Forum**
- **2020-Pike County Entrepreneurship & Technology Center**
- **2021-Ivy Tech started a program called “Ivy Spark” with Tell City and Heritage Hills High Schools to assist students with completing an Electric Maintenance Certificate.**
- **Strengthen the synergy and connectivity among existing businesses**
 - **2019-Business Connection Event-Crawford County.**
 - **2020-Participated in Opportunity Zone discussions in Crawford, Dubois, Orange, Perry and Pike counties.**

Additional activities:

- **2018-2020-Administered the Crawford County Revolving Loan Program.**
- **2019-Assisted the City of Tell City with promotion of their Revolving Loan Program.**
- **2019-Construction began on the Pike County Entrepreneurship and Technology Center.**
- **2019-PCDC held meetings to discuss ride share programs. They are still researching options.**
- **2020-Assisted Dubois Strong with an application to recapitalize their RLF.**
- **2020-Assisted with COVID Response funds to assist Orange County businesses.**
- **2020-Compiled a list of partners and consultant to assist with a Regional Resiliency Plan.**
- **2020-Assisted Dubois, Perry and Pike counties and the City of Jasper with COVID Response applications to assist businesses.**
- **2020-Assisted Orange County with a COVID Response application to assist businesses and non-profits.**
- **2020-Assisted the Town of English with a COVID Response application to assist a food pantry.**
- **2020-Assisted LEDC with a USDA-RBDG application to establish the Spencer County RLF.**
- **2021-Buchta Entrepreneurship & Technology Center construction completed.**

Goal 2: Enhance Regional Connectivity

Ensure efficient utilities and infrastructure to support regional growth of Forest and Wood Product businesses, Agri-Business operations and Advanced Materials manufacturers and their employees.

Regional Economic Benefits

This goal will provide improvements and affordability to utilities; telecommunications; promote energy efficient heating and cooling options; and market the strengths of regional collaboration that will allow residents and business to grow.

| Actions/Activities | Key Contacts | Timeline | Status | Responsible Party | Measurements |
|--|---|-----------|-------------------|---|--|
| Objective A: Ensure that residents and businesses within the Indiana 15 region have access to affordable water, efficient wastewater treatment and stormwater drainage. | | | | | |
| 1) Inventory utility needs of the region | Indiana 15 RPC, cities, towns, county's, utility providers | Annually | Ongoing | Indiana 15 RPC | Annual & Five year CEDS |
| 2) Document future infrastructure needs of the region | Indiana 15 RPC, cities, towns, county's, utility providers | Annually | Draft in progress | Indiana 15 RPC | Annual & Five year CEDS (Updated with each CEDS- see Appendix E) |
| 3) Seek funding to support infrastructure enhancements | Indiana 15 RPC, USDA, SRF, OCRA, EDA | 2018-2021 | Planning | Indiana 15 RPC | Six infrastructure improvement projects by 2020 (2017=3, 2018=4, 2020=4) |
| Objective B: Ensure that residents and businesses within the Indiana 15 region have access to efficient telecommunications. | | | | | |
| 1) Take inventory of needs/wants and system options/limitations/availability of telecom systems | Indiana 15 RPC, cities, towns, county's, telephone/internet providers | 2019-2020 | Planning | State telecommunications task force, Next Level Connections | Inventory report (Broadband studies for Dale and English/Marengo/Milltown complete) |
| 2) Meet with providers to seek resolution to documented needs/wants/limitations | Indiana 15 RPC, cities, towns, county's, telephone/internet providers | 2019-2020 | Ongoing | Indiana 15 RPC | One new extension of service (All 6 counties continue to show improvement) |
| Objective C: Ensure that residents and businesses within the Indiana 15 region have efficient heating and cooling options. | | | | | |
| 1) Educate and inform residents and businesses on energy efficient heating and cooling choices. | Utilities, Rural Electric Coops, AMP, LHDC, Tri-Cap | 2019 | Development | Utilities marketing | Energy efficiency for one community (Several communities have installed energy efficient lighting) |
| Objective D: Promote and market the strengths of regional collaboration. | | | | | |
| 1) Promote Indiana 15 RPC's historical and current plans for regional collaboration. | Indiana 15 RPC | 2018 | Planning | Indiana 15 RPC | Host regional meeting (Hosted dinner meeting in 2018 with information on CEDS and asked for input) |
| 2) Report on current projects through a regional newsletter | Indiana 15 RPC | Annually | Ongoing | Indiana 15 RPC | Increase electronic distribution (Newsletter mailed annually in December and posted to the Commission website) |

| | | | | | |
|--|---|---------|-------------|----------------|---|
| 3) Enhance the regional website to include links to regional information | Indiana 15 RPC | 2016 | Complete | Indiana 15 RPC | Feedback and number of hits (Website update complete, quarterly tracking of hits shows increased traffic) |
| 4) Connect leaders to discuss and learn about opportunities to partner on multi-jurisdictional needs | Indiana 15 RPC, county's, cities, towns, leadership academies | Ongoing | In progress | Indiana 15 RPC | Participation in CEDS Regional Planning underway |

Key Partners:

- Crawford County – Cities and Towns and utilities
- Dubois County – Cities and Towns and utilities
- Orange County – Cities and Towns and utilities
- Perry County – Cities and Towns and utilities
- Pike County – Cities and Towns and utilities
- Spencer County – Cities and Towns and utilities
- Indiana 15 RPC, NADO, IARC, IUPUI, State Telecommunications Task Force, SWIDC, EDA, telecommunication companies

Target Outcomes:

- Improve two community's infrastructure (water, wastewater, stormwater) per year.
- Increase regional internet service by 5% by 2019.
- Improve energy efficiency in one community by 2019.
- Increase target audience by marketing regional success stories by fall of 2018.

Short Term:

- Update regional infrastructure needs with IUPUI.
- Inform public of deployment progress of high-speed options as they become available in the area
 - **2019-Public hearings held in Crawford County and the Town of Dale releasing the findings of the studies.**
- Inform public of energy efficiency options in the region
 - **2020-Met with energy consultant JMS and Town of Santa Claus.**
- Enhance Indiana 15 RPC regional website
 - **2019-Indiana 15 RPC website update is complete.**
 - **2020-Indiana 15 RPC website update is complete.**

Intermediate:

- Engage local officials, prioritize and share information on infrastructure needs throughout the region
 - **Project prioritization annual update is located in Appendix E. Indiana 15 worked with LEDO's and community representatives to finalize these lists.**

Long Term:

- Seek resources to fill infrastructure needs
 - **2018-2020-Water improvement projects have taken place in Chrisney, Grandview, Holland, Birdseye, English, Paoli, Huntingburg, Leavenworth, Patoka Water, Petersburg, Jasper and Troy. Wastewater improvement projects have taken place in Grandview, Marengo, Milltown, Paoli and Spurgeon.**
 - **2018-2020-Wastewater studies have taken place in Chrisney, Winslow, Dale and Milltown.**
 - **2018-2020-A stormwater project took place in Cannelton.**
 - **2019-Assisted the City of Tell City with labor standards for a waste water project.**
 - **2019-Assisted the City of Huntingburg with labor standards for a water project.**

- **2019-Assisted the Town of Chrisney with an environmental review for a water project.**
- **2019-Performed an income survey for a sewer project in the Town of Spurgeon.**
- **2019-Applications in progress for Milltown wastewater and Patoka Water Company water improvement construction.**
- **2019-Construction began on a Perry County Port Authority transportation project.**
- **2020-Assisted the Town of Dale with a wastewater improvement application.**
- **Provide high-speed, robust internet in the region**
 - **2019-Promoting the OCRA Next Level Connections Broadband program to communities**
 - **2019-2020-Orange County REMC has installed over 650 miles of fiber to serve 1,500 households.**
 - **2019-2020-Perry and Spencer County partnered with Perry Spencer Communications for a \$23.6M project to provide broadband to unserved and under-served parts of the counties; fiber rollout began to Dale, Santa Claus, Chrisney, Gentryville and Grandview.**
 - **2019-2020-Orange County REMC to serve Northeast Dubois County**
 - **2020-Mainstream Fiber is installing broadband access to 1,041 unserved households, 128 unserved businesses and 25 anchor institutions in rural Crawford County.**
- **Improve energy efficiency throughout the region**
 - **2019-Dale Community Center added energy efficient lighting.**

Additional activities:

- **2018-A regional dinner meeting was held in 2018 to review projects and needs of the region.**
- **2018-2020-A newsletter was sent to 327 community leaders highlighting projects taking place in the region.**
- **2019-Assisted the City of Cannelton with a feasibility study on preserving an old gymnasium.**
- **2019-Assisted the Town of Birdseye with a planning grant for a new fire station.**
- **2019-Assisted the Town of Dale with a comprehensive plan.**
- **2019-Assisted Perry County with a feasibility study on restoration of the Rome Courthouse.**
- **2019-Assisted the City of Rockport on a Historical Preservation project for an old auto parts building.**
- **2019-The City of Huntingburg completed a comprehensive plan.**
- **2019-The Town of Santa Claus updated their comprehensive plan.**
- **2019-The Town of Petersburg updated their comprehensive plan.**
- **2019-Spencer County was awarded a grant for the USDA Rural Economic Development Innovation (REDI) process for long-range planning and assistance implementing Economic Development programs.**
- **2019-Participating partner with the City of Cannelton's AIA Sustainable Design Assessment Team Program (SDAT) for the CanClay District.**
- **2020-Assisted Tell City with an application for a Comprehensive Plan.**
- **2020-Assisted the Perry County Port Authority with an application to replace two railroad bridges.**

Goal 3: Enhance Quality of Life

Promote an increased general well-being of individuals in the Indiana 15 region to aid in recruitment, retention and overall enjoyment and stability of residents within Forest and Wood Product businesses, Agri-Business operations and Advanced Materials manufacturers.

Regional Economic Benefits

This goal seeks increased quality of life and entices people to live in the region by increasing safe and affordable housing; access to health care; access to recreation areas; and promoting regional assets thereby reducing the commutershed footprint.

| Actions/Activities | Key Contacts | Timeline | Status | Responsible Party | Measurements |
|---|--|------------------|---------------------------------|--------------------------------------|---|
| Objective A: Increase safe and affordable housing for all ages. | | | | | |
| 1) Utilize information gained from the Purdue Housing Pilot Project to identify the housing needs within the region | Tri-Cap, LHDC, Hoosier Uplands, Purdue Extension, IHCA | 2017 | Complete | Purdue University | Presentation early 2017 by IEDC |
| 2) Ensure regional communities have adequate policies for safe housing | USDA RD, Tri-Cap, LHDC, Hoosier Uplands, Local Govt. | Ongoing | Ongoing | Tri-Cap, LHDC, Hoosier Uplands | Adopt and enforce unsafe building ordinances |
| 3) Collaborate with community housing development organizations | Tri-Cap, LHDC, Hoosier Uplands, IHCA, SIDC | Ongoing | Ongoing | Tri-Cap, LHDC, Hoosier Uplands, SIDC | Decrease the number of substandard housing units |
| 4) Investigate successful best approach for addressing the affordable housing issue. | Tri-Cap, LHDC, Hoosier Uplands, Purdue Extension, IHCA, OCRA | 2016 | Complete | Purdue University | Report outlining best practices |
| Objective B: Increased accessibility to rural health care. | | | | | |
| 1) Aggregate information on available health care, mental health care and substance abuse agencies | Area hospitals, Southern Hills, Healthcare agencies, IRHA | 2018-2021 | Planning | County Health Departments | Available via website and social media |
| 2) Convene mental health care agencies to discuss needs | Southern Hills, Healthcare agencies, County Judges | Meet bi-annually | Planning | Southern Hills, Tri-Cap | Greater understanding of mental health & substance abuse needs. |
| 3) Collaborate to ensure that EMA staffing and ambulatory needs are met-especially in rural areas. | EMA, counties | Ongoing | Plan implementation in progress | EMA directors | Decrease response times by 10% by 2018 (3 counties have expanded ambulatory services) |
| Objective C: Increased access and amenities at parks, trails and recreation areas. | | | | | |
| 1) Mapping existing parks, trails, and public water access sites | Indiana 15 RPC, Park Boards, Army Corp, DNR, HNF | 2022 | Planning | Indiana 15 RPC | Complete map of existing and proposed regional parks |

| | | | | | |
|---|--|-----------|-------------|---|---|
| 2) Increased connectivity of trails within communities and the region | Indiana 15 RPC, Park Boards, IDNR, trail groups | 2020 | Planning | Park Boards, County Highway, City & Town Street Departments | Add one mile of trail in 2019 and one mile in 2020 in the Indiana 15 region (2018-Added 3 miles of trail; 2019-added 1 mile of trail) |
| 3) Promote ride bicycles to work opportunities | Indiana 15 RPC, Park Boards, Cities/Towns | 2020 | Planning | Park Boards | Map of bike paths for commuters (8 communities are performing improvements) |
| 4) Establish a regional trails focus group to include representatives from each county | Indiana 15 RPC, Park Boards, trail groups | 2023 | Development | Park Boards | Development of Regional Trails group and regular meeting schedule |
| 5) Promote youth activities | YMCA, Youth Organizations, Mentors for Youth, Girls on the Run | 2018-2021 | Development | YMCA Marketing | Schedule of youth year-round events |
| Objective D: Promoting regional assets. | | | | | |
| 1) Create an asset marketing packet (education, work ethic, low crime, job availability, etc) | Purdue, CVBs, Chambers, OCRA HCI | 2020 | Ongoing | Purdue University | A marketing packet with all listed information |
| 2) Enhance Indiana 15 RPC website to be used as a regional resource | Indiana 15 RPC, counties | 2017 | Complete | Indiana 15 RPC | Update website with community information and local ordinance codification |

Key Partners:

- Crawford County – Local governments, EMA, Park Boards, medical providers and County Judge
- Dubois County – Local governments, EMA, Park Boards, medical providers and County Judge
- Orange County – Local governments, EMA, Park Boards, medical providers and County Judge
- Perry County – Local governments, EMA, Park Boards, medical providers and County Judge
- Pike County – Local governments, EMA, Park Boards, medical providers, SIDC and County Judge
- Spencer County – Local governments, EMA, Park Boards, medical providers and County Judge
- Indiana 15 RPC, YMCA, Tri-Cap, Lincoln Hills Development, Hoosier Uplands, Purdue, OCRA, Indiana Housing and Community Development Authority, Indiana Department of Natural Resources, trail groups

Target Outcomes:

- Eliminate four blighted housing structures within the Indiana 15 region by 2018.
- Reduce the emergency response time in one county by 2020.
- Develop one new or enhanced public access site per year.
- Market the region through an enhanced website with a 10% increase in hits annually.
- Increase the Indiana Office of Community and Rural Affairs Hometown Collaboration Initiative community participants by one in 2019. (2016 participants included: Perry, Orange and Spencer Counties; 2017 included: Crawford County)

Short Term:

- Review results of housing studies
 - **2018-Pike County completed a housing study.**
 - **2019-Dubois County completed a housing study.**
 - **2019-Perry County completed a housing study.**
 - **2019-Tri-Cap performed a regional housing study.**
- Engage communities on specific housing policies
 - **2020-Assisted Leavenworth and Spurgeon in updating their Fair Housing Ordinance.**
- Clean-up the region with Blight Elimination projects
 - **2018-Received \$400,000 from EPA for Phase I and Phase II environmental studies.**
 - **2018-Four houses were cleared in the City of Jasper.**
 - **2019-Two blighted buildings owned by the City of Petersburg were torn down.**
 - **2020-Working with two communities applications to eliminate blighted buildings.**
- Inventory existing health care resources
 - **2021-Perry County currently has discussions underway to discuss mental health needs, how to address these needs and including how to attract needed talent to fill positions in the mental health field.**
- Assist with FEMA AFG applications for emergency vehicles, equipment and training
 - **2018-Assisted with three applications.**
 - **2019-Assisted with two applications.**
- Prepare project application for new or enhanced public access site funding
 - **2018-Parklands of Jasper was completed.**
 - **2019-Ferdinand Old Town Lake Trail construction began.**
 - **2019-Assisted Dubois County Parks & Recreation with an application for park improvements.**
 - **2019-Assisted Tell City with an application for improvements to the city pool.**
 - **2019-Assisted Pike County Parks & Recreation with updating their Park Master Plan.**
 - **2020-Assisted the City of Huntingburg with an application for playground equipment and fishing pier at Northside Park.**
 - **2020-Assisted the Town of Santa Claus with an update to their 5-Year Master Park Plan.**
 - **2020-Perry County updated their Park Master Plan including updating all maps and a survey on usage of each facility.**

Intermediate:

- Assist in projects that provide affordable housing within the Indiana 15 region.
 - **2018-Ferdinand-Benet Hall, Huntingburg-Stork Place, Jasper Cabinet, Huntingburg Wagon Works.**
 - **2020-The City of Tell City/Perry County is moving forward with a 36 unit market-rate apartment complex.**
 - **2020-A 40-unit apartment complex completed in French Lick.**
 - **2020-A housing development is planned for West Baden for workers in Orange County.**
- Seek funding for emergency vehicles and equipment
 - **2018-Worked with two communities on FEMA grants for additional emergency response vehicles.**
 - **2019-Worked with two communities on FEMA grants for emergency response vehicle and equipment.**
 - **2020-Worked with two communities on FEMA grants for emergency response equipment and communication radios.**

Long Term:

- Make Indiana 15 a “Resource Center” for the region’s public and stake holders.
- Promote the creation of endowments to facilitate expenses to carry out projects.

- **2019-Worked with the City of Cannelton to start an endowment for Restoration of the Old Gymnasium.**

Additional activities:

- **2019-Assisted the City of Cannelton with a COPS grant for an additional deputy.**
- **2019-Updated codebooks for Dale, Ferdinand, Jasper, Chrisney, Birdseye and Cannelton.**
- **2019-Huntingburg was awarded \$350,000 for housing rehab.**
- **2019-French Lick/Paoli/Orleans has a housing project in progress.**
- **2019-Petersburg has a housing rehabilitation program in progress.**
- **2019-The City of Rockport has a new 60-unit apartment building.**
- **2020-Construction began on a new fire station for the Town of Birdseye.**

Goal 4: Attract Tourists and Enhance Arts

Promote a well-balanced utilization of the regions natural, historic and physical resources to preserve and protect the environment while maximizing its economic potential of Forest and Wood Product businesses, Agri-Business operations and Advanced Materials manufacturers.

Regional Economic Benefits

A regional marketing effort and filling tourism workforce needs will help increase the number of tourists and events. This will increase the economic benefit to local entrepreneurs and therefore our local economy.

| Actions/Activities | Key Contacts | Timeline | Status | Responsible Party | Measurements |
|---|---|-----------|-------------|--|---|
| Objective A: Increase regional marketing efforts with a unified approach. | | | | | |
| 1) Research existing regional tourism marketing efforts | CVBs, state and regional tourism marketing groups, Radius | 2018-2021 | In progress | Indiana Office of Tourism Development | Formation of regional organization and regular meetings |
| 2) Convene and develop a regional hospitality training program | Ivy Tech, VUJC, hospitality businesses, CVBs, Radius | 2018-2021 | Development | Regional CVB directors | Longer stays and increased tourism |
| 3) Form discussion groups for tourism, arts and entertainment topics | CVBs, chambers, arts associations, IDNR, NextAct | 2018-2021 | Development | Regional CVB directors, art associations | Formation and regular meeting of discussion groups |
| 4) Identify regional tourist attractions | CVBs, chambers, Arts Associations, regional tourism groups | 2020 | Planning | Regional Tourism Group | Regional map of tourism by 2020 |
| 5) Develop an interactive regional website to attract tourists | CVBs, chambers, regional tourism groups, state tourism, web developer | 2020 | Planning | Regional CVB directors | Web traffic to increase tourism by 20% |
| 6) Market tourism opportunities to regional residents | CVBs, chambers, regional tourism groups | Ongoing | Planning | CVB/Chamber directors | Increase tourism by 20% |
| 7) Create regional tourism packages | CVBs, chambers, regional tourism groups | 2018-2021 | Development | Regional CVB directors | One regional package promoted annually (2018 regional antique shop brochure prepared) |
| 8) Develop a regional tourism brand | CVBs, regional tourism groups, Radius | 2018-2021 | Development | Regional CVB directors | Regional brand used in promotion |
| 9) Develop and market trails – bike, hike, horseriding, motorcycle, jeeps | CVBs, regional tourism groups | Ongoing | Development | Regional CVB directors | Promotion of trails to each group mentioned |
| Objective B: Investigate tourism workforce needs within the Indiana 15 region. | | | | | |
| 1) Recruit businesses to fill leakages | CVBs, chambers, EDC | Ongoing | Development | CVB/Chamber directors, LEDOs | One business leakage firm lead contacted per year |
| 2) Inventory workforce needs in tourism industry | CVBs, chambers, WorkOne | 2018-2021 | Development | CVB/Chamber directors, LEDOs | List of workforce needs |

Key Partners:

- Crawford County – CVB and Chamber
- Dubois County – CVB and Chamber, NextAct
- Orange County – CVB and Chamber, West Baden Springs CVB
- Perry County – CVB and Chamber
- Pike County – Tourism and Chamber
- Spencer County – CVB and Chamber, Holiday World marketing
- WorkOne, Radius, arts groups, IDNR, VUJC, regional and state tourism groups

Target Outcomes:

- Increase regional tourism income by 10% by 2019.
- Activate a unified regional CVB group by 2020.

Short Term:

- Engage CVBs to discuss a regionally unified strategic approach to increase tourism income
- Inventory regional tourism assets for use in marketing materials
- Work with Indiana 15 counties to duplicate Perry County's unified website approach (Chamber, Economic Development, Tourism, Government, Education, etc).

Intermediate:

- Implement the regional hospitality training program via stakeholder engagement

Long Term:

- Develop a regional brand and unified marketing strategy.
 - **2019-Radius developed a regional marketing plan that includes Crawford, Dubois and Orange County tourism.**

Evaluation Plan

Feedback from Public Comment Period:

Meetings were held with local economic developers and the feedback was incorporated into this update.

The CEDS draft was also advertised for public comment from March 18-April 27, 2021. The following modifications were made based on feedback:

- Alvin Evans-Perry County Port Authority – additions to the Perry County Project List
- Tara Damin-Indiana 15 RPC Board – correction to broadband award and text
- Erin Emerson-Perry County Development Corporation – additions of items completed in Perry County for Goals and Objectives and additions to the Project List
- Melissa Arnold-Spencer County Visitors Bureau – scheduled a meeting at a later date to discuss this plan

Key Measures and Strategies to Track Progress:

The implementation status of this Comprehensive Economic Development Strategy will be an agenda item on the Indiana 15 Regional Planning Commission Board of Directors quarterly meeting. The goals, objectives and outcomes are included in part of the Comprehensive Economic Development Strategy reported to the Economic Development Administration.

Appendix

Appendix A – 2021 CEDS Committee Members

Crawford County – Morton Dale – Local Government, Industry
Crawford County – Bill Breeding – Local Government, Agriculture
Crawford County – Tarra Carothers – Local Government, Women, Profession, Education
Crawford County – Stephen Bartels – Business Owner, State Legislator
Crawford County – Lucy Veltman – Local Government, Women, Utility, Industry
Crawford County – Michael Haverstock – Local Government, Utility
Crawford County – Bill Byrd – Local Government, Community Organizations, Finance
Crawford County – Michael Thissen – Economic Development, Business, Industry
Dubois County – Nick Hostetter – Local Government, Business Owner, Profession
Dubois County – Beverly Schulthise – Community Organizations, Women
Dubois County – Charmian Klem – Local Government, Education, Women, Agriculture
Dubois County – Paul Lake – Local Government
Dubois County – Paul Lorey – Local Government, Agriculture
Dubois County – Mary Ann Cummings – Local Government, Utilities, Women
Dubois County – Melanie Barrett – Local Government, Finance, Utilities, Community Org., Women
Dubois County – Ed Cole - Economic Development, Business, Industry
Orange County – Marshall Noble – Local Government, Profession
Orange County – Carl Anderson – Local Government
Orange County – Jack Hinkle – Local Government, Business
Orange County – Kristal Painter – Economic Development, Business, Industry
Orange County – John Noblitt – Local Government, Profession
Orange County – John Harrison – Local Government, Profession
Orange County – Danny Hickman – Local Government, Business, Finance, Utilities
Perry County – Alvin Evans – Economic Development, Business, Industry
Perry County – Erin Emerson – Economic Development, Business Industry
Perry County – Thomas Hauser – Local Government, Public Health, Agriculture
Perry County – Tara Damin – Women, Profession, Community Organization, Economic Development
Perry County – Joe Hermann – Community Organizations
Perry County – David Etienne – Local Government, Business, Finance, Profession
Perry County – Bob Olberding – Local Government, The Aged
Perry County – Larry Kleeman – Local Government, Community Organizations
Perry County – Bernard Linne – Utilities
Pike County – Ashley Willis – Economic Development, Business, Industry
Pike County – Jon Craig – Local Government, Professions, Business
Pike County – Mark Flint – Local Government, Industry
Pike County – Ryan Coleman – Local Government, Industry
Pike County – Todd Meadors – Local Government, Industry, Profession
Pike County – Jody Hoover – Local Government, Women, Finance
Pike County – Ron Beadles – Local Government
Pike County – Debra Lamb – Local Government, Business, Women, Community Organization
Spencer County – Heather Knies – Local Government, Women
Spencer County – Todd Ruxer – Local Government, Business, Community Organizations
Spencer County – Don Winkler – Local Government, Business, Industry, Utility, Community Organization
Spencer County – Mason Seay – Local Government, Finance, Agriculture, Business
Spencer County – Don Wertman – Local Government, The Aged, Utility
Spencer County – Angie Fischer – Local Government, Women, Utility, Community Organization
Spencer County – Michael Johannes – Local Government, Community Organizations
Spencer County – Valerie Schmidt – Economic Development, Business, Industry
Region – Lisa Gehlhausen – Indiana 15 RPC
Region – Nathan Held – Indiana 15 RPC
Region – Cheri Taylor – Indiana 15 RPC

Appendix B – Regional Data

Table 1: 2010 Population in Indiana 15 Region, by County

| | Crawford | Dubois | Orange | Perry | Pike | Spencer |
|--|---------------|--------|--------|--------|--------|---------|
| 1990 Census | 9,914 | 36,616 | 18,409 | 19,107 | 12,509 | 19,490 |
| 2000 Census | 10,743 | 39,674 | 19,306 | 18,899 | 12,837 | 20,391 |
| 2010 Census | 10,713 | 41,889 | 19,840 | 19,338 | 12,845 | 20,952 |
| % of Change 1990-2010 | 7.46% | 12.59% | 7.21% | 1.19% | 2.62% | 6.98% |
| Regional % of Change 1990-2010 | 7.59% | | | | | |
| Indiana % of Change 1990-2010 | 14.49% | | | | | |
| United States % of Change 1990-2010 | 19.44% | | | | | |

- US Census Bureau (Decennial Census and American Community Survey)

Table 1: Population in Indiana 15 Region, by County

| 2019 Data | Crawford | | Dubois | | Orange | | Perry | | Pike | | Spencer | |
|--|------------------------------|------|--------|------|----------------------|------|--------|------|--------|------|---------|------|
| AGE | Count | % | Count | % | Count | % | Count | % | Count | % | Count | % |
| Under 5 years | 589 | 5.6% | 2,830 | 6.7% | 1,171 | 6.0% | 1,083 | 5.7% | 696 | 5.6% | 1,118 | 5.5% |
| 5 to 9 years | 762 | 7.2% | 2,972 | 7.0% | 1,098 | 5.6% | 989 | 5.2% | 785 | 6.3% | 1,203 | 5.9% |
| 10 to 14 years | 629 | 6.0% | 2,949 | 6.9% | 1,389 | 7.1% | 1,344 | 7.0% | 819 | 6.6% | 1,379 | 6.7% |
| 15 to 19 years | 662 | 6.3% | 2,688 | 6.3% | 1,266 | 6.5% | 1,007 | 5.3% | 771 | 6.2% | 1,283 | 6.3% |
| 20 to 24 years | 538 | 5.1% | 2,486 | 5.8% | 1,060 | 5.4% | 1,064 | 5.6% | 594 | 4.8% | 1,070 | 5.2% |
| 25 to 29 years | 568 | 5.4% | 2,222 | 5.2% | 1,088 | 5.6% | 1,280 | 6.7% | 682 | 5.5% | 1,087 | 5.3% |
| 30 to 34 years | 536 | 5.1% | 2,504 | 5.9% | 1,034 | 5.3% | 1,240 | 6.5% | 633 | 5.1% | 1,114 | 5.4% |
| 35 to 39 years | 584 | 5.5% | 2,435 | 5.7% | 1,282 | 6.6% | 1,140 | 6.0% | 593 | 4.8% | 1,002 | 4.9% |
| 40 to 44 years | 617 | 5.8% | 2,604 | 6.1% | 936 | 4.8% | 1,284 | 6.7% | 816 | 6.6% | 1,308 | 6.4% |
| 45 to 49 years | 636 | 6.0% | 2,500 | 5.9% | 1,186 | 6.1% | 1,127 | 5.9% | 782 | 6.3% | 1,290 | 6.3% |
| 50 to 54 years | 767 | 7.3% | 2,993 | 7.0% | 1,394 | 7.1% | 1,292 | 6.8% | 877 | 7.1% | 1,536 | 7.5% |
| 55 to 59 years | 842 | 8.0% | 2,899 | 6.8% | 1,441 | 7.4% | 1,467 | 7.7% | 913 | 7.4% | 1,656 | 8.1% |
| 60 to 64 years | 814 | 7.7% | 3,290 | 7.7% | 1,503 | 7.7% | 1,317 | 6.9% | 980 | 7.9% | 1,461 | 7.1% |
| 65 to 69 years | 659 | 6.2% | 2,355 | 5.5% | 1,316 | 6.7% | 1,308 | 6.8% | 645 | 5.2% | 1,232 | 6.0% |
| 70 to 74 years | 602 | 5.7% | 1,567 | 3.7% | 869 | 4.4% | 702 | 3.7% | 744 | 6.0% | 1,092 | 5.3% |
| 75 to 79 years | 351 | 3.3% | 1,465 | 3.4% | 708 | 3.6% | 554 | 2.9% | 507 | 4.1% | 733 | 3.6% |
| 80 to 84 years | 229 | 2.2% | 1,003 | 2.4% | 401 | 2.1% | 448 | 2.3% | 254 | 2.1% | 377 | 1.8% |
| 85 years and over | 184 | 1.7% | 781 | 1.8% | 403 | 2.1% | 456 | 2.4% | 287 | 2.3% | 506 | 2.5% |
| Total population | 10,569 | | 42,543 | | 19,545 | | 19,102 | | 12,378 | | 20,447 | |
| % of Population Age 25 to 64 Years | 50.8% | | 50.4% | | 50.5% | | 53.1% | | 50.7% | | 51.1% | |
| | Indiana 15 RPC Region: 51.0% | | | | | | | | | | | |
| | Indiana: 51.1% | | | | United States: 52.3% | | | | | | | |
| % of Population Age 65 Years + | 19.2% | | 16.9% | | 18.9% | | 18.2% | | 19.7% | | 19.3% | |
| | Indiana 15 RPC Region: 18.3% | | | | | | | | | | | |
| | Indiana: 15.4% | | | | United States: 15.6% | | | | | | | |
| % of Population Age 65 Years + (2010 Census) | 14.4% | | 14.2% | | 15.4% | | 15.3% | | 16.4% | | 14.7% | |
| | Indiana 15 RPC Region: 15.1% | | | | | | | | | | | |
| | Indiana: 12.7% | | | | United States: 12.8% | | | | | | | |

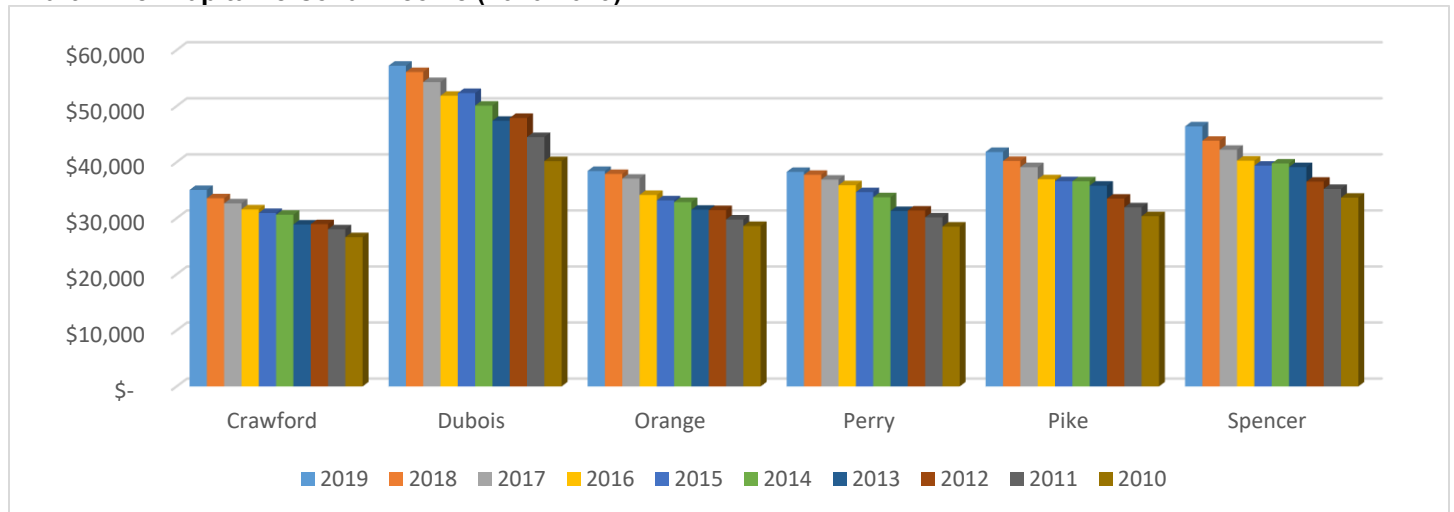
- US Census Bureau (Decennial Census and American Community Survey)

Table 1: Population in Indiana 15 Region, by Age and Sex (2019)

| 2019 Data | Crawford | | Dubois | | Orange | | Perry | | Pike | | Spencer | |
|----------------|----------|--------|--------|--------|--------|--------|--------|--------|-------|--------|---------|--------|
| Age | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female |
| Under Age 5 | 289 | 300 | 1,496 | 1,334 | 628 | 543 | 543 | 540 | 330 | 366 | 562 | 556 |
| 5 to 9 years | 390 | 372 | 1,462 | 1,510 | 515 | 583 | 430 | 559 | 336 | 449 | 552 | 651 |
| 10 to 14 years | 290 | 339 | 1,587 | 1,362 | 774 | 615 | 787 | 557 | 477 | 342 | 746 | 633 |
| 15 to 19 years | 374 | 288 | 1,289 | 1,399 | 671 | 595 | 521 | 486 | 374 | 397 | 677 | 606 |
| 20 to 24 years | 279 | 259 | 1,289 | 1,197 | 539 | 521 | 635 | 429 | 305 | 289 | 546 | 524 |
| 25 to 29 years | 293 | 275 | 1,104 | 1,118 | 589 | 499 | 770 | 510 | 367 | 315 | 538 | 549 |
| 30 to 34 years | 276 | 260 | 1,307 | 1,197 | 507 | 527 | 739 | 501 | 326 | 307 | 619 | 495 |
| 35 to 39 years | 307 | 277 | 1,174 | 1,261 | 585 | 697 | 688 | 452 | 283 | 310 | 566 | 436 |
| 40 to 44 years | 300 | 317 | 1,375 | 1,229 | 494 | 442 | 692 | 592 | 427 | 389 | 580 | 728 |
| 45 to 49 years | 327 | 309 | 1,303 | 1,197 | 620 | 566 | 626 | 501 | 399 | 383 | 657 | 633 |
| 50 to 54 years | 388 | 379 | 1,555 | 1,438 | 712 | 682 | 711 | 581 | 467 | 410 | 782 | 754 |
| 55 to 59 years | 444 | 398 | 1,324 | 1,575 | 755 | 686 | 770 | 697 | 381 | 532 | 842 | 814 |
| 60 to 64 years | 402 | 412 | 1,809 | 1,481 | 765 | 738 | 666 | 651 | 574 | 406 | 727 | 734 |
| 65 to 69 years | 379 | 280 | 1,121 | 1,234 | 642 | 674 | 656 | 652 | 340 | 305 | 608 | 624 |
| 70 to 74 years | 280 | 322 | 739 | 828 | 368 | 501 | 338 | 364 | 356 | 388 | 561 | 531 |
| 75 to 79 years | 168 | 183 | 603 | 862 | 344 | 364 | 242 | 312 | 193 | 314 | 418 | 315 |
| 80 to 84 years | 84 | 145 | 329 | 674 | 160 | 241 | 224 | 224 | 149 | 105 | 94 | 283 |
| 85+ years | 86 | 98 | 314 | 467 | 137 | 266 | 153 | 303 | 92 | 195 | 189 | 317 |
| Total | 5,356 | 5,213 | 21,180 | 21,363 | 9,805 | 9,740 | 10,191 | 8,911 | 6,176 | 6,202 | 10,264 | 10,183 |
| | 50.7% | 49.3% | 49.8% | 50.2% | 50.2% | 49.8% | 53.4% | 46.6% | 49.9% | 50.1% | 50.2% | 49.8% |

* US Census Bureau - 2019

Chart 1: Per Capita Personal Income (2010-2019)



- stats.indiana.edu

Appendix C – Industry Cluster Data

| Group | 2009 Jobs | 2014 Jobs | Jobs Rank (2014) | % Change Jobs | Earnings | Earnings Rank | Earnings Per Worker | Establishments | Earning Per Estab | Earning Per Estab Rank | Job Change | Ind Mix Effect | Nat Growth Effect | Expected Change | Competitive Effect | 2009 LQ | 2014 LQ | Percent Change LQ |
|--|-----------|-----------|------------------|---------------|----------------|---------------|---------------------|----------------|-------------------|------------------------|------------|----------------|-------------------|-----------------|--------------------|---------|---------|-------------------|
| Purdue: Forest And Wood Products | 9,182 | 9,425 | 1 | 3% | \$472,195,639 | 1 | \$50,103 | 136 | \$3,472,027 | 7 | 243 | (716) | 590 | (125) | 367 | 8.92 | 9.53 | 7% |
| Purdue: Primary Metal Mfg | 1,045 | 1,294 | 13 | 24% | \$95,261,970 | 9 | \$73,634 | 5 | \$19,052,394 | 2 | 249 | 23 | 67 | 90 | 159 | 7.26 | 8.50 | 17% |
| Purdue: Transportation Equipment Mfg | 1,448 | 1,937 | 9 | 34% | \$112,223,370 | 8 | \$57,950 | 10 | \$11,222,337 | 3 | 489 | 119 | 93 | 212 | 277 | 2.73 | 3.27 | 20% |
| Purdue: Apparel And Textiles | 1,039 | 1,338 | 12 | 29% | \$63,799,117 | 14 | \$47,672 | 15 | \$4,399,939 | 5 | 300 | (60) | 67 | 6 | 293 | 2.01 | 2.65 | 32% |
| Purdue: Agribusiness, Food Processing And Technology | 4,920 | 5,212 | 2 | 6% | \$204,314,449 | 4 | \$39,198 | 121 | \$1,692,045 | 15 | 292 | (138) | 316 | 178 | 114 | 2.44 | 2.56 | 5% |
| Purdue: Glass And Ceramics | 81 | 279 | 21 | 242% | \$14,762,300 | 21 | \$52,999 | 4 | \$3,690,575 | 6 | 197 | (1) | 5 | 5 | 192 | 0.76 | 2.51 | 230% |
| Purdue: Chemicals | 1,038 | 1,491 | 10 | 44% | \$68,090,814 | 12 | \$45,678 | 25 | \$2,723,633 | 8 | 452 | (35) | 67 | 32 | 421 | 1.28 | 1.83 | 43% |
| Purdue: Advanced Materials | 2,866 | 3,632 | 6 | 27% | \$224,661,079 | 3 | \$61,855 | 38 | \$5,873,492 | 4 | 766 | (453) | 184 | 126 | 639 | 1.45 | 1.81 | 25% |
| Purdue: Mining | 326 | 374 | 19 | 15% | \$22,564,334 | 19 | \$60,281 | 10 | \$2,201,398 | 11 | 48 | 46 | 21 | 67 | (19) | 1.84 | 1.80 | (2%) |
| Purdue: Computer & Electronic Product Mfg | 725 | 552 | 17 | (24%) | \$40,690,477 | 15 | \$73,678 | 1 | \$40,690,477 | 1 | (173) | (100) | 47 | (54) | (119) | 1.63 | 1.38 | (15%) |
| Purdue: Arts, Entertainment, Recreation And Visitor Industries | 3,749 | 3,797 | 4 | 1% | \$90,256,781 | 10 | \$23,768 | 88 | \$1,022,740 | 19 | 48 | 111 | 241 | 352 | (304) | 1.43 | 1.36 | (5%) |
| Purdue: Transportation And Logistics | 2,320 | 2,497 | 8 | 8% | \$147,175,955 | 7 | \$58,932 | 141 | \$1,047,516 | 18 | 177 | 82 | 149 | 232 | (54) | 1.17 | 1.17 | 0% |
| Purdue: Fabricated Metal Product Mfg | 349 | 569 | 16 | 63% | \$29,517,261 | 16 | \$51,878 | 22 | \$1,372,896 | 16 | 220 | 17 | 22 | 40 | 180 | 0.69 | 1.03 | 49% |
| Purdue: Energy (Fossil And Renewable) | 4,128 | 3,702 | 5 | (10%) | \$241,365,033 | 2 | \$65,195 | 226 | \$1,069,170 | 17 | (426) | 144 | 265 | 410 | (836) | 1.19 | 1.00 | (16%) |
| Purdue: Machinery Mfg | 371 | 361 | 20 | (3%) | \$23,205,314 | 18 | \$64,221 | 9 | \$2,578,368 | 10 | (10) | 11 | 24 | 35 | (46) | 0.90 | 0.82 | (9%) |
| Purdue: Biomedical/Biotechnical (Life Sciences) | 4,419 | 4,067 | 3 | (8%) | \$195,234,676 | 5 | \$43,245 | 102 | \$1,923,869 | 13 | (352) | 35 | 284 | 319 | (671) | 0.87 | 0.77 | (11%) |
| Purdue: Printing And Publishing | 718 | 678 | 15 | (5%) | \$27,599,225 | 17 | \$40,639 | 30 | \$918,974 | 20 | (39) | (39) | 46 | 7 | (47) | 0.81 | 0.58 | (5%) |
| Purdue: Defense And Security | 1,518 | 1,403 | 11 | (8%) | \$66,057,658 | 13 | \$47,086 | 32 | \$2,064,302 | 12 | (115) | 7 | 98 | 104 | (220) | 0.55 | 0.49 | (11%) |
| Purdue: Information Technology And Telecommunications | 1,398 | 1,213 | 14 | (13%) | \$88,225,134 | 11 | \$72,747 | 51 | \$1,721,466 | 14 | (186) | (11) | 90 | 79 | (265) | 0.54 | 0.45 | (17%) |
| Purdue: Business And Financial Services | 3,426 | 3,347 | 7 | (2%) | \$173,855,441 | 6 | \$51,950 | 288 | \$649,927 | 22 | (79) | 52 | 220 | 272 | (351) | 0.42 | 0.39 | (7%) |
| Purdue: Education And Knowledge Creation | 515 | 481 | 18 | (7%) | \$17,762,311 | 20 | \$36,964 | 20 | \$89,357 | 21 | (35) | 0 | 33 | 33 | (69) | 0.35 | 0.31 | (11%) |
| Purdue: Electrical Equip, Appliance & Component Mfg | 3 | 33 | 22 | 1012% | \$2,640,646 | 22 | \$80,838 | 1 | \$2,640,646 | 9 | 30 | (9) | 0 | 0 | 30 | 0.02 | 0.22 | 1000% |
| NOTE: Orange denotes clusters under consideration by IN15 | | | | | | | | | | | | | | | | | | |
| KEY | Top 10 | Top 10 | Top 10 | + Change | Above Median | Top 11 | Above Median | Above Median | Above Median | Top 11 | + Change | | | | | | | |
| | Average | 2,072 | 2,167 | | \$ 110,110,408 | | \$ 54,796 | 62 | \$ 5,133,070 | | | | | | | | | |
| | Median | 1,222 | 1,371 | | \$ 78,157,974 | | \$ 52,475 | 28 | \$ 2,132,850 | | | | | | | | | |



Regional Data Snapshot

Target Industry Clusters

SET Session 2

Indiana 15 Regional Planning Commission Region, Indiana



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01 overview

**Indiana 15 RPC Region,
Indiana**

Overview

Indiana 15 RPC Region

The Indiana 15 Regional Planning Commission Region is comprised of six Indiana counties. I-64 passes through the central part of the region connecting to I-55 to the west and I-65 to the east.

- Crawford
- Dubois
- Orange
- Perry
- Pike
- Spencer



02 target industry clusters

Forest and Wood Products

Primary Metal Manufacturing

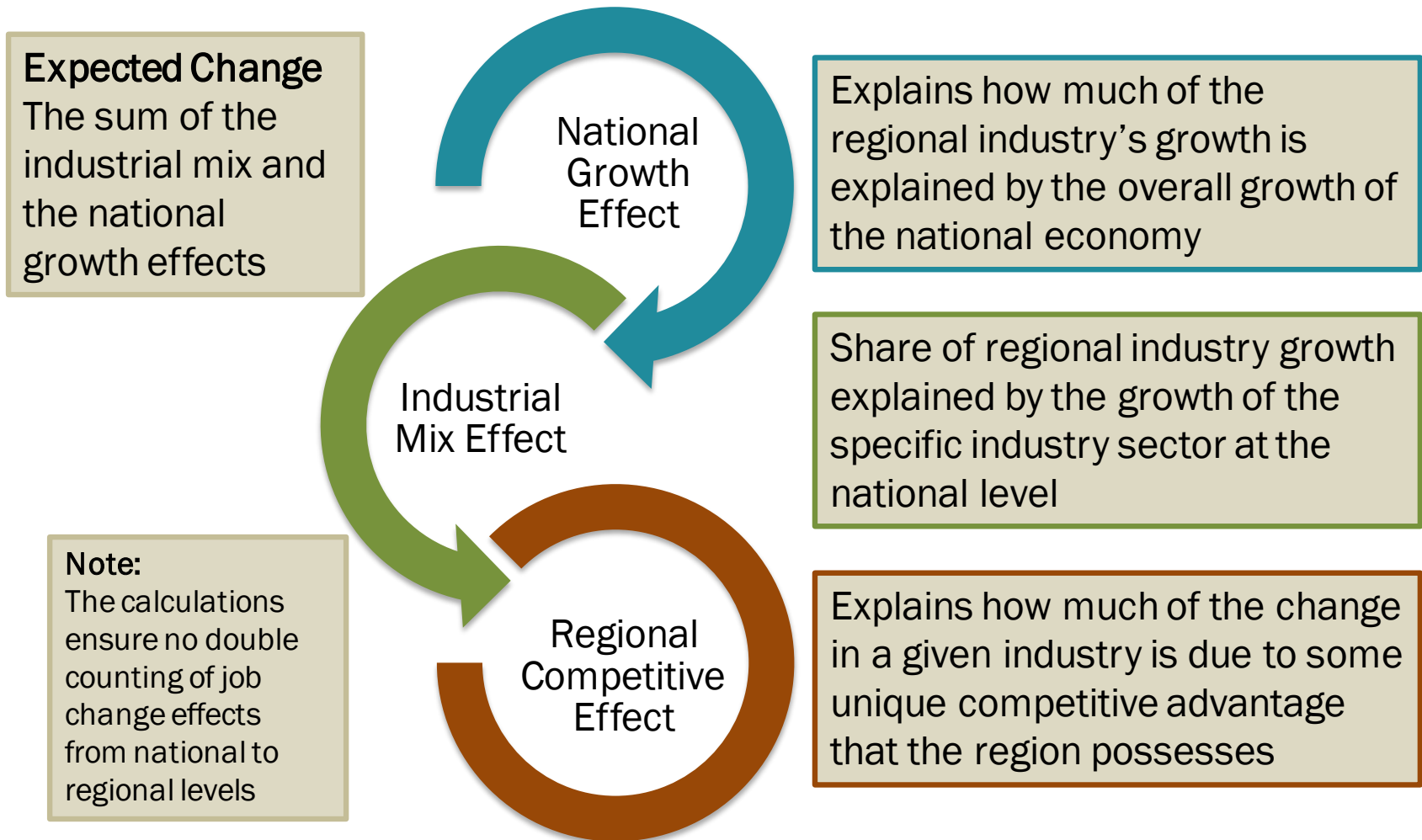
**Transportation Equipment
Manufacturing**

**Agribusiness, Food Processing
and Technology**

Advanced Materials

Regional Job Growth:

Three Key Components of the Shift-Share Analysis



Shift-Share Analysis (Regional Performance) by Top Industry Sectors

Forest and Wood Products

| Industries | Jobs 2014 | National Trend, 2009-2014 | Industry Trend, 2009-2014 | Cumulative Expected Growth | Actual Job Growth, 2009-2014 | Regional Performance, 2009-2014 |
|--|-----------|---------------------------|---------------------------|----------------------------|------------------------------|---------------------------------|
| | | A | B | C=A+B | D | D-C |
| Wood Office Furniture Manufacturing | 2,990 | 177 | -292 | -115 | 234 | ↑ 349 |
| Wood Kitchen Cabinet and Countertop Manufacturing | 2,496 | 144 | -250 | -106 | 260 | ↑ 366 |
| Upholstered Household Furniture Manufacturing | 1,075 | 60 | -5 | 55 | 140 | ↑ 85 |
| Showcase, Partition, Shelving, and Locker Manufacturing | 460 | 37 | -65 | -28 | -119 | -91 |
| Institutional Furniture Manufacturing | 392 | 16 | -27 | -11 | 145 | ↑ 156 |
| Nonupholstered Wood Household Furniture Manufacturing | 355 | 40 | -113 | -73 | -266 | -193 |
| Furniture Merchant Wholesalers | 327 | 24 | 6 | 30 | -41 | -71 |
| Sawmills | 239 | 12 | 2 | 14 | 45 | ↑ 31 |
| Logging | 162 | 12 | 22 | 34 | -30 | -64 |
| Sawmill, Woodworking, and Paper Machinery Manufacturing | 128 | 11 | -7 | 4 | -50 | -54 |
| Corrugated and Solid Fiber Box Manufacturing | 108 | 8 | -14 | -6 | -20 | -14 |
| Lumber, Plywood, Millwork, and Wood Panel Merchant Wholesalers | 99 | 7 | -11 | -4 | -12 | -8 |
| Finish Carpentry Contractors | 88 | 7 | -9 | -2 | -15 | -13 |
| Cut Stock, Resawing Lumber, and Planing | 83 | 5 | 1 | 6 | 8 | ↑ 2 |
| Roofing Contractors | 72 | 5 | -2 | 3 | -5 | -8 |

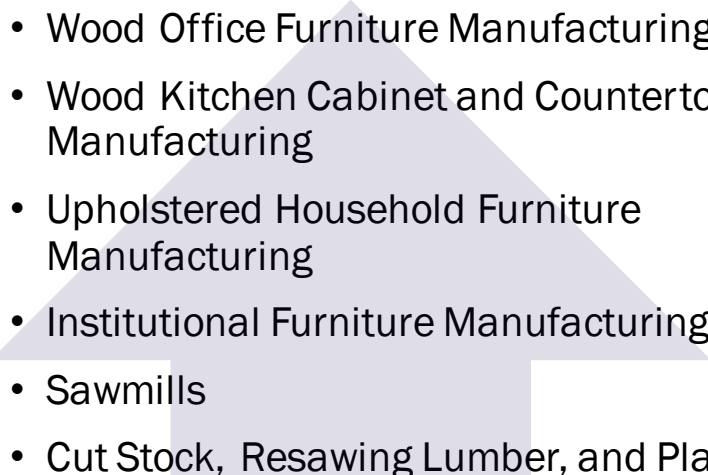
Note: Upward arrow (↑) indicates regional competitiveness.

section 02


Shift-Share Analysis

Regional Performance: Forest and Wood Products

Industries that Outperformed

- 
- Wood Office Furniture Manufacturing
 - Wood Kitchen Cabinet and Countertop Manufacturing
 - Upholstered Household Furniture Manufacturing
 - Institutional Furniture Manufacturing
 - Sawmills
 - Cut Stock, Resawing Lumber, and Planing

Industries that Underperformed

- 
- Showcase, Partition, Shelving, and Locker Manufacturing
 - Nonupholstered Wood Household Furniture Manufacturing
 - Furniture Merchant Wholesalers
 - Logging
 - Sawmill, Woodworking, and Paper Machinery Manufacturing
 - Corrugated and Solid Fiber Box Manufacturing
 - Lumber, Plywood, Millwork, and Wood Panel Merchant Wholesalers
 - Finish Carpentry Contractors
 - Roofing Contractors

Top Industry Sectors

Forest and Wood Products

| Industries | Exports 2013 (\$ Millions) | Jobs 2013 | Export per job 2013 (\$) | LQ 2014 |
|--|-------------------------------|-----------|-----------------------------|---------|
| Wood Office Furniture Manufacturing | \$571.8 | 3,032 | \$188,593 | 435.0 |
| Wood Kitchen Cabinet and Countertop Manufacturing | \$348.7 | 2,235 | \$156,048 | 53.8 |
| Upholstered Household Furniture Manufacturing | \$200.5 | 1,024 | \$195,701 | 49.5 |
| Showcase, Partition, Shelving, and Locker Manufacturing | \$54.6 | 495 | \$110,285 | 26.2 |
| Institutional Furniture Manufacturing | \$75.3 | 415 | \$181,240 | 45.8 |
| Nonupholstered Wood Household Furniture Manufacturing | \$52.2 | 422 | \$123,719 | 21.7 |
| Furniture Merchant Wholesalers | \$53.0 | 298 | \$178,291 | 16.4 |
| Sawmills | \$20.7 | 248 | \$83,187 | 7.0 |
| Logging | \$11.8 | 166 | \$71,272 | 3.5 |
| Sawmill, Woodworking, and Paper Machinery Manufacturing | \$24.8 | 136 | \$182,664 | 22.8 |
| Corrugated and Solid Fiber Box Manufacturing | \$24.3 | 107 | \$226,809 | 3.2 |
| Lumber, Plywood, Millwork, and Wood Panel Merchant Wholesalers | \$5.4 | 81 | \$65,999 | 2.6 |
| Finish Carpentry Contractors | \$1.3 | 81 | \$15,748 | 0.6 |
| Cut Stock, Resawing Lumber, and Planing | \$9.2 | 80 | \$115,462 | 13.6 |
| Roofing Contractors | \$2.9 | 70 | \$41,435 | 0.8 |

Note: Sorted similarly as the shift-share analysis slide.

section 02

Top 15 Inputs by Dollars

Forest and Wood Products

| Industries | Estimated Input (\$ Millions), 2013 | % In-Region | % Out of Region |
|--|--|-------------|-----------------|
| Sawmills | \$52.16 | 46% | 54% |
| Corporate, Subsidiary, and Regional Managing Offices | \$36.45 | 7% | 93% |
| Wood Kitchen Cabinet and Countertop Manufacturing | \$30.24 | 67% | 33% |
| Iron and Steel Mills and Ferroalloy Manufacturing | \$27.72 | 0% | 100% |
| Truss Manufacturing | \$19.81 | 1% | 99% |
| Wholesale Trade Agents and Brokers | \$18.20 | 6% | 94% |
| Urethane and Other Foam Product (except Polystyrene) Manufacturing | \$18.05 | 21% | 79% |
| Laminated Plastics Plate, Sheet (except Packaging), and Shape Manufacturing ** | \$17.71 | 0% | 100% |
| Showcase, Partition, Shelving, and Locker Manufacturing | \$17.62 | 39% | 61% |
| Paint and Coating Manufacturing | \$16.46 | 1% | 99% |
| All Other Plastics Product Manufacturing | \$16.16 | 2% | 98% |
| Reconstituted Wood Product Manufacturing | \$16.08 | 37% | 63% |
| Softwood Veneer and Plywood Manufacturing ** | \$14.65 | 0% | 100% |
| Hardwood Veneer and Plywood Manufacturing | \$14.11 | 52% | 48% |
| Corrugated and Solid Fiber Box Manufacturing | \$11.81 | 8% | 92% |

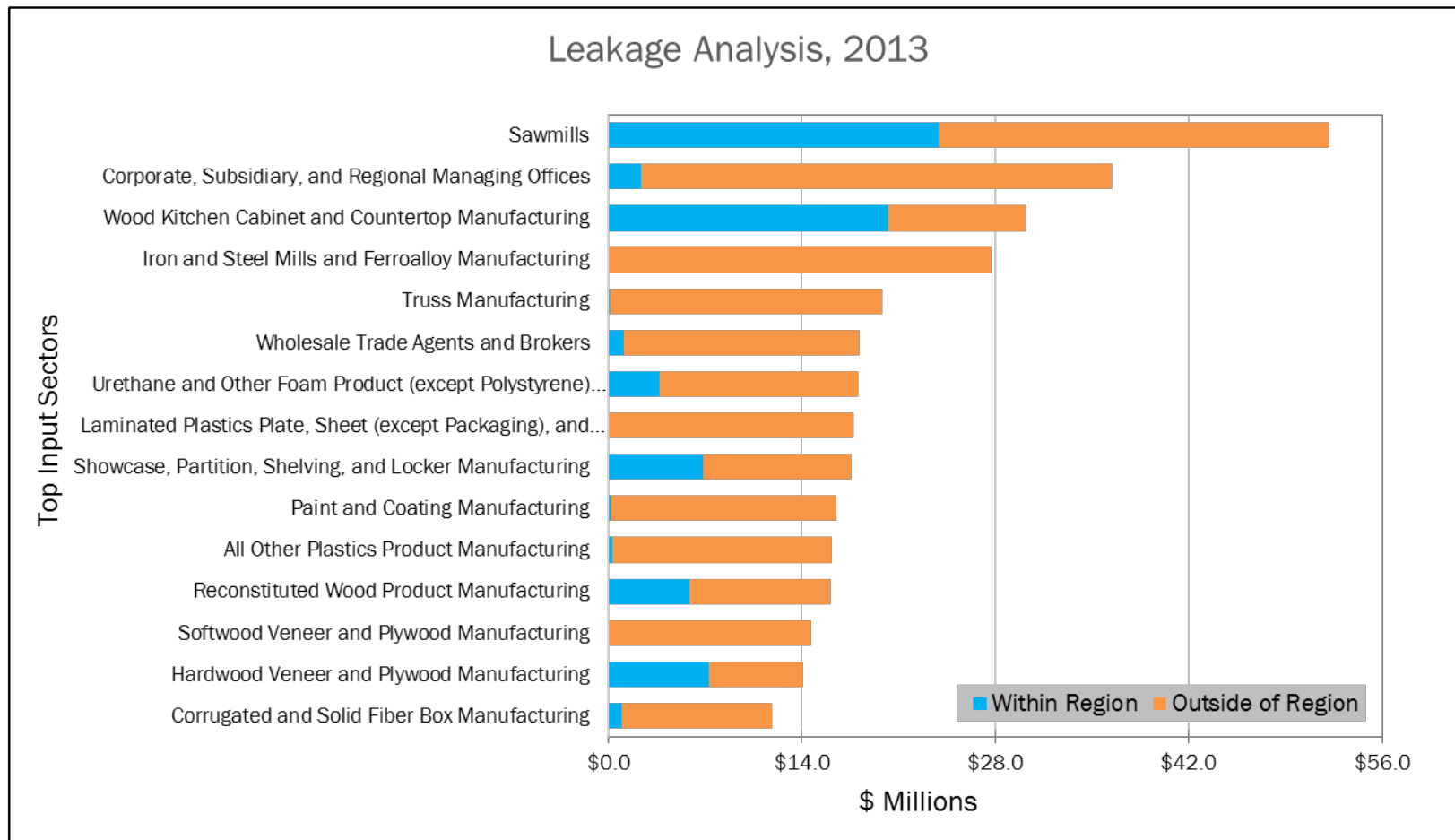
Note: ** industry sector is not present in the region.

EMSI shows <10 jobs in iron and steel mills and ferroalloy manufacturing.

section 02

Top 15 Inputs by Dollars

Forest and Wood Products



section 02

Source: EMSI Class of Worker 2015.4 (QCEW, nonQCEW, self-employed and extended proprietors).

Top Occupations

Forest and Wood Products

| Occupations | Jobs 2014 | % Change, 2009-2014 | Median Hourly Earnings | Entry Level Education |
|--|-----------|---------------------|------------------------|-----------------------------------|
| Cabinetmakers and Bench Carpenters | 1,037 | 6% | \$13.5 | High school diploma or equivalent |
| Team Assemblers | 959 | 2% | \$12.0 | High school diploma or equivalent |
| Woodworking Machine Setters, Operators, and Tenders, Except Sawing | 951 | 6% | \$13.4 | High school diploma or equivalent |
| Furniture Finishers | 498 | 8% | \$13.5 | High school diploma or equivalent |
| First-Line Supervisors of Production and Operating Workers | 328 | 3% | \$23.7 | Postsecondary non-degree award |
| Laborers and Freight, Stock, and Material Movers, Hand | 293 | 3% | \$13.2 | Less than high school |
| Carpenters | 259 | 3% | \$14.1 | High school diploma or equivalent |
| Sales Representatives, Wholesale and Manufacturing, Except Technical and Scientific Products | 234 | -4% | \$21.3 | High school diploma or equivalent |
| Helpers—Production Workers | 190 | 4% | \$12.8 | Less than high school |
| Sawing Machine Setters, Operators, and Tenders, Wood | 181 | 11% | \$13.9 | High school diploma or equivalent |
| Upholsterers | 174 | 2% | \$13.6 | High school diploma or equivalent |
| Cutting, Punching, and Press Machine Setters, Operators, and Tenders, Metal and Plastic | 169 | -1% | \$12.8 | High school diploma or equivalent |
| Welders, Cutters, Solderers, and Brazers | 161 | 0% | \$15.9 | High school diploma or equivalent |
| Industrial Truck and Tractor Operators | 151 | 1% | \$15.2 | Less than high school |
| General and Operations Managers | 151 | 2% | \$31.6 | Bachelor's degree |

Note: SOC (Standard Occupation Classification) 5-digit occupations are included by jobs in 2014. Extended proprietors include estimates for underreported self employment, proprietorships, trusts, partnerships and cooperatives.

section 02

Shift-Share Analysis (Regional Performance) by Top Industry Sectors

Primary Metal Manufacturing

| Industries | Jobs 2014 | National Trend, 2009-2014 | Industry Trend, 2009-2014 | Cumulative Expected Growth | Actual Job Growth, 2009-2014 | Regional Performance, 2009-2014 |
|---|-----------|---------------------------|---------------------------|----------------------------|------------------------------|---------------------------------|
| | | A | B | C=A+B | D | D-C |
| Iron Foundries | 947 | 45 | -23 | 22 | 246 | ↑ 224 |
| Rolled Steel Shape Manufacturing | 277 | 19 | 4 | 23 | -19 | -42 |
| Aluminum Foundries (except Die-Casting) | 67 | 3 | 1 | 4 | 19 | ↑ 15 |

Note: Upward arrow (↑) indicates regional competitiveness. EMSI does not show any jobs for the following sectors: Iron and Steel Mills and Ferroalloy Manufacturing (<10); Secondary Smelting, Refining, and Alloying of Nonferrous Metal (except Copper and Aluminum); Steel Investment Foundries; Nonferrous Metal Die-Casting Foundries; Other Nonferrous Metal Foundries (except Die-Casting); Nonferrous Metal (except Copper and Aluminum) Rolling, Drawing, and Extruding Steel Foundries (except Investment); Nonferrous Metal (except Aluminum) Smelting and Refining; Steel Wire Drawing; Iron and Steel Pipe and Tube Manufacturing from Purchased Steel; Alumina Refining and Primary Aluminum Production; and Secondary Smelting and Alloying of Aluminum.

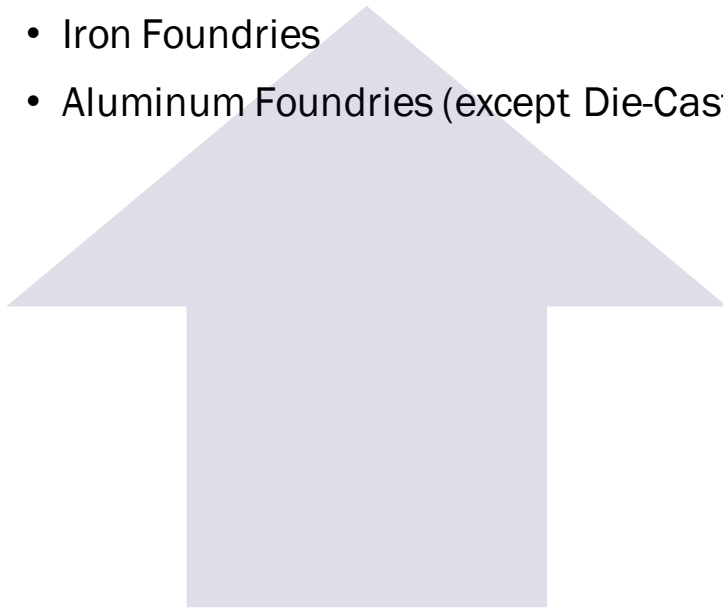
section 02

Shift-Share Analysis

Regional Performance: Primary Metal Manufacturing

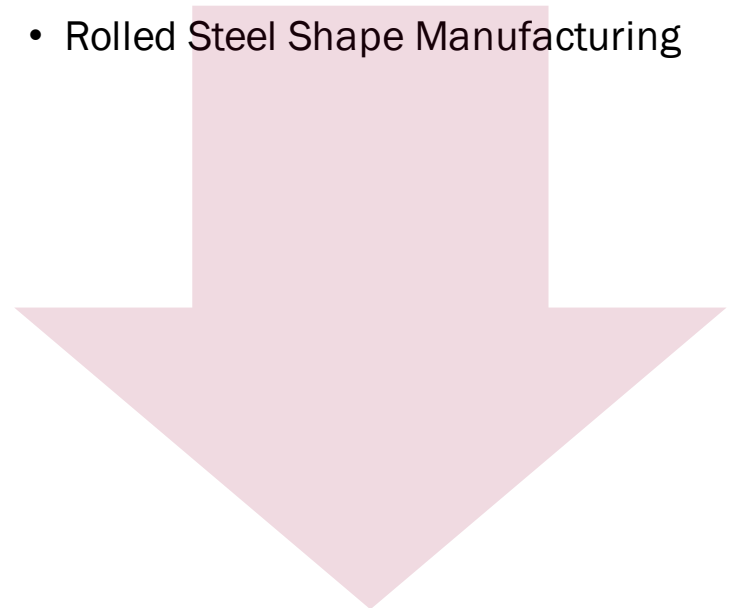
Industries that Outperformed

- Iron Foundries
- Aluminum Foundries (except Die-Casting)



Industries that Underperformed

- Rolled Steel Shape Manufacturing



Top Industry Sectors

Primary Metal Manufacturing

| Industries | Exports 2013 (\$ Millions) | Jobs 2013 | Export per job 2013 (\$) | LQ 2014 |
|---|-------------------------------|-----------|-----------------------------|---------|
| Iron Foundries | \$258.1 | 846 | \$305,191 | 61.3 |
| Rolled Steel Shape Manufacturing | \$165.4 | 287 | \$576,229 | 34.4 |
| Aluminum Foundries (except Die-Casting) | \$13.2 | 59 | \$225,702 | 10.1 |

Note: Sorted similarly as the shift-share analysis slide.

section 02

Top 15 Inputs by Dollars

Primary Metal Manufacturing

| Industries | Estimated Input (\$ Millions), 2013 | % In-Region | % Out of Region |
|--|--|-------------|-----------------|
| Iron and Steel Mills and Ferroalloy Manufacturing | \$72.27 | 0% | 100% |
| Corporate, Subsidiary, and Regional Managing Offices | \$19.34 | 1% | 99% |
| Iron and Steel Pipe and Tube Manufacturing from Purchased Steel ** | \$6.90 | 0% | 100% |
| Rolled Steel Shape Manufacturing | \$5.70 | 60% | 40% |
| Machine Shops | \$5.64 | 4% | 96% |
| Wholesale Trade Agents and Brokers | \$4.94 | 4% | 96% |
| Rail transportation | \$4.89 | 16% | 84% |
| Nonferrous Metal (except Aluminum) Smelting and Refining ** | \$4.26 | 0% | 100% |
| General Freight Trucking, Long-Distance, Truckload | \$3.32 | 19% | 81% |
| Nonferrous Metal (except Copper and Aluminum) Rolling, Drawing, and Extruding ** | \$3.17 | 0% | 100% |
| Natural Gas Distribution | \$2.54 | 41% | 59% |
| Secondary Smelting, Refining, and Alloying of Nonferrous Metal (except Copper and Aluminum) ** | \$2.41 | 0% | 100% |
| Steel Wire Drawing ** | \$2.14 | 0% | 100% |
| Data Processing, Hosting, and Related Services | \$2.02 | 12% | 88% |
| Electric Power Distribution | \$1.99 | 32% | 68% |

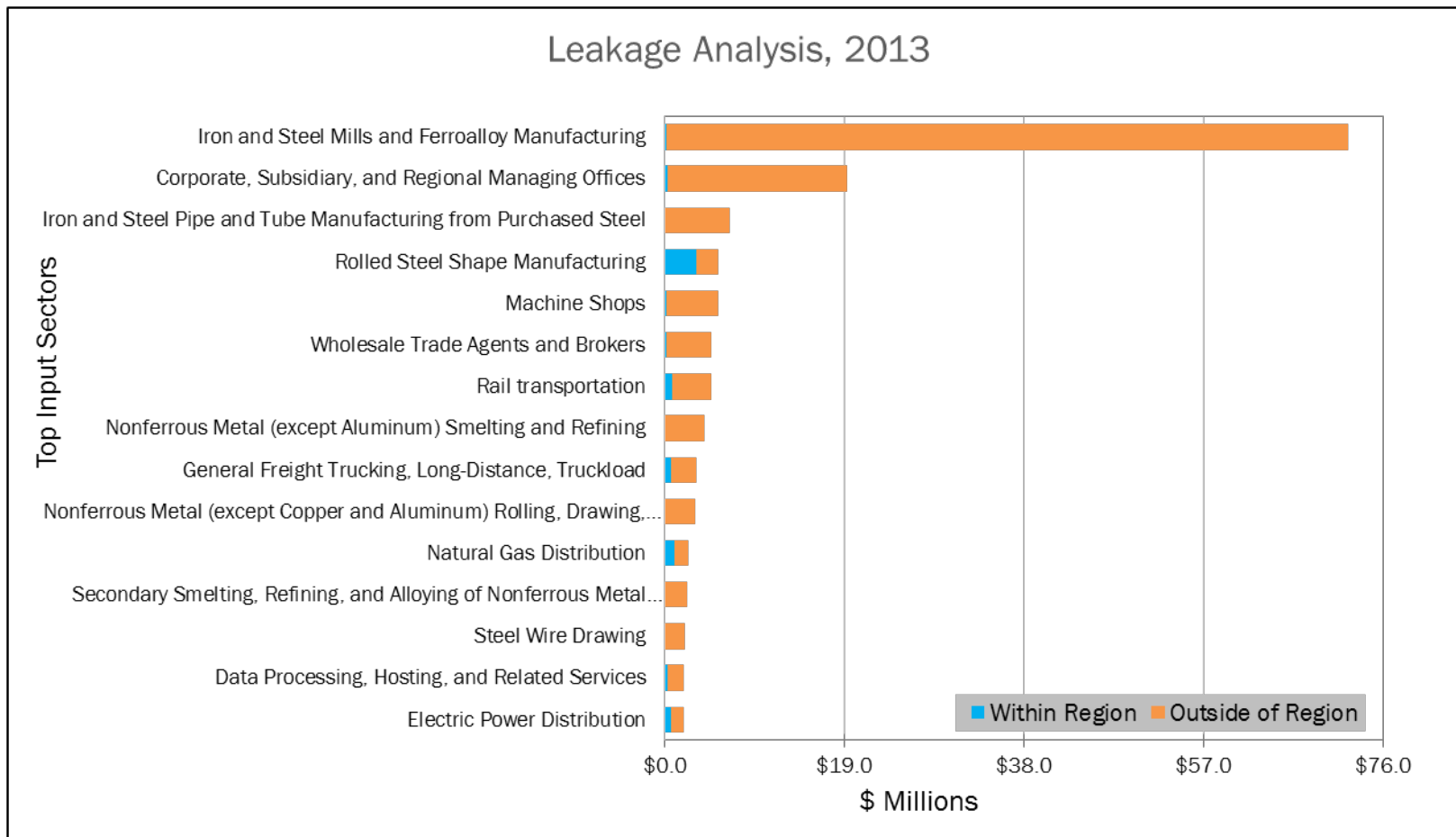
Note: ** industry sector is not present in the region.

EMSI shows <10 jobs in iron and steel mills and ferroalloy manufacturing.

section 02

Top 15 Inputs by Dollars

Primary Metal Manufacturing



section 02

Top Occupations

Primary Metal Manufacturing

| Occupations | Jobs 2014 | % Change, 2009-2014 | Median Hourly Earnings | Entry Level Education |
|---|-----------|---------------------|------------------------|-----------------------------------|
| Molding, Coremaking, and Casting Machine Setters, Operators, and Tenders, Metal and Plastic | 79 | 27% | \$16.8 | High school diploma or equivalent |
| Team Assemblers | 71 | 37% | \$12.0 | High school diploma or equivalent |
| Inspectors, Testers, Sorters, Samplers, and Weighers | 63 | 29% | \$16.0 | High school diploma or equivalent |
| Grinding and Polishing Workers, Hand | 53 | 43% | \$12.6 | Less than high school |
| First-Line Supervisors of Production and Operating Workers | 53 | 26% | \$23.7 | Postsecondary non-degree award |
| Welders, Cutters, Solderers, and Brazers | 52 | 21% | \$15.9 | High school diploma or equivalent |
| Industrial Machinery Mechanics | 50 | 43% | \$20.6 | High school diploma or equivalent |
| Grinding, Lapping, Polishing, and Buffing Machine Tool Setters, Operators, and Tenders, Metal and Plastic | 47 | 24% | \$13.8 | High school diploma or equivalent |
| Foundry Mold and Coremakers | 47 | 21% | \$13.3 | High school diploma or equivalent |
| Machinists | 40 | 29% | \$17.6 | High school diploma or equivalent |
| Cutting, Punching, and Press Machine Setters, Operators, and Tenders, Metal and Plastic | 38 | 9% | \$12.8 | High school diploma or equivalent |
| Maintenance and Repair Workers, General | 36 | 29% | \$17.5 | High school diploma or equivalent |
| Computer-Controlled Machine Tool Operators, Metal and Plastic | 34 | 42% | \$14.5 | High school diploma or equivalent |
| Industrial Truck and Tractor Operators | 33 | 22% | \$15.2 | Less than high school |
| Helpers—Production Workers | 31 | 19% | \$12.8 | Less than high school |

Note: SOC (Standard Occupation Classification) 5-digit occupations are included by jobs in 2014. Extended proprietors include estimates for underreported self employment, proprietorships, trusts, partnerships and cooperatives.

section 02

Shift-Share Analysis (Regional Performance) by Top Industry Sectors

Transportation Equipment Manufacturing

| Industries | Jobs 2014 | National Trend, 2009-2014 | Industry Trend, 2009-2014 | Cumulative Expected Growth | Actual Job Growth, 2009-2014 | Regional Performance, 2009-2014 |
|--|-----------|---------------------------|---------------------------|----------------------------|------------------------------|---------------------------------|
| | | A | B | C=A+B | D | D-C |
| Motor Vehicle Transmission and Power Train Parts Manufacturing | 1,176 | 50 | 282 | 332 | 401 | ↑ 69 |
| Motor Vehicle Brake System Manufacturing | 598 | 30 | -29 | 1 | 137 | ↑ 136 |
| Ship Building and Repairing | 127 | 13 | -10 | 3 | -74 | -77 |
| Other Motor Vehicle Parts Manufacturing | 28 | 0 | 1 | 1 | 24 | ↑ 23 |


Note: Upward arrow (↑) indicates regional competitiveness. EMSI shows <10 jobs for the following sectors: Travel Trailer and Camper Manufacturing; Motor Vehicle Electrical and Electronic Equipment Manufacturing; Motor Vehicle Gasoline Engine and Engine Parts Manufacturing; All Other Transportation Equipment Manufacturing. EMSI does not show any jobs for the following sectors: Guided Missile and Space Vehicle Propulsion Unit and Propulsion Unit Parts Manufacturing; Guided Missile and Space Vehicle Manufacturing; Other Guided Missile and Space Vehicle Parts and Auxiliary Equipment Manufacturing; Military Armored Vehicle, Tank, and Tank Component Manufacturing; Boat Building; Railroad Rolling Stock Manufacturing; and Motorcycle, Bicycle, and Parts Manufacturing.

section 02

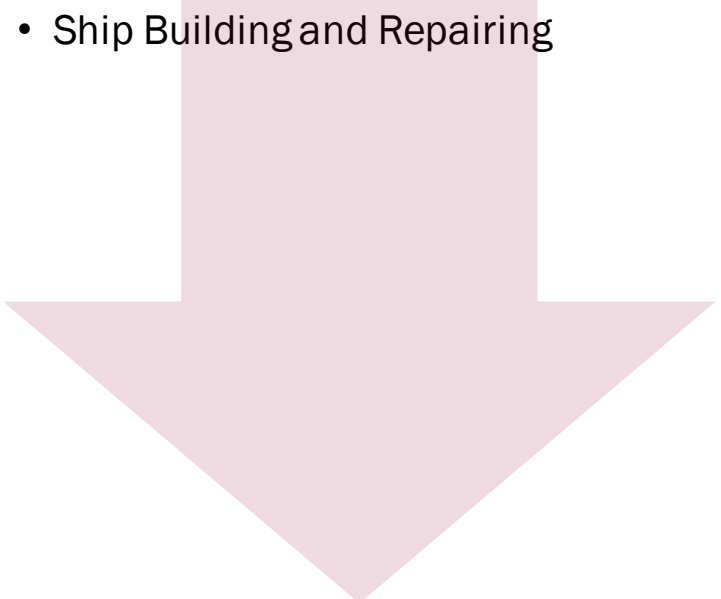
Shift-Share Analysis

Regional Performance: Transportation Equipment Mfg.

Industries that Outperformed

- 
- Motor Vehicle Transmission and Power Train Parts Manufacturing
 - Motor Vehicle Brake System Manufacturing
 - Other Motor Vehicle Parts Manufacturing

Industries that Underperformed

- 
- Ship Building and Repairing

Top Industry Sectors

Transportation Equipment Manufacturing

| Industries | Exports 2013 (\$ Millions) | Jobs 2013 | Export per job 2013 (\$) | LQ 2014 |
|--|-------------------------------|-----------|-----------------------------|---------|
| Motor Vehicle Transmission and Power Train Parts Manufacturing | \$379.9 | 1,099 | \$345,803 | 40.7 |
| Motor Vehicle Brake System Manufacturing | \$209.9 | 544 | \$385,832 | 64.2 |
| Ship Building and Repairing | \$40.6 | 194 | \$208,983 | 3.2 |
| Other Motor Vehicle Parts Manufacturing | \$3.9 | - | - | 0.5 |

Note: Sorted similarly as the shift-share analysis slide. EMSI does not include detailed job information for Other Motor Vehicle Parts Manufacturing in 2013.

section 02

Top 15 Inputs by Dollars

Transportation Equipment Manufacturing

| Industries | Estimated Input (\$ Millions), 2013 | % In-Region | % Out of Region |
|---|--|-------------|-----------------|
| Corporate, Subsidiary, and Regional Managing Offices | \$65.16 | 4% | 96% |
| Custom Roll Forming ** | \$23.35 | 0% | 100% |
| Iron and Steel Mills and Ferroalloy Manufacturing | \$18.25 | 0% | 100% |
| Machine Shops | \$17.81 | 3% | 97% |
| Motor Vehicle Metal Stamping ** | \$16.96 | 0% | 100% |
| Iron Foundries | \$14.59 | 39% | 61% |
| Nonferrous Metal Die-Casting Foundries ** | \$10.68 | 0% | 100% |
| Aluminum Foundries (except Die-Casting) | \$7.09 | 3% | 97% |
| Wholesale Trade Agents and Brokers | \$6.86 | 5% | 95% |
| Bolt, Nut, Screw, Rivet, and Washer Manufacturing ** | \$6.24 | 0% | 100% |
| Other Nonferrous Metal Foundries (except Die-Casting) ** | \$6.23 | 0% | 100% |
| Steel Foundries (except Investment) ** | \$6.17 | 0% | 100% |
| Lessors of Nonfinancial Intangible Assets (except Copyrighted Works) ** | \$6.09 | 0% | 100% |
| Precision Turned Product Manufacturing | \$5.58 | 0% | 100% |
| Electroplating, Plating, Polishing, Anodizing, and Coloring | \$4.88 | 12% | 88% |

Note: ** industry sector is not present in the region.

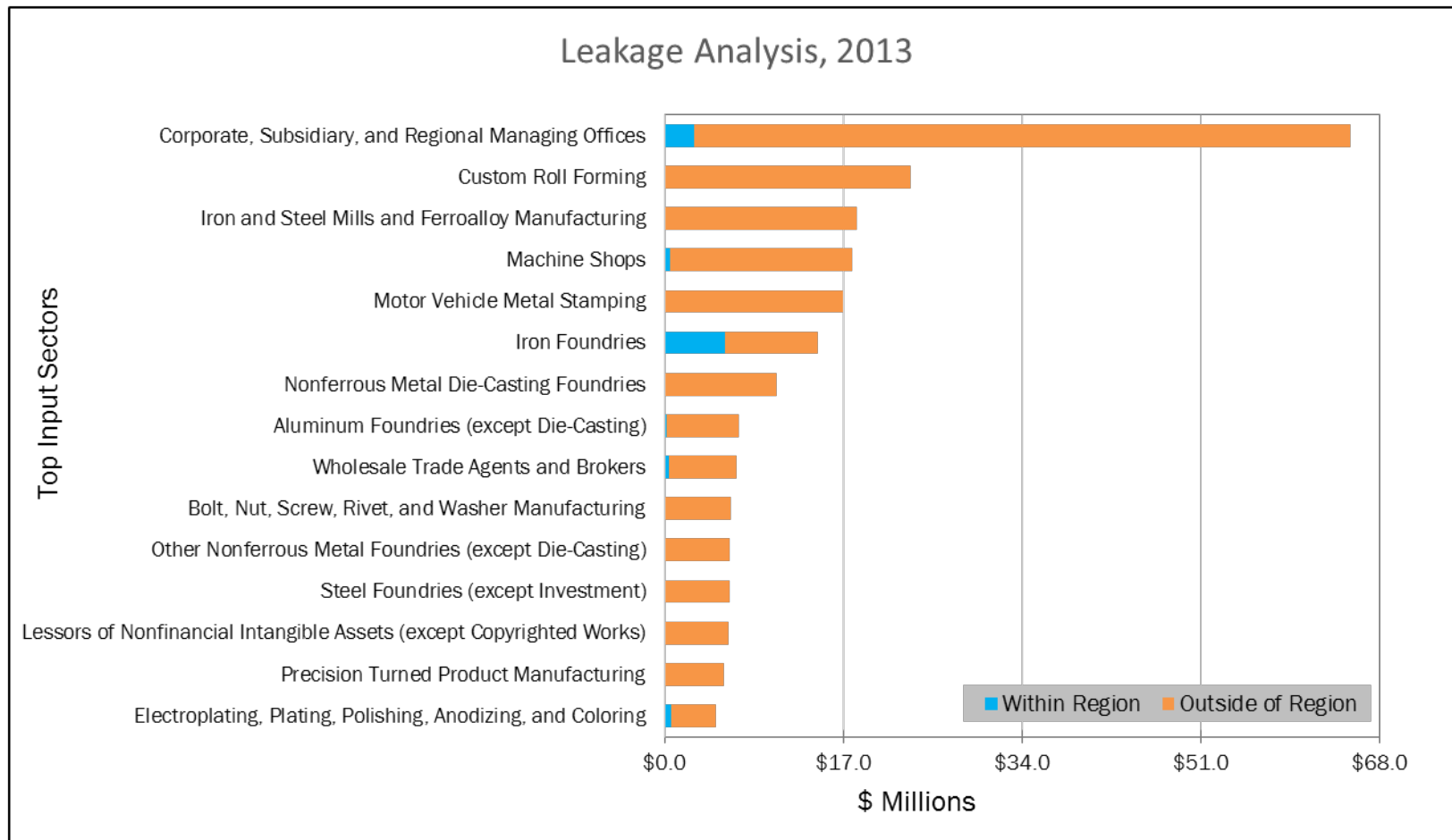
EMS1 shows <10 jobs for Iron and Steel Mills and Ferroalloy and Precision Turned Product Manufacturing.

section 02

Source: EMS1 Class of Worker 2015.4 (QCEW, nonQCEW, self-employed and extended proprietors).

Top 15 Inputs by Dollars

Transportation Equipment Manufacturing



section 02

Top Occupations

Transportation Equipment Manufacturing

| Occupations | Jobs 2014 | % Change, 2009-2014 | Median Hourly Earnings | Entry Level Education |
|--|-----------|------------------------|------------------------------|-----------------------------------|
| Team Assemblers | 425 | 49% | \$12.0 | High school diploma or equivalent |
| Electrical and Electronic Equipment Assemblers | 100 | 64% | \$11.1 | High school diploma or equivalent |
| Engine and Other Machine Assemblers | 94 | 65% | \$13.5 | High school diploma or equivalent |
| Welders, Cutters, Solderers, and Brazers | 67 | 5% | \$15.9 | High school diploma or equivalent |
| Cutting, Punching, and Press Machine Setters, Operators, and Tenders, Metal and Plastic | 64 | 36% | \$12.8 | High school diploma or equivalent |
| Computer-Controlled Machine Tool Operators, Metal and Plastic | 56 | 51% | \$14.5 | High school diploma or equivalent |
| First-Line Supervisors of Production and Operating Workers | 56 | 22% | \$23.7 | Postsecondary non-degree award |
| Inspectors, Testers, Sorters, Samplers, and Weighers | 55 | 38% | \$16.0 | High school diploma or equivalent |
| Machinists | 55 | 34% | \$17.6 | High school diploma or equivalent |
| Mechanical Engineers | 48 | 30% | \$37.0 | Bachelor's degree |
| Welding, Soldering, and Brazing Machine Setters, Operators, and Tenders | 48 | 55% | \$15.9 | High school diploma or equivalent |
| Tool and Die Makers | 41 | 41% | \$22.6 | High school diploma or equivalent |
| Laborers and Freight, Stock, and Material Movers, Hand | 37 | 28% | \$13.2 | Less than high school |
| Industrial Truck and Tractor Operators | 37 | 42% | \$15.2 | Less than high school |
| Industrial Engineers | 36 | 33% | \$29.7 | Bachelor's degree |

Note: SOC (Standard Occupation Classification) 5-digit occupations are included by jobs in 2014. Extended proprietors include estimates for underreported self employment, proprietorships, trusts, partnerships and cooperatives.

section 02

Shift-Share Analysis (Regional Performance) by Top Industry Sectors

Agribusiness, Food Processing and Technology

| Industries | Jobs 2014 | National Trend, 2009-2014 | Industry Trend, 2009-2014 | Cumulative Expected Growth | Actual Job Growth, 2009-2014 | Regional Performance, 2009-2014 |
|--|-----------|---------------------------|---------------------------|----------------------------|------------------------------|---------------------------------|
| | | A | B | C=A+B | D | D-C |
| Animal Production and Aquaculture | 2,165 | 129 | -184 | -55 | 161 | ↑ 216 |
| Poultry Processing | 911 | 49 | -68 | -19 | 146 | ↑ 165 |
| Crop Production | 888 | 62 | -46 | 16 | -73 | -89 |
| Farm and Garden Machinery and Equipment Merchant Wholesalers | 515 | 26 | -3 | 23 | 111 | ↑ 88 |
| Fluid Milk Manufacturing | 156 | 10 | -14 | -4 | 4 | ↑ 8 |
| Farm Supplies Merchant Wholesalers | 94 | 10 | 0 | 10 | -53 | -63 |
| Other Animal Food Manufacturing | 85 | 4 | -1 | 3 | 28 | ↑ 25 |
| Farm Labor Contractors and Crew Leaders | 81 | 6 | 4 | 10 | -4 | -14 |
| Meat Processed from Carcasses | 69 | 6 | -1 | 5 | -32 | -37 |
| Wineries | 65 | 3 | 11 | 14 | 18 | ↑ 4 |
| Soil Preparation, Planting, and Cultivating | 38 | 2 | 1 | 3 | 7 | ↑ 4 |
| All Other Miscellaneous Food Manufacturing | 37 | 6 | 17 | 23 | -62 | -85 |
| Cheese Manufacturing | 25 | 0 | 0 | 0 | 25 | ↑ 25 |
| Dog and Cat Food Manufacturing | 11 | 0 | 0 | 0 | 11 | ↑ 11 |
| Ice Manufacturing | 11 | 1 | -1 | 0 | 2 | ↑ 2 |


Note: Upward arrow (↑) indicates regional competitiveness.

section 02

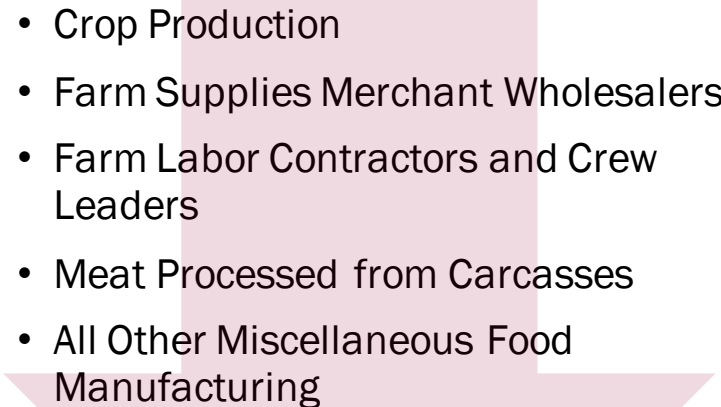
Shift-Share Analysis

Regional Performance: Agribusiness, Food Proc. and Tech.

Industries that Outperformed

- 
- Animal Production and Aquaculture
 - Poultry Processing
 - Farm and Garden Machinery and Equipment Merchant Wholesalers
 - Fluid Milk Manufacturing
 - Other Animal Food Manufacturing
 - Wineries
 - Soil Preparation, Planting, and Cultivating
 - Cheese Manufacturing
 - Dog and Cat Food Manufacturing
 - Ice Manufacturing

Industries that Underperformed

- 
- Crop Production
 - Farm Supplies Merchant Wholesalers
 - Farm Labor Contractors and Crew Leaders
 - Meat Processed from Carcasses
 - All Other Miscellaneous Food Manufacturing

Top Industry Sectors

Agribusiness, Food Processing and Technology

| Industries | Exports 2013 (\$ Millions) | Jobs 2013 | Export per job 2013 (\$) | LQ 2014 |
|---|-------------------------------|-----------|-----------------------------|---------|
| Animal Production and Aquaculture | \$349.7 | 2,127 | \$164,433 | 5.0 |
| Poultry Processing | \$202.5 | 837 | \$242,058 | 10.9 |
| Crop Production | \$106.3 | 876 | \$121,364 | 1.6 |
| Farm and Garden Machinery and Equipment Merchant Wholesalers | \$86.8 | 513 | \$169,436 | 12.8 |
| Fluid Milk Manufacturing | \$112.3 | 131 | \$859,511 | 7.8 |
| Farm Supplies Merchant Wholesalers | \$11.4 | 102 | \$111,881 | 2.1 |
| Other Animal Food Manufacturing | \$69.3 | 68 | \$1,013,587 | 6.6 |
| Farm Labor Contractors and Crew Leaders | \$0.2 | 81 | \$2,290 | 0.7 |
| Meat Processed from Carcasses | \$56.9 | 101 | \$561,878 | 1.6 |
| Wineries | \$9.6 | 65 | \$148,255 | 2.7 |
| Soil Preparation, Planting, and Cultivating | \$0.5 | 37 | \$12,446 | 1.4 |
| All Other Miscellaneous Food Manufacturing | \$22.3 | 82 | \$273,977 | 2.8 |
| Cheese Manufacturing | \$0.9 | - | - | 1.5 |
| Dog and Cat Food Manufacturing | \$11.4 | - | - | 1.3 |
| Ice Manufacturing | \$2.2 | 12 | \$185,149 | 3.6 |

Note: Sorted similarly as the shift-share analysis slide. EMSI does not include detailed job information for Cheese Manufacturing and Dog and Cat Food Manufacturing in 2013.

section 02

Top 15 Inputs by Dollars

Agribusiness, Food Processing and Technology

| Industries | Estimated Input (\$ Millions), 2013 | % In-Region | % Out of Region |
|--|--|-------------|-----------------|
| Animal Production and Aquaculture | \$245.69 | 6% | 94% |
| Crop Production | \$50.97 | 8% | 92% |
| Other Animal Food Manufacturing | \$49.25 | 13% | 87% |
| Poultry Processing | \$32.11 | 94% | 6% |
| Corporate, Subsidiary, and Regional Managing Offices | \$22.24 | 7% | 93% |
| Wholesale Trade Agents and Brokers | \$12.38 | 6% | 94% |
| General Freight Trucking, Long-Distance, Truckload | \$11.63 | 26% | 74% |
| Fluid Milk Manufacturing | \$11.36 | 44% | 56% |
| Animal (except Poultry) Slaughtering | \$10.37 | 2% | 98% |
| Meat Processed from Carcasses | \$9.28 | 23% | 77% |
| Soybean and Other Oilseed Processing ** | \$5.99 | 0% | 100% |
| General Freight Trucking, Local | \$5.45 | 28% | 72% |
| Rail transportation | \$5.27 | 19% | 81% |
| General Freight Trucking, Long-Distance, Less Than Truckload | \$4.91 | 60% | 40% |
| Farm Labor Contractors and Crew Leaders | \$4.53 | 26% | 74% |

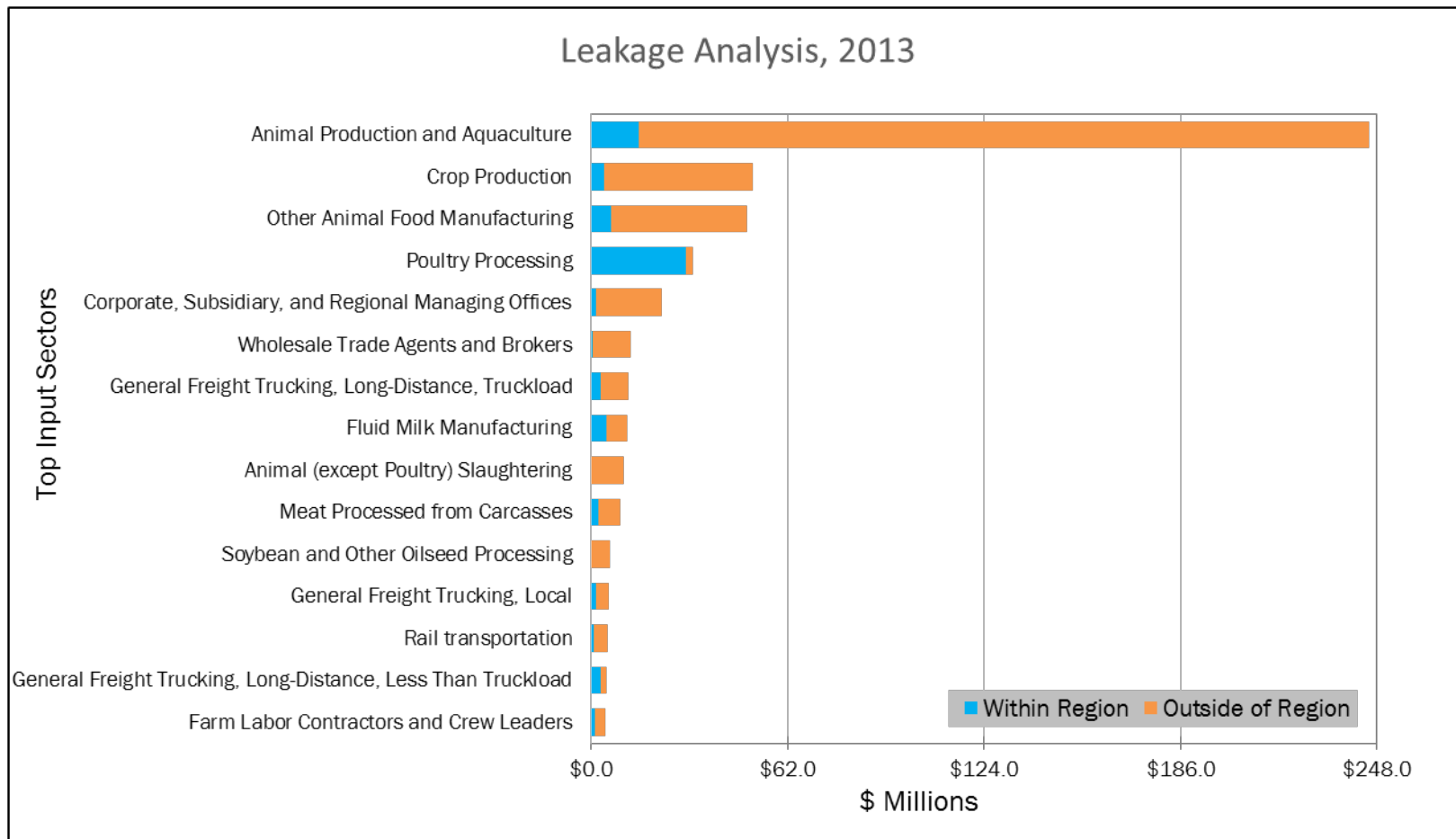
Note: ** industry sector is not present in the region.

section 02

Source: EMSI Class of Worker 2015.4 (QCEW, nonQCEW, self-employed and extended proprietors).

Top 15 Inputs by Dollars

Agribusiness, Food Processing and Technology



section 02

Source: EMSI Class of Worker 2015.4 (QCEW, nonQCEW, self-employed and extended proprietors).

Top Occupations

Agribusiness, Food Processing and Technology

| Occupations | Jobs 2014 | % Change, 2009-2014 | Median Hourly Earnings | Entry Level Education |
|--|-----------|---------------------|------------------------|-----------------------------------|
| Farmers, Ranchers, and Other Agricultural Managers | 2,321 | -5% | \$13.1 | High school diploma or equivalent |
| Farmworkers and Laborers, Crop, Nursery, and Greenhouse | 424 | 40% | \$10.2 | Less than high school |
| Meat, Poultry, and Fish Cutters and Trimmers | 277 | 14% | \$12.8 | Less than high school |
| Packaging and Filling Machine Operators and Tenders | 123 | 15% | \$12.2 | High school diploma or equivalent |
| Sales Representatives, Wholesale and Manufacturing, Except Technical and Scientific Products | 119 | 14% | \$21.3 | High school diploma or equivalent |
| Packers and Packagers, Hand | 108 | 9% | \$9.0 | Less than high school |
| Laborers and Freight, Stock, and Material Movers, Hand | 98 | 7% | \$13.2 | Less than high school |
| Farm Equipment Mechanics and Service Technicians | 75 | 17% | \$18.8 | High school diploma or equivalent |
| Industrial Truck and Tractor Operators | 56 | 12% | \$15.2 | Less than high school |
| Industrial Machinery Mechanics | 54 | 32% | \$20.6 | High school diploma or equivalent |
| Heavy and Tractor-Trailer Truck Drivers | 53 | 15% | \$17.2 | Postsecondary non-degree award |
| Maintenance and Repair Workers, General | 52 | 18% | \$17.5 | High school diploma or equivalent |
| First-Line Supervisors of Production and Operating Workers | 47 | 12% | \$23.7 | Postsecondary non-degree award |
| Helpers—Production Workers | 47 | 12% | \$12.8 | Less than high school |
| Bookkeeping, Accounting, and Auditing Clerks | 47 | 7% | \$15.7 | High school diploma or equivalent |

Note: SOC (Standard Occupation Classification) 5-digit occupations are included by jobs in 2014. Extended proprietors include estimates for underreported self employment, proprietorships, trusts, partnerships and cooperatives.

section 02

Shift-Share Analysis (Regional Performance) by Top Industry Sectors

Advanced Materials

| Industries | Jobs 2014 | National Trend, 2009-2014 | Industry Trend, 2009-2014 | Cumulative Expected Growth | Actual Job Growth, 2009-2014 | Regional Performance, 2009-2014 |
|--|-----------|---------------------------|---------------------------|----------------------------|------------------------------|---------------------------------|
| | | A | B | C=A+B | D | D-C |
| Iron Foundries | 947 | 45 | -23 | 22 | 246 | ↑ 224 |
| Rubber Product Manufacturing for Mechanical Use | 830 | 33 | 70 | 103 | 323 | ↑ 220 |
| Printed Circuit Assembly (Electronic Assembly) Manufacturing | 552 | 47 | 11 | 58 | -172 | -230 |
| Rolled Steel Shape Manufacturing | 277 | 19 | 4 | 23 | -19 | -42 |
| Electroplating, Plating, Polishing, Anodizing, and Coloring | 231 | 0 | 0 | 0 | 231 | ↑ 231 |
| All Other Plastics Product Manufacturing | 135 | 6 | 2 | 8 | 37 | ↑ 29 |
| Machine Shops | 122 | 6 | 13 | 19 | 37 | ↑ 18 |
| Cutting Tool and Machine Tool Accessory Manufacturing | 96 | 5 | 13 | 18 | 26 | ↑ 8 |
| All Other Miscellaneous Fabricated Metal Product Manufacturing | 94 | 2 | 1 | 3 | 57 | ↑ 54 |
| Urethane and Other Foam Product (except Polystyrene) Manufacturing | 87 | 3 | 2 | 5 | 35 | ↑ 30 |
| Aluminum Foundries (except Die-Casting) | 67 | 3 | 1 | 4 | 19 | ↑ 15 |
| Plate Work Manufacturing | 49 | 4 | 3 | 7 | -17 | -24 |
| Clay Building Material and Refractories Manufacturing | 36 | 2 | -3 | (1) | 4 | ↑ 5 |
| Other Motor Vehicle Parts Manufacturing | 28 | 0 | 1 | 1 | 24 | ↑ 23 |

section 02

Note: Upward arrow (↑) indicates regional competitiveness.

Source: EMSI Class of Worker 2015.4 (QCEW, nonQCEW, self-employed and extended proprietors).

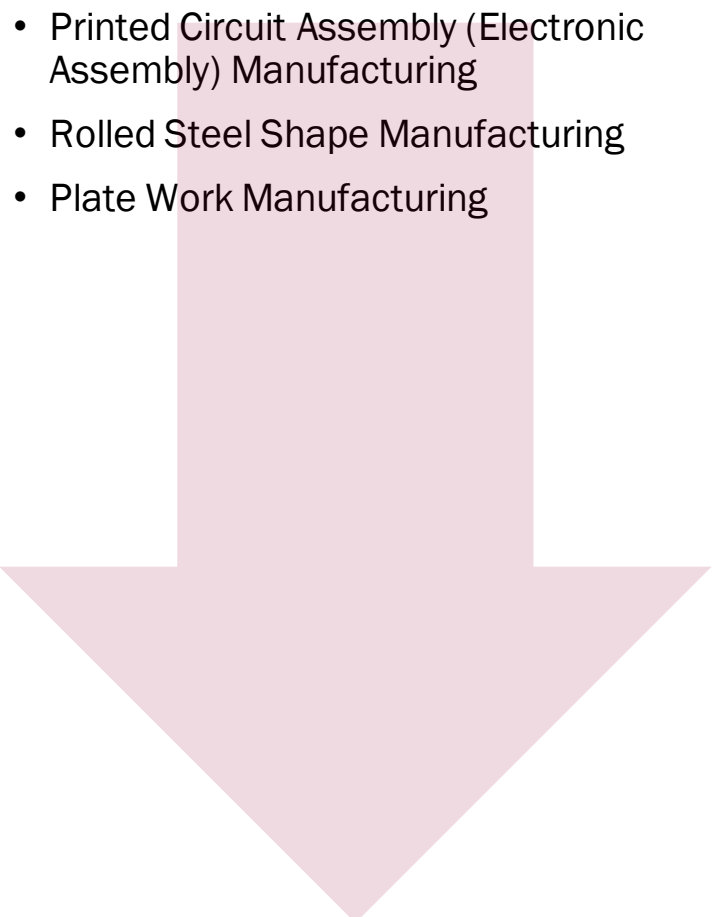
Shift-Share Analysis

Regional Performance: Advanced Materials

Industries that Outperformed

- 
- Iron Foundries
 - Rubber Product Manufacturing for Mechanical Use
 - Electroplating, Plating, Polishing, Anodizing, and Coloring
 - All Other Plastics Product Manufacturing
 - Machine Shops
 - Cutting Tool and Machine Tool Accessory Manufacturing
 - All Other Miscellaneous Fabricated Metal Product Manufacturing
 - Urethane and Other Foam Product (except Polystyrene) Manufacturing
 - Aluminum Foundries (except Die-Casting)
 - Clay Building Material and Refractories Manufacturing
 - Other Motor Vehicle Parts Manufacturing

Industries that Underperformed

- 
- Printed Circuit Assembly (Electronic Assembly) Manufacturing
 - Rolled Steel Shape Manufacturing
 - Plate Work Manufacturing

Top Industry Sectors

Advanced Materials

| Industries | Exports 2013 (\$ Millions) | Jobs 2013 | Export per job 2013 (\$) | LQ 2014 |
|---|-------------------------------|-----------|-----------------------------|---------|
| Iron Foundries | \$258.1 | 846 | \$305,191 | 61.3 |
| Rubber Product Manufacturing for Mechanical Use | \$141.7 | 722 | \$196,216 | 74.2 |
| Printed Circuit Assembly (Electronic Assembly) Manufacturing | \$229.6 | 621 | \$369,596 | 27.3 |
| Rolled Steel Shape Manufacturing | \$165.4 | 287 | \$576,229 | 34.4 |
| Electroplating, Plating, Polishing, Anodizing, and Coloring | \$26.9 | 207 | \$129,725 | 9.5 |
| All Other Plastics Product Manufacturing | \$48.7 | 119 | \$407,960 | 1.3 |
| Machine Shops | \$14.2 | 107 | \$133,502 | 1.0 |
| Cutting Tool and Machine Tool Accessory Manufacturing | \$16.0 | 75 | \$212,327 | 8.4 |
| All Other Miscellaneous Fabricated Metal Product Manufacturing | \$15.2 | 91 | \$166,018 | 3.1 |
| Urethane and Other Foam Product (except Polystyrene) Manufacturing | \$25.8 | 77 | \$335,560 | 7.0 |
| Aluminum Foundries (except Die-Casting) | \$13.2 | 59 | \$225,702 | 10.1 |
| Plate Work Manufacturing | \$14.8 | 61 | \$242,644 | 2.6 |
| Clay Building Material and Refractories Manufacturing | \$4.1 | 24 | \$174,149 | 3.7 |
| Other Motor Vehicle Parts Manufacturing | \$3.9 | 0 | - | 0.5 |

Note: Sorted similarly as the shift-share analysis slide.

section 02

Top 15 Inputs by Dollars

Advanced Materials

| Industries | Estimated Input (\$ Millions), 2013 | % In-Region | % Out of Region |
|---|--|-------------|-----------------|
| Iron and Steel Mills and Ferroalloy Manufacturing | \$85.97 | 0% | 100% |
| Corporate, Subsidiary, and Regional Managing Offices | \$36.68 | 3% | 97% |
| Printed Circuit Assembly (Electronic Assembly) Manufacturing | \$14.99 | 52% | 48% |
| Semiconductor and Related Device Manufacturing** | \$14.19 | 0% | 100% |
| Plastics Material and Resin Manufacturing** | \$13.22 | 0% | 100% |
| Machine Shops | \$11.66 | 4% | 96% |
| Wholesale Trade Agents and Brokers | \$10.15 | 5% | 95% |
| Iron and Steel Pipe and Tube Manufacturing from Purchased Steel** | \$8.49 | 0% | 100% |
| Rolled Steel Shape Manufacturing | \$7.01 | 51% | 49% |
| Rail transportation | \$6.87 | 16% | 84% |
| General Freight Trucking, Long-Distance, Truckload | \$5.49 | 21% | 79% |
| All Other Basic Organic Chemical Manufacturing** | \$5.27 | 0% | 100% |
| Nonferrous Metal (except Aluminum) Smelting and Refining** | \$5.14 | 0% | 100% |
| Other Basic Inorganic Chemical Manufacturing** | \$5.10 | 0% | 100% |
| Other Electronic Component Manufacturing** | \$4.65 | 0% | 100% |

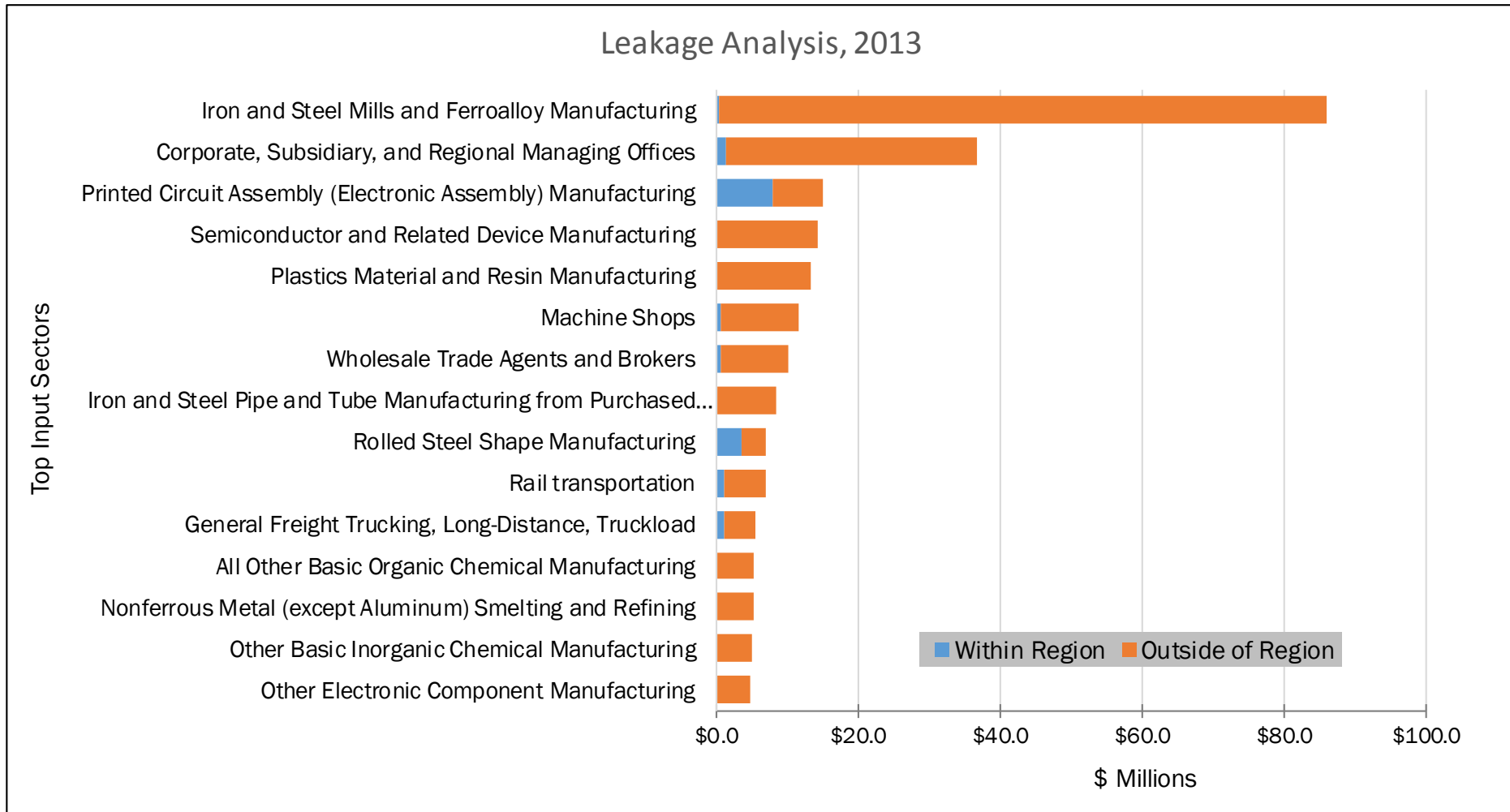
section 02

Note: ** industry sector is not present in the region.
 EMSI shows <10 jobs in iron and steel mills and ferroalloy manufacturing.

Source: EMSI Class of Worker 2015.4 (QCEW, nonQCEW, self-employed and extended proprietors).

Top 15 Inputs by Dollars

Advanced Materials



section 02

Source: EMSI Class of Worker 2015.4 (QCEW, nonQCEW, self-employed and extended proprietors).

Top Occupations

Advanced Materials

| Occupations | Jobs 2014 | % Change, 2009-2014 | Median Hourly Earnings | Entry Level Education |
|---|-----------|---------------------|------------------------|-----------------------------------|
| Team Assemblers | 273 | 45% | \$12.0 | High school diploma or equivalent |
| Inspectors, Testers, Sorters, Samplers, and Weighers | 155 | 37% | \$16.0 | High school diploma or equivalent |
| Electrical and Electronic Equipment Assemblers | 154 | -19% | \$11.1 | High school diploma or equivalent |
| First-Line Supervisors of Production and Operating Workers | 133 | 36% | \$23.7 | Postsecondary non-degree award |
| Molding, Coremaking, and Casting Machine Setters, Operators, and Tenders, Metal and Plastic | 121 | 33% | \$16.8 | High school diploma or equivalent |
| Tire Builders | 114 | 65% | \$18.5 | High school diploma or equivalent |
| Machinists | 114 | 34% | \$17.6 | High school diploma or equivalent |
| Industrial Machinery Mechanics | 102 | 52% | \$20.6 | High school diploma or equivalent |
| Welders, Cutters, Solderers, and Brazers | 94 | 15% | \$15.9 | High school diploma or equivalent |
| Electrical and Electronics Engineering Technicians | 86 | -14% | \$35.9 | Associate's degree |
| Cutting, Punching, and Press Machine Setters, Operators, and Tenders, Metal and Plastic | 83 | 24% | \$12.8 | High school diploma or equivalent |
| Maintenance and Repair Workers, General | 80 | 40% | \$17.5 | High school diploma or equivalent |
| Helpers--Production Workers | 71 | 39% | \$12.8 | Less than high school |
| Extruding, Forming, Pressing, and Compacting Machine Setters, Operators, and Tenders | 71 | 48% | \$20.3 | High school diploma or equivalent |
| Computer-Controlled Machine Tool Operators, Metal and Plastic | 67 | 40% | \$14.5 | High school diploma or equivalent |

Note: SOC (Standard Occupation Classification) 5-digit occupations are included by jobs in 2014. Extended proprietors include estimates for underreported self employment, proprietorships, trusts, partnerships and cooperatives.

section 02

03 Cluster Comparisons

Forest and Wood Products

Primary Metal Manufacturing

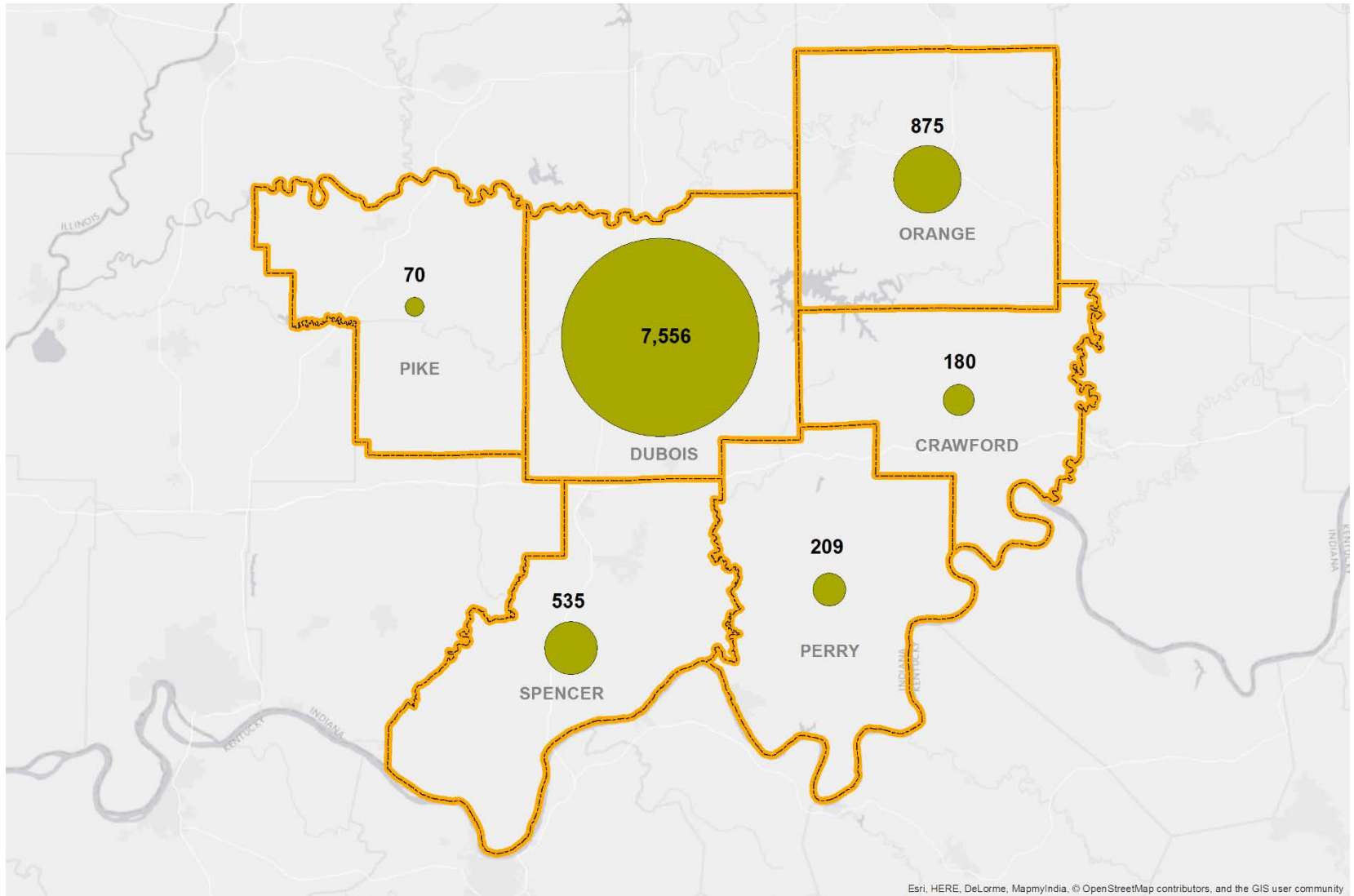
**Transportation Equipment
Manufacturing**

**Agribusiness, Food Processing
and Technology**

Advanced Materials

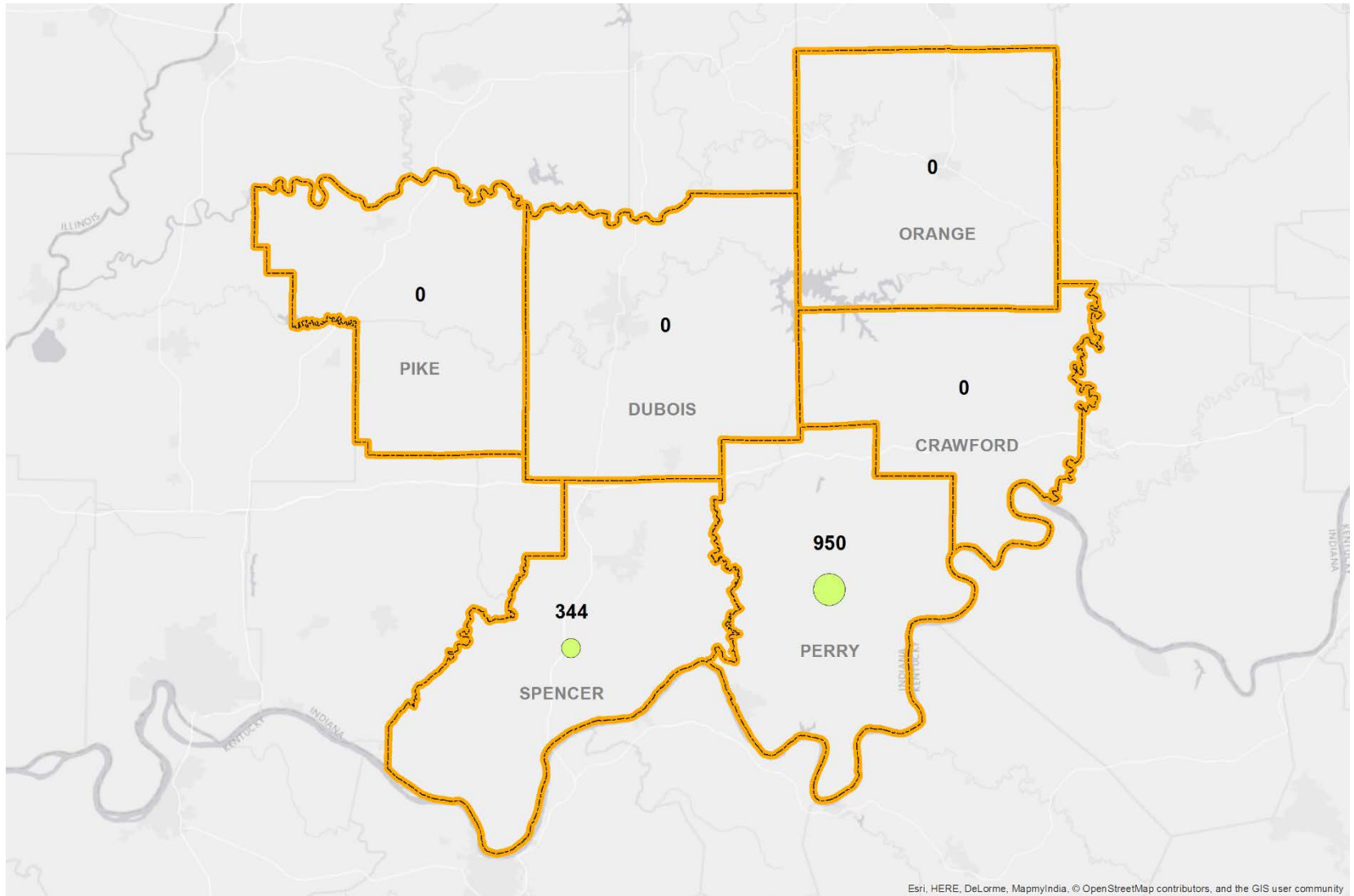
Arts and Recreation

Forest and Wood Product: Contribution by Counties (Jobs 2014)



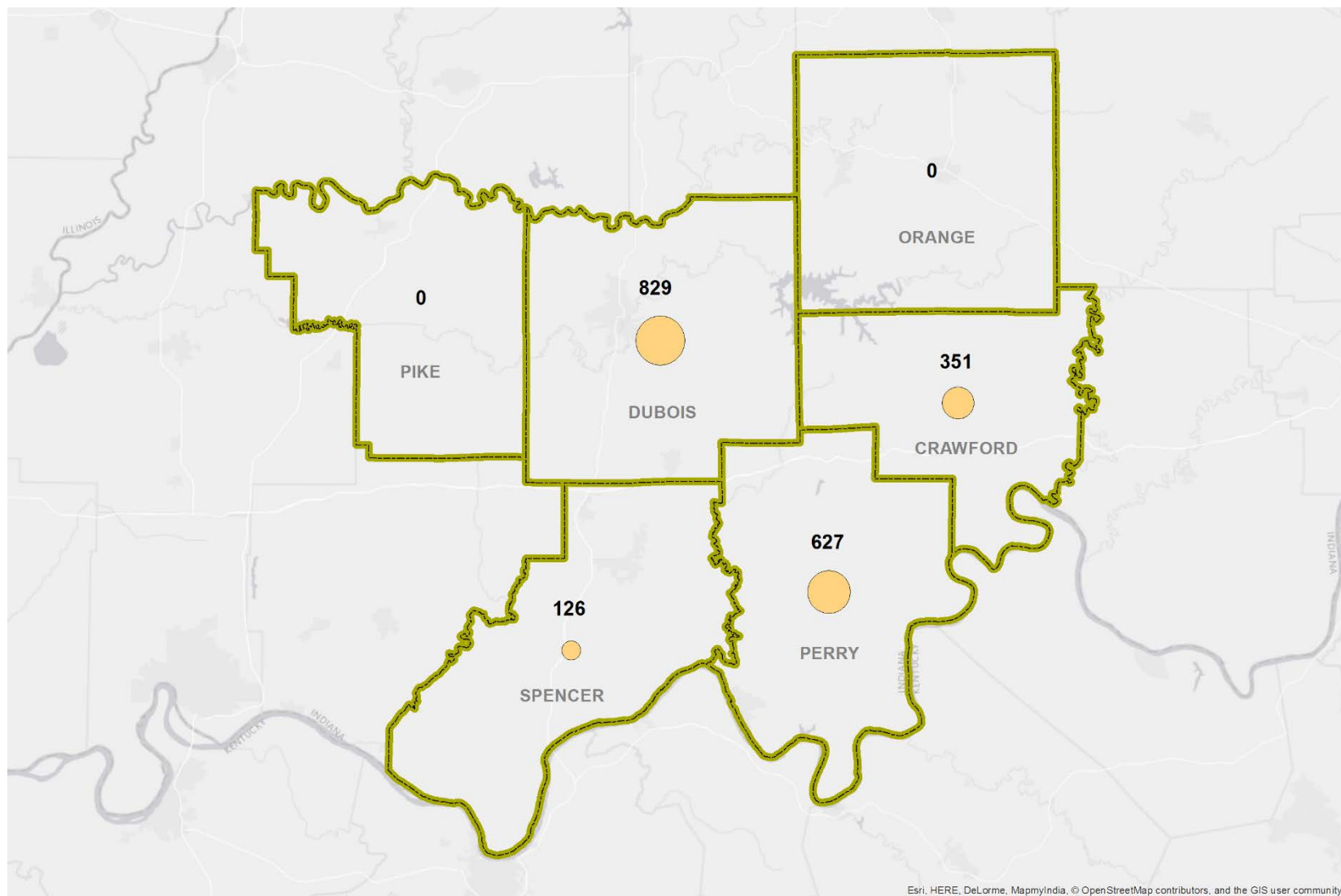
section 03

Primary Metal Manufacturing: Contribution by Counties (Jobs 2014)



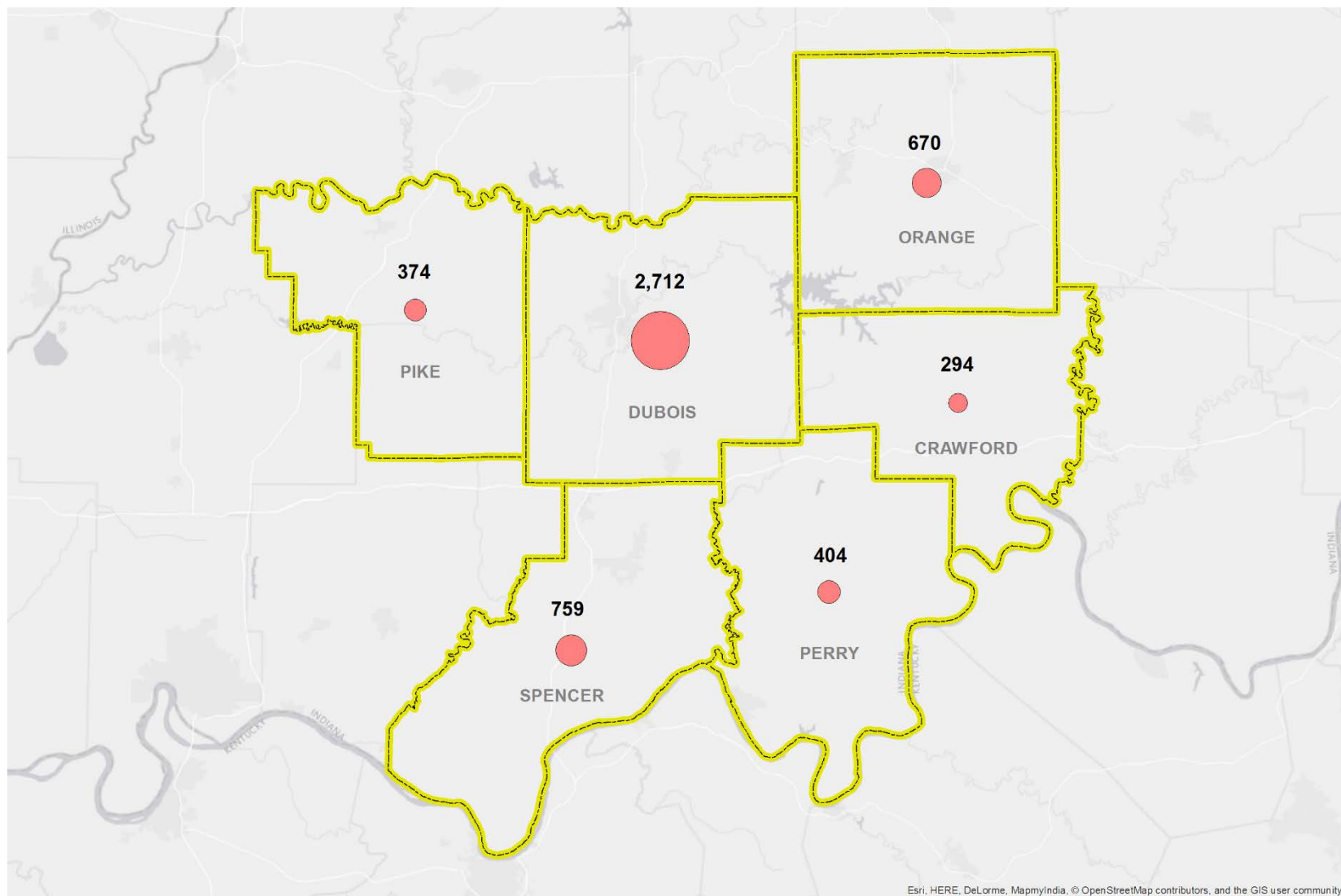
section 03

Transportation Equipment Manufacturing: Contribution by Counties (Jobs 2014)



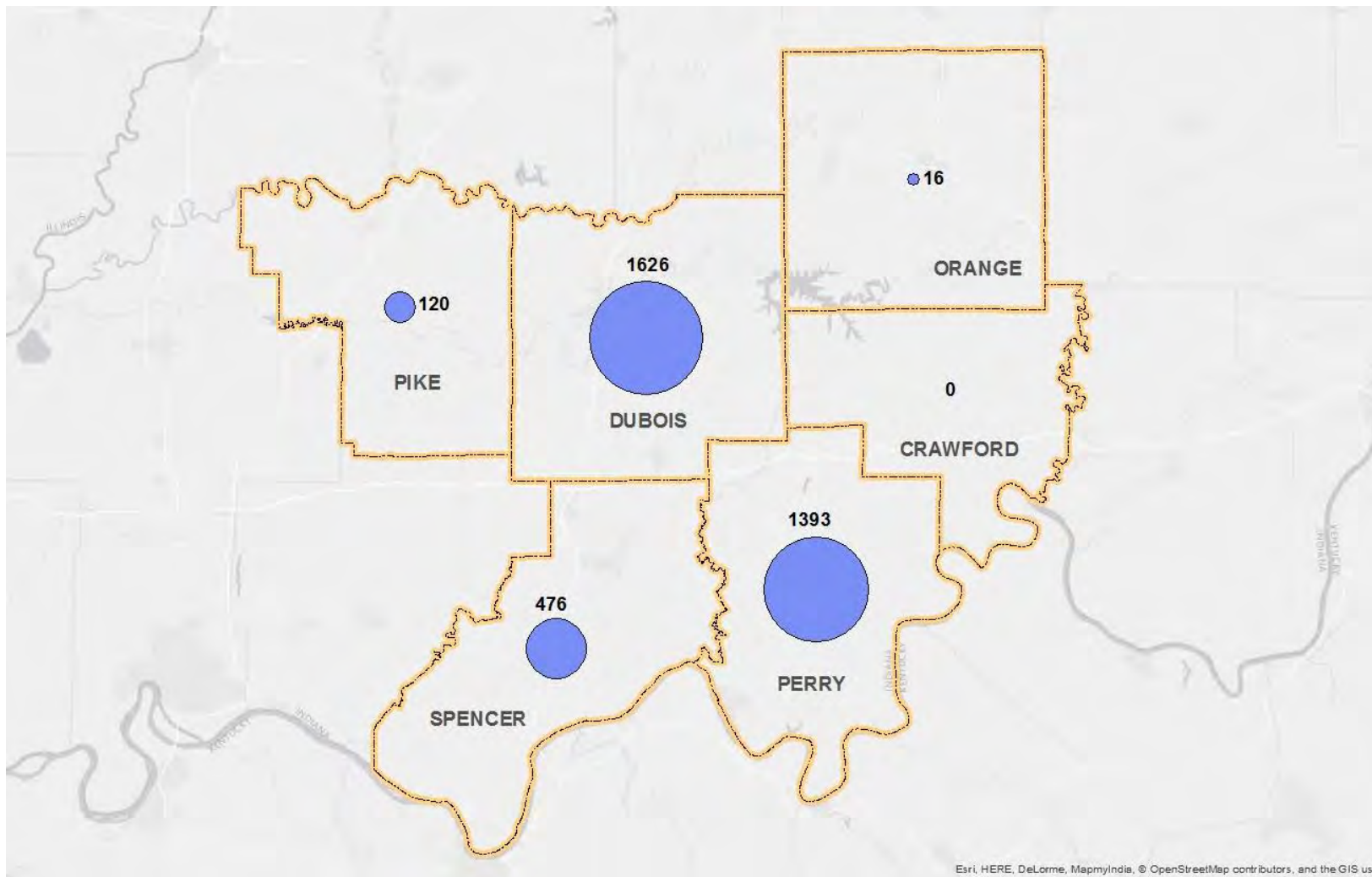
section 03

Agribusiness & Food Processing: Contribution by Counties (Jobs 2014)



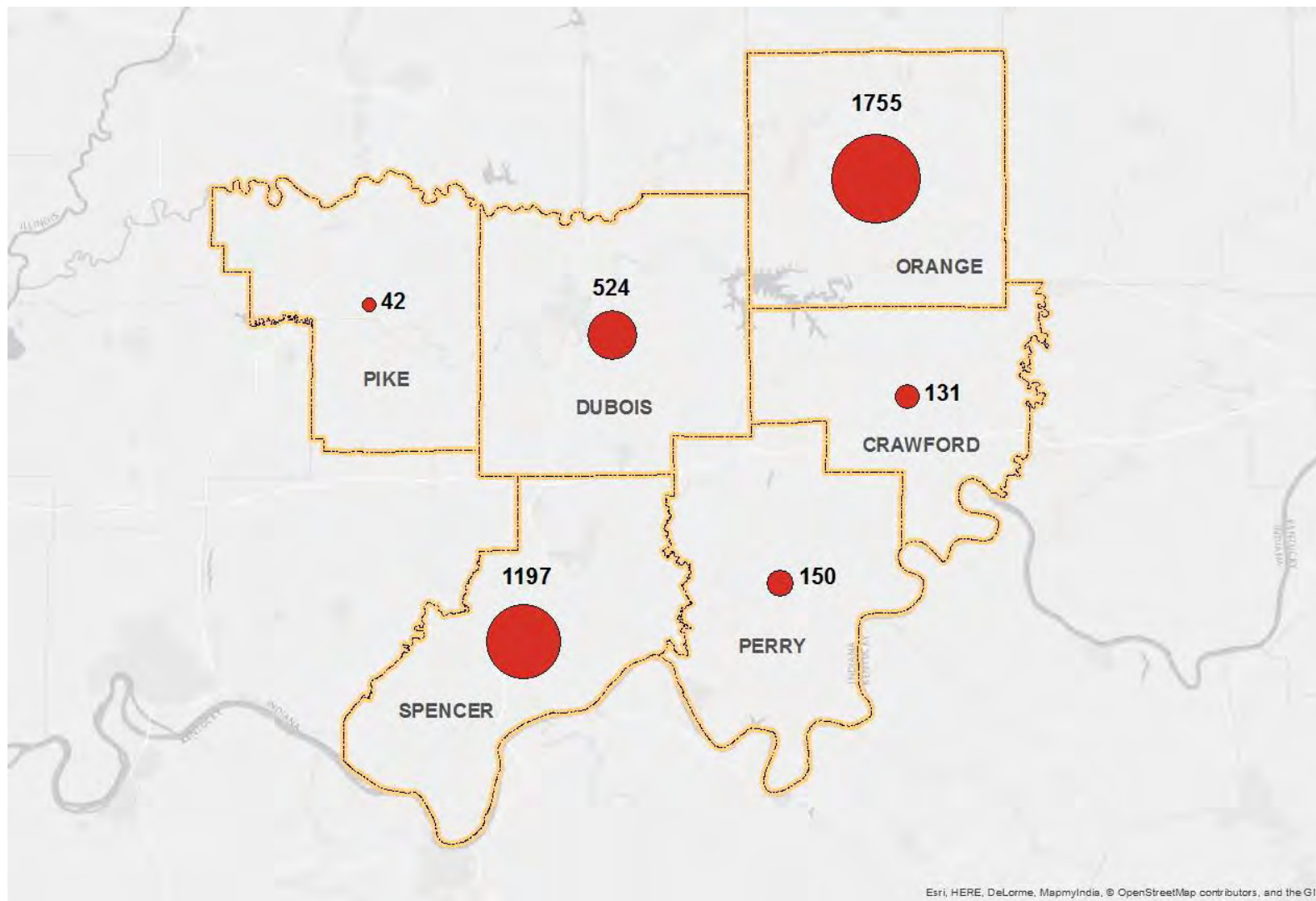
section 03

Advanced Materials: Contribution by Counties (Jobs 2014)



section 03

Arts and Recreation: Contribution by Counties (Jobs 2014)



section 03

Industry Clusters: Components to Assess

| | Forest and Wood Products | Primary Metal Mfg. | Transportation Equipment Mfg. | Agribusiness, Food Proc. & Tech. |
|---|---|--------------------------|-------------------------------|----------------------------------|
| Regional Performance, 2009-2014 (Shift-share analysis) | +367 (positive value) | +159 (positive value) | +277 (positive value) | +114 (positive value) |
| Export value, 2013 | \$1,489,303,758 | \$440,013,847 | \$639,432,033 | \$1,052,242,226 |
| Leakage, 2013 | \$680,068,730 | \$231,485,311 | \$376,643,365 | \$630,743,703 |
| Number of establishments, 2015 | 136 | 5 | 10 | 121 |
| Contribution by counties | 6 | 2 | 4 | 6 |
| Business input | Seek input from businesses on how they can strengthen their connections to the key clusters, especially providing products and services now being imported from outside the region. | | | |
| Resident's value | Review Civic Forum Input from Residents | | | |

section 03

Industry Clusters: Components to Assess

| | Advanced Materials | Arts and Recreation |
|---|---|--------------------------|
| Regional Performance, 2009-2014 (Shift-share analysis) | +639 (positive value) | -304 (negative value) |
| Export value, 2013 | \$1,008,852,568 | \$213,908,269 |
| Leakage, 2013 | \$474,642,720 | \$81,357,073 |
| Number of establishments, 2015 | 38 | 88 |
| Contribution by counties | 5 | 6 |
| Business input | Seek input from businesses on how they can strengthen their connections to the key clusters, especially providing products and services now being imported from outside the region. | |
| Resident's value | Review Civic Forum Input from Residents | |

section 03

Appendix E – Prioritized County and Regional Projects

Project Prioritization

The CEDS project prioritization scale is based on a system developed by the Mid-Minnesota Development Commission with adaptations to meet economic development needs and goals specific to our district. The following system of assigning values to all projects was originally developed by the 1992 CEDS Committee and updated and adopted by the Board of the Indiana 15 Regional Planning Commission in April 2020. It is intended to maximize objectivity and minimize subjectivity when considering the priority of future projects. The projects have been ranked according to the following criteria regarding distress, economic and community impact.

1. **Unemployment** – Since the primary objective is job creation, the unemployment rate of the county in which the project would be located is considered. The unemployment rate of the counties in the district vary drastically. In order to assist projects located in counties experiencing a high unemployment rate, we assigned a higher score. The points system by county is as follows:

| <u>Unemployment Ranking of County</u> | <u>Points</u> |
|--|----------------------|
| Lowest unemployment rate | 1 |
| Second lowest unemployment rate | 2 |
| Third lowest unemployment rate | 3 |
| Fourth lowest unemployment rate | 4 |
| Fifth lowest unemployment rate | 5 |
| Highest unemployment rate | 6 |

2. **Median Income** – Some counties within the district have household median incomes that are lower than the Indiana median level. Projects located in communities with the lowest household median income levels received higher scores for this category. Counties that have a household median income higher than the State median household income receive zero points.

| <u>Percent Below State Household Median Income</u> | <u>Points</u> |
|---|----------------------|
| 0.0 – 13.0 % | 1 |
| 13.1 – 19.0 % | 2 |
| 19.1 – 25.0 % | 3 |
| 25.1 – 31.0 % | 4 |
| 31.1 % or higher | 5 |

3. **Population Growth** – It is less likely for economic growth to occur in communities with declining or slowly growing populations. Population decline negatively affects the District at both the county and community level. One county experienced population growth from 2000 – 2010 according to the census. For this reason, projects in counties with declining population receive the highest points.

| <u>Population Percent Change by County</u> | <u>Points</u> |
|---|----------------------|
| 24.1 % or higher | 1 |
| 16.1 – 24.0 % | 2 |
| 8.1 – 16.0 % | 3 |
| 4.0 – 8.1 % | 4 |
| Less than 3.9 % | 5 |

4. **Goals** – Projects are evaluated as to how they help attain the region's economic development goals. Goals were ranked and assigned points. Each project was then given a point value totalling the sum of the points assigned to the goals they include (maximum of seven points possible).

| <u>Economic Development Goal</u> | <u>Points</u> |
|---|----------------------|
| Job Creation | 2 |
| Leverages private capital | 2 |

| | |
|--|---|
| Provides higher wage jobs | 1 |
| Expands to new business sectors | 1 |
| Exhibits a high level of community support | 1 |

5. **Project Category** – Certain project categories are more significant to economic development of the district than others. The following scale was developed to assign projects:

| <u>Project Type</u> | <u>Points</u> |
|---|----------------------|
| Infrastructure | 5 |
| Job Creation | 5 |
| Brownfield Redevelopment | 5 |
| Educational Training Centers | 5 |
| Safety Mitigation Plans | 5 |
| Downtown Revitalization | 4 |
| Medical Care Facilities | 4 |
| Commercial/Business Revitalization | 4 |
| Land/Resource Management Plans | 4 |
| Housing | 3 |
| Community Centers, Libraries, Fire Stations | 3 |
| Day Care, Fire Trucks | 3 |
| Town Halls, Museums | 2 |
| Historic Preservation | 2 |
| Recreation and Parks | 2 |
| Other | 1 |

6. **Matching Funds** – Projects were assigned points based on the local government availability of matching funds. Matching funds are crucial to the success of any project and is essential to move a project forward.

| <u>Availability of Funds</u> | <u>Points</u> |
|-------------------------------------|----------------------|
| Secured | 4 |
| Partially Secured | 3 |
| Initiated | 2 |
| Not Initiated | 1 |

7. **Preliminary Engineering** – The readiness to proceed with projects is directly linked to the local needs and successful completion of projects. Projects were assigned points for the amount of engineering completed.

| <u>Degree of Completion</u> | <u>Points</u> |
|------------------------------------|----------------------|
| Completed or Not Applicable | 4 |
| Firm Selected | 3 |
| In Process of Firm Selection | 2 |
| Process Initiated | 1 |

8. **Environmental** – The Environmental Review Process is also very important to move a project forward. Projects can be altered or slowed down if this process is not complete. Projects were assigned points for the degree of completion of an Environmental Review.

| <u>Degree of Completion</u> | <u>Points</u> |
|------------------------------------|----------------------|
| Completed or Not Applicable | 4 |
| In Process | 3 |
| Site Selected | 2 |
| Not Initiated | 1 |

| PROJECT PRIORITIZATION FOR 2021 CRAWFORD COUNTY, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|---|---------------------------|--------------------------|------------------------------|--------------|-----------------------------|---------------------------|------------|-----------|--------------|
| Economic Development | | | | | | | | | |
| CC promote revolving loan fund to businesses | 5 | 3 | 5 | 7 | 5 | 4 | 4 | 4 | 37 |
| Business Innovation Technology Entrepreneurs Center - BITEC | 5 | 3 | 5 | 7 | 5 | 2 | 4 | 3 | 34 |
| Digital inclusion/broadband expansion | 5 | 3 | 5 | 5 | 5 | 1 | 4 | 4 | 32 |
| Economic strategy countywide | 5 | 3 | 5 | 5 | 5 | 1 | 4 | 4 | 32 |
| CC opportunity zone planning implementation | 5 | 3 | 5 | 7 | 5 | 1 | 1 | 1 | 28 |
| Shell building | 5 | 3 | 5 | 7 | 5 | 1 | 1 | 1 | 28 |
| Infrastructure | | | | | | | | | |
| Patoka Water Company storage tank | 5 | 3 | 5 | 2 | 5 | 4 | 4 | 4 | 32 |
| Crawford County Water utility improvements | 5 | 3 | 5 | 2 | 5 | 1 | 1 | 1 | 23 |
| Blue River Water improvements | 5 | 3 | 5 | 2 | 5 | 1 | 1 | 1 | 23 |
| Transportation | | | | | | | | | |
| Industrial Park trail connectivity | 5 | 3 | 5 | 1 | 2 | 1 | 1 | 1 | 19 |
| Planning | | | | | | | | | |
| I-64/Exit 92 overlay plan | 5 | 3 | 5 | 7 | 5 | 1 | 1 | 1 | 28 |
| Storage of historic county records (digitizing) | 5 | 3 | 5 | 1 | 2 | 1 | 1 | 1 | 19 |
| Community Facilities | | | | | | | | | |
| Carefree housing development | 5 | 3 | 5 | 1 | 3 | 3 | 4 | 4 | 28 |
| Medical health care facility | 5 | 3 | 5 | 6 | 3 | 1 | 4 | 1 | 28 |
| Old courthouse clearance | 5 | 3 | 5 | 1 | 5 | 1 | 1 | 1 | 22 |
| Housing rehabilitation plan implementation | 5 | 3 | 5 | 1 | 3 | 1 | 1 | 1 | 20 |
| Fredonia first courthouse historic preservation | 5 | 3 | 5 | 1 | 2 | 1 | 1 | 1 | 19 |
| Public Safety and Services | | | | | | | | | |
| Crawford County EMS facility, ambulance and equipment | 5 | 3 | 5 | 3 | 5 | 4 | 4 | 4 | 33 |
| EMS facility with showers | 5 | 3 | 5 | 1 | 5 | 1 | 1 | 1 | 22 |
| Emergency sirens | 5 | 3 | 5 | 1 | 5 | 1 | 1 | 1 | 22 |
| Safe room at CC Jr/Sr High School | 5 | 3 | 5 | 1 | 1 | 2 | 3 | 2 | 22 |
| Generators at each school | 5 | 3 | 5 | 1 | 5 | 1 | 1 | 1 | 22 |
| Reverse 911 | 5 | 3 | 5 | 1 | 5 | 1 | 1 | 1 | 22 |
| Critical facility improvements (hardened) | 5 | 3 | 5 | 1 | 3 | 1 | 1 | 1 | 20 |
| Debris removal in streams-Little Blue River | 5 | 3 | 5 | 1 | 3 | 1 | 1 | 1 | 20 |
| Harden existing fire stations and EMS building | 5 | 3 | 5 | 1 | 3 | 1 | 1 | 1 | 20 |
| Voluntary acquisition of buildings in hazard areas | 5 | 3 | 5 | 1 | 3 | 1 | 1 | 1 | 20 |
| Adequate tie-down requirements for mobile homes | 5 | 3 | 5 | 1 | 2 | 1 | 1 | 1 | 19 |

| PROJECT PRIORITIZATION FOR 2021 ALTON, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|---|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Economic Development | | | | | | | | | |
| Broadband/digital inclusion | 5 | 3 | 5 | 5 | 5 | 1 | 4 | 4 | 32 |
| Transportation | | | | | | | | | |
| Road improvements | 5 | 3 | 5 | 1 | 5 | 1 | 1 | 1 | 22 |

| PROJECT PRIORITIZATION FOR 2021 ENGLISH, INDIANA | | | | | | | | | | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|---|--|--|--|--|--|--|--|--|--|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Economic Development | | | | | | | | | | | | | | | | | | |
| Broadband/digital inclusion | | | | | | | | | | 5 | 3 | 5 | 5 | 5 | 1 | 4 | 4 | 32 |
| Brownfield project development | | | | | | | | | | 5 | 3 | 5 | 4 | 5 | 1 | 1 | 4 | 28 |
| Creation of an English Economic Development Corporation | | | | | | | | | | 5 | 3 | 5 | 1 | 5 | 1 | 1 | 1 | 22 |
| Infrastructure | | | | | | | | | | | | | | | | | | |
| Sewer improvements project | | | | | | | | | | 5 | 3 | 5 | 2 | 5 | 1 | 1 | 1 | 23 |
| Planning | | | | | | | | | | | | | | | | | | |
| Old English school redevelopment | | | | | | | | | | 5 | 3 | 5 | 3 | 3 | 1 | 1 | 1 | 22 |
| Community Facilities | | | | | | | | | | | | | | | | | | |
| English Food Pantry | | | | | | | | | | 5 | 3 | 5 | 1 | 1 | 4 | 4 | 4 | 27 |
| English Park improvements | | | | | | | | | | 5 | 3 | 5 | 1 | 2 | 1 | 1 | 1 | 19 |

| PROJECT PRIORITIZATION FOR 2021 LEAVENWORTH, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|---|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Infrastructure | | | | | | | | | |
| Water improvements | 5 | 3 | 5 | 2 | 5 | 4 | 4 | 4 | 32 |
| Stormwater improvements | 5 | 3 | 5 | 2 | 5 | 1 | 1 | 1 | 23 |
| Wastewater improvements | 5 | 3 | 5 | 2 | 5 | 1 | 1 | 1 | 23 |
| Transportation | | | | | | | | | |
| Leavenworth to O'Bannon Woods trails | 5 | 3 | 5 | 1 | 2 | 1 | 1 | 1 | 19 |
| Planning | | | | | | | | | |
| Wastewater improvement plan | 5 | 3 | 5 | 2 | 5 | 1 | 1 | 1 | 23 |
| Annexation study | 5 | 3 | 5 | 2 | 4 | 1 | 1 | 1 | 22 |
| Stabilization of Ohio River banks | 5 | 3 | 5 | 1 | 4 | 1 | 1 | 1 | 21 |
| Community Facilities | | | | | | | | | |
| Fire station | 5 | 3 | 5 | 1 | 3 | 3 | 1 | 1 | 22 |
| Mixed use housing facility | 5 | 3 | 5 | 1 | 3 | 1 | 1 | 1 | 20 |

| PROJECT PRIORITIZATION FOR 2020 MARENGO, INDIANA | | | | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|---|--|--|--|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Economic Development | | | | | | | | | | | | |
| Broadband/digital inclusion | | | | 5 | 3 | 5 | 5 | 5 | 1 | 4 | 4 | 32 |
| Industrial Park cleanup | | | | 5 | 3 | 5 | 4 | 5 | 1 | 1 | 4 | 28 |
| Quarry warehouse access improvements | | | | 5 | 3 | 5 | 5 | 5 | 1 | 1 | 1 | 26 |
| Infrastructure | | | | | | | | | | | | |
| Wastewater improvements | | | | 5 | 3 | 5 | 2 | 5 | 2 | 4 | 4 | 30 |
| Stormwater improvements | | | | 5 | 3 | 5 | 2 | 5 | 1 | 4 | 1 | 26 |
| Transportation | | | | | | | | | | | | |
| Community Crossings road improvements | | | | 5 | 3 | 5 | 2 | 5 | 4 | 4 | 4 | 32 |
| SR 66/Union Street bridge replacement | | | | 5 | 3 | 5 | 2 | 5 | 1 | 1 | 1 | 23 |
| Marengo Cave Interpretive Center, cabins | | | | 5 | 3 | 5 | 1 | 2 | 1 | 1 | 1 | 19 |
| Planning | | | | | | | | | | | | |
| Downtown revitalization project | | | | 5 | 3 | 5 | 4 | 4 | 1 | 1 | 1 | 24 |
| Community Facilities | | | | | | | | | | | | |
| Sidewalk improvements | | | | 5 | 3 | 5 | 5 | 4 | 1 | 1 | 1 | 25 |

| PROJECT PRIORITIZATION FOR 2021 MILLTOWN, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|--|---------------------------|--------------------------|------------------------------|--------------|-----------------------------|---------------------------|------------|-----------|--------------|
| Economic Development | | | | | | | | | |
| Broadband/digital inclusion | 5 | 3 | 5 | 5 | 5 | 1 | 4 | 4 | 32 |
| Residential blight elimination | 5 | 3 | 5 | 5 | 5 | 1 | 1 | 1 | 26 |
| Infrastructure | | | | | | | | | |
| Wastewater improvements | 5 | 3 | 5 | 2 | 5 | 4 | 4 | 4 | 32 |
| Stormwater improvements | 5 | 3 | 5 | 2 | 5 | 1 | 4 | 1 | 26 |
| Planning | | | | | | | | | |
| Downtown revitalization project | 5 | 3 | 5 | 3 | 4 | 1 | 1 | 1 | 23 |
| Codebook update | 5 | 3 | 5 | 3 | 1 | 1 | 1 | 1 | 20 |
| Community Facilities | | | | | | | | | |
| Community center | 5 | 3 | 5 | 1 | 3 | 1 | 1 | 1 | 20 |
| Mini park on east Main Street | 5 | 3 | 5 | 1 | 2 | 1 | 1 | 1 | 19 |

| PROJECT PRIORITIZATION FOR 2021 DUBOIS COUNTY, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|---|---------------------------|--------------------------|------------------------------|--------------|-----------------------------|---------------------------|------------|-----------|--------------|
| Economic Development | | | | | | | | | |
| Dubois County business loan program and promotion | 1 | 0 | 5 | 7 | 5 | 4 | 4 | 4 | 30 |
| Dubois County digital inclusion/broadband | 1 | 0 | 5 | 7 | 5 | 1 | 4 | 4 | 27 |
| Dubois County Opportunity Zone | 1 | 0 | 5 | 7 | 5 | 1 | 1 | 1 | 21 |
| Entrepreneurship facilitation (Current Blend) | 1 | 0 | 5 | 7 | 5 | 1 | 1 | 1 | 21 |
| Purchase/develop property for an Industrial Park | 1 | 0 | 5 | 7 | 5 | 1 | 1 | 1 | 21 |
| Dubois County value added agri-business opportunities | 1 | 0 | 5 | 6 | 5 | 1 | 1 | 1 | 20 |
| Infrastructure | | | | | | | | | |
| Regional Sewer system | 1 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 16 |
| Haysville sanitary sewer project | 1 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 16 |
| Ireland stormwater improvements | 1 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 16 |
| Transportation | | | | | | | | | |
| Airport runway extension, hangar, technology park | 1 | 0 | 5 | 4 | 1 | 4 | 4 | 4 | 23 |
| Mid-States Corridor - Environmental Impact Study | 1 | 0 | 5 | 7 | 5 | 2 | 1 | 1 | 22 |
| Intersection improvements on primary county roads | 1 | 0 | 5 | 1 | 5 | 1 | 1 | 1 | 15 |
| Public transportation | 1 | 0 | 5 | 1 | 1 | 1 | 1 | 1 | 11 |
| Planning | | | | | | | | | |
| Digitize historic records | 1 | 0 | 5 | 1 | 2 | 1 | 4 | 4 | 18 |
| Community Facilities | | | | | | | | | |
| Dubois County park trail expansion | 1 | 0 | 5 | 3 | 2 | 4 | 4 | 4 | 23 |
| Dubois County Museum accessibility improvements | 1 | 0 | 5 | 1 | 1 | 2 | 3 | 3 | 16 |
| Dubois Fire Department construction | 1 | 0 | 5 | 1 | 3 | 1 | 1 | 1 | 13 |
| Judicial Center expansion (correctional facility) | 1 | 0 | 5 | 2 | 1 | 2 | 1 | 1 | 13 |
| Haysville Park improvements (including drainage) | 1 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 12 |
| Rehabilitation/addiction/substance abuse facility | 1 | 0 | 5 | 1 | 1 | 1 | 1 | 1 | 11 |
| Public Safety | | | | | | | | | |
| Haysville fire truck | 1 | 0 | 5 | 4 | 3 | 1 | 4 | 4 | 22 |
| Dubois ambulance facility construction | 1 | 0 | 5 | 2 | 4 | 1 | 1 | 1 | 15 |
| Storm shelter near camping and mobile home areas | 1 | 0 | 5 | 2 | 1 | 1 | 1 | 1 | 12 |

| PROJECT PRIORITIZATION FOR 2021 BIRDSEYE, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|--|---------------------------|--------------------------|------------------------------|--------------|-----------------------------|---------------------------|------------|-----------|--------------|
| Infrastructure | | | | | | | | | |
| Sanitary sewer improvements | 1 | 0 | 5 | 2 | 5 | 2 | 4 | 1 | 20 |
| Water utility equipment | 1 | 0 | 5 | 2 | 1 | 3 | 4 | 4 | 20 |
| Town utility truck | 1 | 0 | 5 | 2 | 1 | 2 | 4 | 4 | 19 |
| Planning | | | | | | | | | |
| Annexation | 1 | 0 | 5 | 2 | 4 | 1 | 1 | 1 | 15 |
| Community Facilities | | | | | | | | | |
| Library expansion | 1 | 0 | 5 | 3 | 3 | 2 | 4 | 1 | 19 |
| Birdseye Park improvements | 1 | 0 | 5 | 1 | 2 | 3 | 2 | 2 | 16 |
| Public Safety | | | | | | | | | |
| Police radar gun | 1 | 0 | 5 | 1 | 1 | 2 | 4 | 4 | 18 |
| Fire department equipment upgrade | 1 | 0 | 5 | 1 | 1 | 2 | 4 | 4 | 18 |

| PROJECT PRIORITIZATION FOR 2021 FERDINAND, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|--|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Infrastructure | | | | | | | | | |
| Water standpipe (location-Monastery) | 1 | 0 | 5 | 1 | 5 | 3 | 4 | 2 | 21 |
| E 5th Street storm water and street improvements | 1 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 16 |
| W 5th Street, Missouri, W 3rd-sanitary sewer | 1 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 16 |
| Water main from 5th Street to Monte Casino Road (285 E) | 1 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 16 |
| E 3rd Street water line - Main to Michigan | 1 | 0 | 5 | 1 | 5 | 1 | 1 | 1 | 15 |
| Community Facilities | | | | | | | | | |
| Old Lake restrooms, kayak launch | 1 | 0 | 5 | 5 | 2 | 4 | 4 | 4 | 25 |
| Walking trail from 18th Street Park to Old Town Lake trail | 1 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 12 |
| Public Safety | | | | | | | | | |
| Fire aerial/ladder truck | 1 | 0 | 5 | 2 | 3 | 1 | 4 | 4 | 20 |
| Police car replacement | 1 | 0 | 5 | 2 | 3 | 1 | 4 | 4 | 20 |
| Ambulance garage | 1 | 0 | 5 | 2 | 4 | 1 | 1 | 1 | 15 |

| PROJECT PRIORITIZATION FOR 2021 HOLLAND, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|---|---------------------------|--------------------------|------------------------------|--------------|-----------------------------|---------------------------|------------|-----------|--------------|
| Economic Development | | | | | | | | | |
| Purchase of blighted building for fire department and town hall expansion | 1 | 0 | 5 | 1 | 5 | 3 | 1 | 1 | 17 |
| Add cell tower booster station | 1 | 0 | 5 | 1 | 1 | 1 | 1 | 1 | 11 |
| Business access to Highway 161 | 1 | 0 | 5 | 1 | 1 | 1 | 1 | 1 | 11 |
| Infrastructure | | | | | | | | | |
| Fire hydrant replacements | 1 | 0 | 5 | 1 | 1 | 2 | 4 | 2 | 16 |
| Complete riprap and repair of lagoon dams | 1 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 16 |
| Replacement of all meters and meter pits | 1 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 16 |
| Total replacement of rails and pumps at Farks lift station | 1 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 16 |
| Total water line replacement in town | 1 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 16 |
| Transportation | | | | | | | | | |
| Street improvements | 1 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 16 |
| Add several street lights | 1 | 0 | 5 | 2 | 1 | 1 | 1 | 1 | 12 |
| Pave main streets with curb and guttering added | 1 | 0 | 5 | 2 | 1 | 1 | 1 | 1 | 12 |
| Repair and add more sidewalks | 1 | 0 | 5 | 2 | 1 | 1 | 1 | 1 | 12 |
| Repave Holland Park road | 1 | 0 | 5 | 2 | 1 | 1 | 1 | 1 | 12 |
| Planning | | | | | | | | | |
| Wastewater plan | 1 | 0 | 5 | 4 | 5 | 1 | 1 | 1 | 18 |
| Comprehensive plan | 1 | 0 | 5 | 4 | 5 | 1 | 1 | 1 | 18 |
| Community Facilities | | | | | | | | | |
| Downtown revitalization | 1 | 0 | 5 | 4 | 4 | 1 | 1 | 1 | 17 |
| Housing rehabilitation | 1 | 0 | 5 | 2 | 3 | 1 | 1 | 1 | 14 |
| Pathway connectivity throughout town | 1 | 0 | 5 | 2 | 2 | 1 | 1 | 1 | 13 |
| Build maintenance shop at park | 1 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 12 |
| New Town Hall | 1 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 12 |
| Holland park improvements | 1 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 12 |
| Rehabilitate Irene Bartelt little league field | 1 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 12 |
| Replace tennis courts and fence | 1 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 12 |
| Update zoning ordinances | 1 | 0 | 5 | 1 | 1 | 1 | 1 | 1 | 11 |
| Public Safety | | | | | | | | | |
| Fire station and fire equipment | 1 | 0 | 5 | 4 | 3 | 1 | 1 | 1 | 16 |
| Renovate the lake dam | 1 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 12 |
| Trail development | 1 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 12 |

| PROJECT PRIORITIZATION FOR 2021 HUNTINGBURG, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|---|---------------------------|--------------------------|------------------------------|--------------|-----------------------------|---------------------------|------------|-----------|--------------|
| Economic Development | | | | | | | | | |
| Brownfield cleanup (former gas station) | 1 | 0 | 5 | 2 | 5 | 4 | 1 | 4 | 22 |
| Huntingburg Opportunity Zone promotion | 1 | 0 | 5 | 7 | 5 | 1 | 1 | 1 | 21 |
| Infrastructure | | | | | | | | | |
| Water project-PLRWSD trunk line | 1 | 0 | 5 | 7 | 5 | 3 | 4 | 4 | 29 |
| Wastewater treatment plant improvements | 1 | 0 | 5 | 2 | 5 | 3 | 4 | 4 | 24 |
| Stormwater utility | 1 | 0 | 5 | 1 | 5 | 2 | 3 | 1 | 18 |
| Huntingburg Lake dredging | 1 | 0 | 5 | 1 | 5 | 1 | 1 | 1 | 15 |
| Transportation | | | | | | | | | |
| Resurface US231 through Huntingburg | 1 | 0 | 5 | 7 | 5 | 4 | 4 | 4 | 30 |
| Community Facilities | | | | | | | | | |
| Heritage Trail | 1 | 0 | 5 | 4 | 2 | 4 | 4 | 3 | 23 |
| Underpass trail connection | 1 | 0 | 5 | 4 | 2 | 4 | 3 | 3 | 22 |
| Northside Park | 1 | 0 | 5 | 1 | 2 | 4 | 4 | 4 | 21 |
| Blight elimination | 1 | 0 | 5 | 2 | 5 | 3 | 2 | 1 | 19 |
| Huntingburg gateway | 1 | 0 | 5 | 1 | 4 | 3 | 4 | 1 | 19 |
| Senior center | 1 | 0 | 5 | 1 | 4 | 3 | 4 | 1 | 19 |

| PROJECT PRIORITIZATION FOR 2021 JASPER, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|---|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Economic Development | | | | | | | | | |
| Downtown revitalization project | 1 | 0 | 5 | 7 | 4 | 3 | 1 | 1 | 22 |
| Downtown façade enhancement program | 1 | 0 | 5 | 7 | 4 | 1 | 1 | 1 | 20 |
| Outdoor market | 1 | 0 | 5 | 7 | 4 | 1 | 1 | 1 | 20 |
| Solar energy park | 1 | 0 | 5 | 7 | 4 | 1 | 1 | 1 | 20 |
| Technology / innovation center | 1 | 0 | 5 | 7 | 4 | 1 | 1 | 1 | 20 |
| Downtown residential conversions (2nd floor of historic buildings) | 1 | 0 | 5 | 2 | 4 | 1 | 1 | 1 | 15 |
| Owner-occupied rehabilitation | 1 | 0 | 5 | 2 | 4 | 1 | 1 | 1 | 15 |
| Relocation bonus incentives for new residents | 1 | 0 | 5 | 2 | 4 | 1 | 1 | 1 | 15 |
| Wayfinding signage for downtown and in cooperation with Dubois County Tourism | 1 | 0 | 5 | 1 | 1 | 1 | 1 | 1 | 11 |
| Community gateways | 1 | 0 | 5 | 1 | 1 | 1 | 1 | 1 | 11 |
| Alley activations | 1 | 0 | 5 | 1 | 1 | 1 | 1 | 1 | 11 |
| Crosswalk murals-public art | 1 | 0 | 5 | 1 | 1 | 1 | 1 | 1 | 11 |
| Business attraction with a spec building | 1 | 0 | 5 | 4 | 5 | 1 | 1 | 1 | 18 |
| Create a cultural district in the downtown | 1 | 0 | 5 | 1 | 1 | 1 | 1 | 1 | 11 |
| Business assistance - COVID | 1 | 0 | 5 | 2 | 4 | 4 | 4 | 4 | 24 |
| Infrastructure | | | | | | | | | |
| Third Ave-Meridian Road water improvements | 1 | 0 | 5 | 1 | 5 | 1 | 1 | 1 | 15 |
| Sidewalk replacement/extension along SR231 | 1 | 0 | 5 | 7 | 5 | 3 | 4 | 2 | 27 |
| Square waterline improvements | 1 | 0 | 5 | 6 | 5 | 3 | 2 | 1 | 23 |
| Stormwater drainage improvements | 1 | 0 | 5 | 6 | 5 | 3 | 2 | 1 | 23 |
| Mid-state corridor connections-streets and utilities | 1 | 0 | 5 | 6 | 5 | 1 | 1 | 1 | 20 |
| Sewage treatment on north side (include Haysville service) | 1 | 0 | 5 | 5 | 5 | 1 | 1 | 1 | 19 |
| Fiber buildout to residential developments (within 2 mile jurisdiction) | 1 | 0 | 5 | 3 | 5 | 1 | 1 | 1 | 17 |
| Transportation | | | | | | | | | |
| Rail improvements for Spirit of Jasper-French Lick to Huntingburg | 1 | 0 | 5 | 3 | 4 | 1 | 2 | 4 | 20 |
| Port Authority consideration | 1 | 0 | 5 | 3 | 4 | 1 | 1 | 1 | 16 |
| Transportation plan (pedestrian, public transportation, etc) | 1 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 16 |
| Dubois County trail connections | 1 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 12 |
| Dubois/Orange County trails and rails from French Lick to Huntingburg | 1 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 12 |
| 15th Street expansion to Highway 56 | 1 | 0 | 5 | 1 | 1 | 1 | 1 | 1 | 11 |
| Mill Street expansion | 1 | 0 | 5 | 1 | 1 | 1 | 1 | 1 | 11 |
| 36th Street expansion | 1 | 0 | 5 | 1 | 1 | 1 | 1 | 1 | 11 |
| 47th Street expansion - auto, bicycle and pedestrian | 1 | 0 | 5 | 1 | 1 | 1 | 1 | 1 | 11 |
| Electric vehicle charging stations | 1 | 0 | 5 | 1 | 5 | 1 | 1 | 1 | 15 |
| Public transportation - regularly scheduled bus route | 1 | 0 | 5 | 1 | 1 | 1 | 1 | 1 | 11 |
| Community Facilities | | | | | | | | | |
| Courthouse square improvements | 1 | 0 | 5 | 6 | 3 | 4 | 2 | 2 | 23 |
| Multi-use trail extension with local communities and within the City | 1 | 0 | 5 | 2 | 2 | 4 | 4 | 4 | 22 |
| Amphitheater | 1 | 0 | 5 | 1 | 2 | 3 | 3 | 4 | 19 |
| Demolition/redevelopment "Y" property | 1 | 0 | 5 | 1 | 2 | 4 | 2 | 3 | 18 |
| ROJAC one-room school house presentation | 1 | 0 | 5 | 1 | 1 | 4 | 2 | 2 | 16 |
| Jasper Arts Center accessibility improvements (VUJC) | 1 | 0 | 5 | 1 | 3 | 1 | 2 | 2 | 15 |
| Aquatic center | 1 | 0 | 5 | 1 | 1 | 2 | 1 | 2 | 13 |
| Child advocacy center | 1 | 0 | 5 | 1 | 1 | 2 | 1 | 2 | 13 |
| Main Street program - Heart of Jasper | 1 | 0 | 5 | 2 | 1 | 2 | 1 | 1 | 13 |
| Student residential housing | 1 | 0 | 5 | 1 | 3 | 1 | 1 | 1 | 13 |
| Buffalo Trace Golf Course expansion (clubhouse/practice facility) | 1 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 12 |
| Indoor sports recreation center | 1 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 12 |
| Ruxer golf course decommission/sale (consolidate into Buffalo Trace) | 1 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 12 |
| Public Library property sale redevelopment | 1 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 12 |
| Public Safety | | | | | | | | | |
| Fire ladder truck | 1 | 0 | 5 | 4 | 3 | 1 | 1 | 1 | 16 |
| West side fire station | 1 | 0 | 5 | 4 | 3 | 1 | 1 | 1 | 16 |

| PROJECT PRIORITIZATION FOR 2021 ORANGE COUNTY, INDIANA | | | | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|--|--|--|--|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Economic Development | | | | | | | | | | | | |
| Digital inclusion/broadband | | | | | | 5 | 7 | 5 | 1 | 4 | 4 | 26 |
| OCEDP Revolving Loan Fund promotion | | | | | | 5 | 7 | 5 | 1 | 4 | 4 | 26 |
| Business assistance - COVID | | | | | | 5 | 2 | 4 | 4 | 4 | 4 | 23 |
| Business attraction sites/buildings | | | | | | 5 | 7 | 5 | 1 | 1 | 1 | 20 |
| Opportunity zone promotion | | | | | | 5 | 7 | 5 | 1 | 1 | 1 | 20 |
| Orange County Indiana Rural Economic Development Model Program | | | | | | 5 | 1 | 4 | 1 | 4 | 4 | 19 |
| 21st Century Talent designated region | | | | | | 5 | 1 | 4 | 1 | 4 | 4 | 19 |
| IHCD Anchor Employer program (workforce housing) | | | | | | 5 | 1 | 3 | 1 | 4 | 4 | 18 |
| Population growth initiative (Radius) | | | | | | 5 | 1 | 1 | 1 | 4 | 4 | 16 |
| Infrastructure | | | | | | | | | | | | |
| Patoka Lake RSW water improvements | | | | | | 5 | 2 | 5 | 4 | 1 | 4 | 21 |
| Prospect sanitary sewer expansion | | | | | | 5 | 2 | 5 | 1 | 1 | 1 | 15 |
| Stormwater improvements (south of French Lick) | | | | | | 5 | 1 | 5 | 1 | 1 | 1 | 14 |
| Transportation | | | | | | | | | | | | |
| CSX rail improvements | | | | | | 5 | 2 | 5 | 1 | 1 | 1 | 15 |
| Planning | | | | | | | | | | | | |
| 4-H site drainage analysis | | | | | | 5 | 1 | 2 | 1 | 1 | 1 | 11 |
| Community Facilities | | | | | | | | | | | | |
| Housing study implementation (ROI) | | | | | | 5 | 1 | 3 | 1 | 1 | 1 | 12 |
| Mental Health assistance - COVID | | | | | | 5 | 1 | 1 | 1 | 1 | 1 | 10 |
| Public Safety | | | | | | | | | | | | |
| Additional sheriff vehicle | | | | | | 5 | 1 | 1 | 1 | 1 | 1 | 10 |
| New jail | | | | | | 5 | 1 | 1 | 1 | 1 | 1 | 10 |

| PROJECT PRIORITIZATION FOR 2021 FRENCH LICK, INDIANA | | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|---|--|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Economic Development | | | | | | | | | | |
| RLF promotion to businesses | | | | 5 | 7 | 5 | 4 | 4 | 4 | 29 |
| French Lick/West Baden Springs Opportunity Zone promotion | | | | 5 | 7 | 5 | 4 | 4 | 4 | 29 |
| Airport private development | | | | 5 | 7 | 5 | 2 | 4 | 2 | 25 |
| Airport sewer improvements | | | | 5 | 7 | 5 | 2 | 4 | 2 | 25 |
| Develop town website | | | | 5 | 1 | 1 | 1 | 1 | 1 | 10 |
| Infrastructure | | | | | | | | | | |
| Generator at WWTP and all municipal buildings | | | | 5 | 3 | 5 | 1 | 4 | 4 | 22 |
| Stormwater improvements | | | | 5 | 2 | 5 | 1 | 1 | 1 | 15 |
| Transportation | | | | | | | | | | |
| Street/sidewalk improvements | | | | 5 | 5 | 5 | 1 | 1 | 1 | 18 |
| Planning | | | | | | | | | | |
| Comprehensive plan | | | | 5 | 1 | 4 | 1 | 4 | 4 | 19 |
| Public Safety | | | | | | | | | | |
| Establish a fire territory | | | | 5 | 1 | 1 | 1 | 4 | 4 | 16 |
| Purchase an ambulance for the fire department | | | | 5 | 1 | 1 | 1 | 4 | 4 | 16 |

| PROJECT PRIORITIZATION FOR 2021 ORLEANS, INDIANA | | | | | | | | | |
|---|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
| Economic Development | | | | | | | | | |
| Downtown revitalization | 6 | 2 | 5 | 7 | 5 | 1 | 1 | 1 | 28 |
| Recast City - bringing small scale industry into downtown | 6 | 2 | 5 | 1 | 1 | 1 | 4 | 4 | 24 |
| Infrastructure | | | | | | | | | |
| Water improvements | 6 | 2 | 5 | 2 | 5 | 1 | 1 | 1 | 23 |
| Transportation | | | | | | | | | |
| Road improvements | 6 | 2 | 5 | 2 | 5 | 4 | 4 | 4 | 32 |
| Enhance streetscapes and town's streets | 6 | 2 | 5 | 2 | 1 | 1 | 1 | 1 | 19 |
| Planning | | | | | | | | | |
| Tree City designation | 6 | 2 | 5 | 1 | 1 | 1 | 1 | 1 | 18 |
| Community Facilities | | | | | | | | | |
| Gateway project | 6 | 2 | 5 | 2 | 3 | 1 | 1 | 1 | 21 |
| Public Safety | | | | | | | | | |
| Fire station construction | 6 | 2 | 5 | 2 | 3 | 2 | 4 | 4 | 28 |
| Ladder truck | 6 | 2 | 5 | 4 | 3 | 1 | 1 | 4 | 26 |
| Pumper truck | 6 | 2 | 5 | 4 | 3 | 1 | 1 | 4 | 26 |
| Flood acquisition project | 6 | 2 | 5 | 1 | 5 | 1 | 1 | 1 | 22 |
| Orleans Lake and drainage improvements | 6 | 2 | 5 | 2 | 2 | 1 | 1 | 1 | 20 |

| PROJECT PRIORITIZATION FOR 2021 PAOLI, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|---|---------------------------|--------------------------|------------------------------|--------------|-----------------------------|---------------------------|------------|-----------|--------------|
| Economic Development | | | | | | | | | |
| Brownfield redevelopment/clearance (gas stations, water plant, etc) | 6 | 2 | 5 | 4 | 5 | 2 | 1 | 1 | 26 |
| Infrastructure | | | | | | | | | |
| Sanitary sewer CSO elimination | 6 | 2 | 5 | 1 | 5 | 2 | 3 | 1 | 25 |
| Stormwater improvements | 6 | 2 | 5 | 1 | 5 | 1 | 1 | 1 | 22 |
| Water improvements | 6 | 2 | 5 | 1 | 5 | 1 | 1 | 1 | 22 |
| Planning | | | | | | | | | |
| Housing plan (taskforce is developing survey) | 6 | 2 | 5 | 6 | 3 | 1 | 4 | 4 | 31 |
| Paoli Park Plan | 6 | 2 | 5 | 1 | 2 | 1 | 4 | 4 | 25 |
| Community Facilities | | | | | | | | | |
| Playground improvements | 6 | 2 | 5 | 1 | 2 | 2 | 1 | 4 | 23 |
| Walking bridge and paths | 6 | 2 | 5 | 2 | 2 | 1 | 1 | 1 | 20 |
| Community center construction | 6 | 2 | 5 | 1 | 2 | 1 | 1 | 1 | 19 |
| Historic Preservation (Mineral Springs and 205 W. Main Street) | 6 | 2 | 5 | 1 | 2 | 1 | 1 | 1 | 19 |
| Main Street coordination | 6 | 2 | 5 | 1 | 2 | 1 | 1 | 1 | 19 |
| Public Safety | | | | | | | | | |
| Code enforcement vehicle | 6 | 2 | 5 | 2 | 3 | 1 | 4 | 4 | 27 |
| Fire truck | 6 | 2 | 5 | 2 | 3 | 1 | 4 | 4 | 27 |

| PROJECT PRIORITIZATION FOR 2021 WEST BADEN SPRINGS, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|--|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Economic Development | | | | | | | | | |
| French Lick/West Baden Springs Opportunity Zone | 6 | 2 | 5 | 7 | 5 | 4 | 4 | 4 | 37 |
| Infrastructure | | | | | | | | | |
| Springs Valley Water improvements | 6 | 2 | 5 | 2 | 5 | 1 | 1 | 1 | 23 |
| Community Facilities | | | | | | | | | |
| West Baden Springs park improvements | 6 | 2 | 5 | 1 | 2 | 1 | 1 | 1 | 19 |
| Transportation | | | | | | | | | |
| Road improvements | 6 | 2 | 5 | 2 | 5 | 1 | 1 | 1 | 23 |

| PROJECT PRIORITIZATION FOR 2021 PERRY COUNTY, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|--|---------------------------|--------------------------|------------------------------|--------------|-----------------------------|---------------------------|------------|-----------|--------------|
| Economic Development | | | | | | | | | |
| Promote Cannelton Opportunity Zone | 4 | 1 | 5 | 7 | 5 | 4 | 4 | 4 | 34 |
| Industrial Park Riverview development along Switzer Road | 4 | 1 | 5 | 7 | 5 | 4 | 3 | 3 | 32 |
| Business assistance - COVID | 4 | 1 | 5 | 2 | 4 | 4 | 4 | 4 | 28 |
| Innovation & Training Center | 4 | 1 | 5 | 7 | 5 | 2 | 4 | 1 | 29 |
| Brownfield assessments and redevelopment | 4 | 1 | 5 | 2 | 5 | 3 | 4 | 4 | 28 |
| Industrial development at I64 and SR145 | 4 | 1 | 5 | 7 | 5 | 1 | 1 | 1 | 25 |
| Industrial Park North development at I64 and SR37 | 4 | 1 | 5 | 7 | 5 | 1 | 1 | 1 | 25 |
| Robotics and Automation Training equipment at Ivy Tech | 4 | 1 | 5 | 7 | 5 | 1 | 1 | 1 | 25 |
| Repurposing and reuse of former Swiss Plywood Manufacturing building | 4 | 1 | 5 | 7 | 5 | 1 | 1 | 1 | 25 |
| Infrastructure | | | | | | | | | |
| Leopold sanitary sewer collection | 4 | 1 | 5 | 4 | 5 | 2 | 3 | 1 | 25 |
| North wastewater addition | 4 | 1 | 5 | 4 | 5 | 1 | 1 | 1 | 22 |
| Transportation | | | | | | | | | |
| Airport runway extension | 4 | 1 | 5 | 7 | 5 | 1 | 1 | 1 | 25 |
| Sign inventory and replacement project | 4 | 1 | 5 | 1 | 5 | 3 | 1 | 4 | 24 |
| Steel Road extension | 4 | 1 | 5 | 2 | 4 | 2 | 3 | 2 | 23 |
| Anderson River rail bridge replace/rehabilitation - MP 8.1 & 11.7 | 4 | 1 | 5 | 2 | 5 | 1 | 1 | 1 | 20 |
| Access road to 4-H facility | 4 | 1 | 5 | 2 | 2 | 1 | 1 | 1 | 17 |
| Branchville Cemetery retaining wall | 4 | 1 | 5 | 1 | 1 | 1 | 1 | 1 | 15 |
| Ride sharing program | 4 | 1 | 5 | 1 | 1 | 1 | 1 | 1 | 15 |
| Re-pave entrance road to Meggitt | 4 | 1 | 5 | 1 | 1 | 1 | 1 | 1 | 15 |
| Planning | | | | | | | | | |
| I64/SR145 interchange commercial and land usage study/planning | 4 | 1 | 5 | 7 | 5 | 2 | 1 | 1 | 26 |
| I64/SR37 interchange commercial and land usage study/planning | 4 | 1 | 5 | 7 | 5 | 2 | 1 | 1 | 26 |
| Leopold and North Wastewater Plan | 4 | 1 | 5 | 4 | 5 | 2 | 2 | 1 | 24 |
| Solid waste recycling program | 4 | 1 | 5 | 2 | 1 | 3 | 4 | 4 | 24 |
| Potable water to unserved areas of Perry County, Tobin Township & others | 4 | 1 | 5 | 2 | 5 | 1 | 1 | 1 | 20 |
| Greenway trail connecting Cannelton, Tell City, Troy to Lincoln Ferry Park | 4 | 1 | 5 | 1 | 2 | 1 | 1 | 1 | 16 |
| Community Facilities | | | | | | | | | |
| Perry County Museum historic preservation | 4 | 1 | 5 | 4 | 2 | 2 | 4 | 1 | 23 |
| Childcare | 4 | 1 | 5 | 1 | 1 | 1 | 4 | 4 | 21 |
| Community center - Perry Central and Tell City locations | 4 | 1 | 5 | 1 | 3 | 1 | 1 | 1 | 17 |
| Housing | 4 | 1 | 5 | 1 | 3 | 1 | 1 | 1 | 17 |
| Rome Courthouse/community building historic preservation | 4 | 1 | 5 | 1 | 2 | 1 | 1 | 1 | 16 |
| Public Safety | | | | | | | | | |
| Central Perry Fire Department pumper truck | 4 | 1 | 5 | 2 | 3 | 4 | 4 | 4 | 27 |
| 300-foot communications tower at ATTC | 4 | 1 | 5 | 1 | 1 | 1 | 1 | 1 | 15 |

| PROJECT PRIORITIZATION FOR 2021 CANNELTON, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|---|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Economic Development | | | | | | | | | |
| Promote Cannelton Opportunity Zone | 4 | 1 | 5 | 7 | 5 | 4 | 4 | 4 | 34 |
| Promote Cannelton RLF to businesses | 4 | 1 | 5 | 7 | 5 | 4 | 4 | 4 | 34 |
| Digital inclusion/broadband | 4 | 1 | 5 | 7 | 5 | 1 | 4 | 4 | 31 |
| Infrastructure | | | | | | | | | |
| CSO improvements and new treatment plant | 4 | 1 | 5 | 1 | 5 | 4 | 4 | 4 | 28 |
| Hydro electric improvements | 4 | 1 | 5 | 1 | 4 | 1 | 2 | 2 | 20 |
| Stormwater improvements - Phase II | 4 | 1 | 5 | 1 | 5 | 1 | 1 | 1 | 19 |
| Transportation | | | | | | | | | |
| N. Washington Street (Cannelton Heights) improvements | 4 | 1 | 5 | 2 | 4 | 1 | 1 | 1 | 19 |
| Planning | | | | | | | | | |
| Can-Clay visioning | 4 | 1 | 5 | 3 | 4 | 4 | 3 | 3 | 27 |
| Cannelton clearance-city property (shelter house, farmers market) | 4 | 1 | 5 | 4 | 5 | 2 | 1 | 1 | 23 |
| Cannelton clearance - city property (Can-Clay) | 4 | 1 | 5 | 2 | 5 | 2 | 1 | 1 | 21 |
| Codebook update | 4 | 1 | 5 | 2 | 1 | 1 | 1 | 1 | 16 |
| Community Facilities | | | | | | | | | |
| Downtown revitalization and historic preservation | 4 | 1 | 5 | 6 | 4 | 1 | 4 | 1 | 26 |
| 6th Street gym restoration/reuse | 4 | 1 | 5 | 2 | 2 | 2 | 3 | 2 | 21 |
| Sidewalk improvements | 4 | 1 | 5 | 2 | 4 | 1 | 1 | 1 | 19 |

| PROJECT PRIORITIZATION FOR 2021 TELL CITY, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|--|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Economic Development | | | | | | | | | |
| Promote Tell City RLF to businesses | 4 | 1 | 5 | 7 | 5 | 4 | 4 | 4 | 34 |
| Infrastructure | | | | | | | | | |
| Water and fire flow improvements, pump station, 12" Main | 4 | 1 | 5 | 5 | 5 | 3 | 4 | 1 | 28 |
| Stormwater rate and improvement study | 4 | 1 | 5 | 1 | 5 | 2 | 4 | 4 | 26 |
| Floodwall pumps | 4 | 1 | 5 | 1 | 5 | 1 | 1 | 1 | 19 |
| AMI water meters | 4 | 1 | 5 | 1 | 5 | 1 | 1 | 1 | 19 |
| New water line from plant to water tower | 4 | 1 | 5 | 1 | 5 | 1 | 1 | 1 | 19 |
| Refurbish water tower | 4 | 1 | 5 | 1 | 5 | 1 | 1 | 1 | 19 |
| Transportation | | | | | | | | | |
| River Port improvements for access to SR66 (River Road) | 4 | 1 | 5 | 7 | 5 | 1 | 4 | 3 | 30 |
| Connector road to Spring Road | 4 | 1 | 5 | 2 | 4 | 2 | 3 | 2 | 23 |
| Sidewalk repair/new/replace | 4 | 1 | 5 | 2 | 4 | 2 | 1 | 2 | 21 |
| Walking/biking trails | 4 | 1 | 5 | 1 | 2 | 1 | 1 | 1 | 16 |
| Planning | | | | | | | | | |
| South Main and 9th Streets neighborhood development plan | 4 | 1 | 5 | 7 | 4 | 4 | 1 | 4 | 30 |
| Comprehensive Plan | 4 | 1 | 5 | 2 | 2 | 4 | 1 | 4 | 23 |
| GE Plant neighborhood development plan | 4 | 1 | 5 | 1 | 1 | 1 | 1 | 1 | 15 |
| Community Facilities | | | | | | | | | |
| Downtown revitalization extension/gateways | 4 | 1 | 5 | 6 | 4 | 1 | 4 | 1 | 26 |
| Façade program | 4 | 1 | 5 | 6 | 4 | 1 | 1 | 1 | 23 |
| Childcare | 4 | 1 | 5 | 1 | 1 | 1 | 4 | 4 | 21 |
| Floodwall murals | 4 | 1 | 5 | 1 | 1 | 1 | 4 | 4 | 21 |
| Sports complex - Hagedorn Park ball fields | 4 | 1 | 5 | 3 | 2 | 1 | 1 | 1 | 18 |
| Upgrade JFK pool-ADA, pergola, splash pad | 4 | 1 | 5 | 3 | 2 | 1 | 1 | 1 | 18 |
| William Tell Senior Center construction | 4 | 1 | 5 | 1 | 3 | 2 | 1 | 1 | 18 |
| Boat ramp improvements | 4 | 1 | 5 | 1 | 2 | 1 | 1 | 1 | 16 |
| City Hall restoration | 4 | 1 | 5 | 1 | 2 | 1 | 1 | 1 | 16 |
| Riverfront entertainment area | 4 | 1 | 5 | 1 | 2 | 1 | 1 | 1 | 16 |
| Outdoor events plaza | 4 | 1 | 5 | 1 | 1 | 1 | 1 | 1 | 15 |
| Former little league renovations | 4 | 1 | 5 | 1 | 1 | 1 | 1 | 1 | 15 |
| Ice rink | 4 | 1 | 5 | 1 | 1 | 1 | 1 | 1 | 15 |
| Zoercher-Bettinger Park renovations | 4 | 1 | 5 | 1 | 1 | 1 | 1 | 1 | 15 |
| 7th Street streetscape | 4 | 1 | 5 | 1 | 1 | 1 | 1 | 1 | 15 |
| Swiss & Woodworkers Districts improvements | 4 | 1 | 5 | 1 | 1 | 1 | 1 | 1 | 15 |
| Tell City Historical Society | 4 | 1 | 5 | 1 | 1 | 1 | 1 | 1 | 15 |
| Public Safety | | | | | | | | | |
| Generators near the floodwall | 4 | 1 | 5 | 2 | 5 | 3 | 4 | 3 | 27 |
| Fire truck | 4 | 1 | 5 | 1 | 3 | 1 | 4 | 4 | 23 |
| Windy Creek drainage repair and maintenance | 4 | 1 | 5 | 1 | 4 | 1 | 1 | 1 | 18 |
| Tell City/Troy Township fire station | 4 | 1 | 5 | 2 | 3 | 1 | 1 | 1 | 18 |
| Add a planning director | 4 | 1 | 5 | 1 | 1 | 1 | 1 | 1 | 15 |

| PROJECT PRIORITIZATION FOR 2021 TROY, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|--|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Infrastructure | | | | | | | | | |
| Sewer improvements (lift station complete) | 4 | 1 | 5 | 1 | 5 | 1 | 4 | 4 | 25 |
| Water improvements (SR545) | 4 | 1 | 5 | 2 | 5 | 1 | 1 | 1 | 20 |
| Construct 2 additional run-around spurs at the Troy rail yard (west side of mainline) | 4 | 1 | 5 | 2 | 5 | 1 | 1 | 1 | 20 |
| Connect 2 existing run-around spurs at the Troy rail yard into one long spur (east side) | 4 | 1 | 5 | 2 | 5 | 1 | 1 | 1 | 20 |
| Planning | | | | | | | | | |
| Zoning ordinance update to include newly annexed area | 4 | 1 | 5 | 2 | 3 | 1 | 4 | 4 | 24 |
| Codification update | 4 | 1 | 5 | 1 | 3 | 1 | 4 | 4 | 23 |
| Community Facilities | | | | | | | | | |
| Troy master park plan update | 4 | 1 | 5 | 1 | 2 | 1 | 1 | 1 | 16 |
| Burke Park improvements | 4 | 1 | 5 | 1 | 2 | 1 | 1 | 1 | 16 |
| Trail connector from park to riverfront with pedestrian crossing of SR66 | 4 | 1 | 5 | 1 | 2 | 1 | 1 | 1 | 16 |
| Public Safety | | | | | | | | | |
| Generator | 4 | 1 | 5 | 2 | 5 | 1 | 1 | 4 | 23 |
| New fire hydrants | 4 | 1 | 5 | 4 | 5 | 1 | 1 | 1 | 22 |
| Tell City/Troy Township fire station | 4 | 1 | 5 | 2 | 3 | 1 | 1 | 1 | 18 |

| PROJECT PRIORITIZATION FOR 2021 PIKE COUNTY, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|--|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Economic Development | | | | | | | | | |
| Buchta Entrepreneurship & Tech. Center educational opportunities and equipment | 3 | 1 | 5 | 7 | 5 | 4 | 4 | 4 | 33 |
| Pike County Opportunity Zone | 3 | 1 | 5 | 7 | 5 | 4 | 4 | 4 | 33 |
| Business Assistance - COVID | 3 | 1 | 5 | 2 | 4 | 4 | 4 | 4 | 27 |
| Southwest Indiana megasite development | 3 | 1 | 5 | 7 | 5 | 2 | 3 | 1 | 27 |
| Digital inclusion/broadband | 3 | 1 | 5 | 7 | 5 | 1 | 1 | 1 | 24 |
| Pursue "shovel ready" site certification per the PCIAMP | 3 | 1 | 5 | 4 | 5 | 1 | 1 | 1 | 21 |
| Research and due diligence for previously mined properties near I69 corridor | 3 | 1 | 5 | 2 | 1 | 1 | 1 | 1 | 15 |
| Infrastructure | | | | | | | | | |
| Stendal water improvements (Holland water) | 3 | 1 | 5 | 2 | 5 | 4 | 4 | 4 | 28 |
| Construct elevated water storage tank along SR 61 Corridor (Petersburg) | 3 | 1 | 5 | 4 | 5 | 1 | 1 | 1 | 21 |
| Construct new wastewater treatment plant south of Generation Springs | 3 | 1 | 5 | 4 | 5 | 1 | 1 | 1 | 21 |
| Coordinate utility extension with road projects | 3 | 1 | 5 | 4 | 5 | 1 | 1 | 1 | 21 |
| Expansion of water to rural areas | 3 | 1 | 5 | 4 | 5 | 1 | 1 | 1 | 21 |
| Extend wastewater to Indiana Southern sites | 3 | 1 | 5 | 4 | 5 | 1 | 1 | 1 | 21 |
| Extend water & wastewater to Generation Springs & Pike Crossing | 3 | 1 | 5 | 4 | 5 | 1 | 1 | 1 | 21 |
| Extend water & wastewater to north planning area | 3 | 1 | 5 | 4 | 5 | 1 | 1 | 1 | 21 |
| Transportation | | | | | | | | | |
| Complete the phase 1 reconstruction of E CR 350N and new connection to SR 61 | 3 | 1 | 5 | 6 | 5 | 1 | 1 | 1 | 23 |
| Construct a new road through Generation Springs site from CR 300N to haul road | 3 | 1 | 5 | 6 | 5 | 1 | 1 | 1 | 23 |
| Construct a new road, extending CR 175E to SR 356 (paralleling I69) | 3 | 1 | 5 | 6 | 5 | 1 | 1 | 1 | 23 |
| Construct a new road, extending E CR 350N to SR 356 | 3 | 1 | 5 | 6 | 5 | 1 | 1 | 1 | 23 |
| Construct new roads between E CR 350N and E CR 300N to serve Pike Crossing | 3 | 1 | 5 | 6 | 5 | 1 | 1 | 1 | 23 |
| Improve the Generation Springs haul road from N CR 75E toward interstate | 3 | 1 | 5 | 6 | 5 | 1 | 1 | 1 | 23 |
| Reconstruct CR 300N from SR56/61 to SR 57 | 3 | 1 | 5 | 6 | 5 | 1 | 1 | 1 | 23 |
| Rail access to the Southwest Indiana megasite | 3 | 1 | 5 | 5 | 5 | 1 | 1 | 1 | 22 |
| Generation Springs safety/road improvements | 3 | 1 | 5 | 2 | 5 | 1 | 1 | 1 | 19 |
| Improve the N CR 75E and SR 61 intersection (safety, gateway elements, etc) | 3 | 1 | 5 | 2 | 5 | 1 | 1 | 1 | 19 |
| Reconstruct CR 175E from E CR 300N to the interstate | 3 | 1 | 5 | 2 | 5 | 1 | 1 | 1 | 19 |
| Reconstruct CR 300N from SR 61 to CR 175E | 3 | 1 | 5 | 2 | 5 | 1 | 1 | 1 | 19 |
| Reconstruct Meridian Road from CR 300N to the southern terminus | 3 | 1 | 5 | 2 | 5 | 1 | 1 | 1 | 19 |
| Bicycle and pedestrian facilities | 3 | 1 | 5 | 2 | 2 | 1 | 1 | 1 | 16 |
| Planning | | | | | | | | | |
| Fiscal impact study of growth areas | 3 | 1 | 5 | 2 | 1 | 1 | 1 | 1 | 15 |
| Zoning ordinance | 3 | 1 | 5 | 1 | 1 | 1 | 1 | 1 | 14 |
| Community Facilities | | | | | | | | | |
| Senior Center | 3 | 1 | 5 | 2 | 3 | 1 | 1 | 1 | 17 |
| Prides Creek Park pedestrian connectivity | 3 | 1 | 5 | 2 | 2 | 1 | 1 | 1 | 16 |
| Prides Creek Park two new restroom/shower facilities | 3 | 1 | 5 | 2 | 2 | 1 | 1 | 1 | 16 |
| Prides Creek Park boat ramp re-build | 3 | 1 | 5 | 2 | 2 | 1 | 1 | 1 | 16 |
| Prides Creek Park playground equipment upgrade | 3 | 1 | 5 | 2 | 2 | 1 | 1 | 1 | 16 |
| Prides Creek Park new fishing pier | 3 | 1 | 5 | 2 | 2 | 1 | 1 | 1 | 16 |
| Preserve Brenton Family Cemetery | 3 | 1 | 5 | 1 | 2 | 1 | 1 | 1 | 15 |
| Public Safety | | | | | | | | | |
| Additional sheriff deputy | 3 | 1 | 5 | 2 | 3 | 1 | 1 | 4 | 20 |
| Ambulance | 3 | 1 | 5 | 2 | 3 | 1 | 1 | 4 | 20 |
| Lockhart fire truck | 3 | 1 | 5 | 1 | 3 | 1 | 1 | 4 | 19 |
| North Patoka fire truck | 3 | 1 | 5 | 1 | 3 | 1 | 1 | 4 | 19 |
| North Patoka fire station | 3 | 1 | 5 | 2 | 3 | 1 | 1 | 1 | 17 |

| PROJECT PRIORITIZATION FOR 2021 PETERSBURG, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|--|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Economic Development | | | | | | | | | |
| Water project to support the Southwest Indiana Megasite | 3 | 1 | 5 | 7 | 5 | 2 | 3 | 1 | 27 |
| Fiber optics/broadband/digital inclusion | 3 | 1 | 5 | 7 | 5 | 1 | 1 | 1 | 24 |
| Illinois Street business district expansion | 3 | 1 | 5 | 7 | 5 | 1 | 1 | 1 | 24 |
| Reinvestment through TIF, RLF, opportunity areas, etc. | 3 | 1 | 5 | 6 | 5 | 1 | 1 | 1 | 23 |
| Workforce housing | 3 | 1 | 5 | 1 | 3 | 1 | 1 | 1 | 16 |
| Market rate housing | 3 | 1 | 5 | 1 | 3 | 1 | 1 | 1 | 16 |
| Infrastructure | | | | | | | | | |
| Wastewater improvements and treatment plant | 3 | 1 | 5 | 4 | 5 | 4 | 4 | 4 | 30 |
| Water supply and water treatment plant construction | 3 | 1 | 5 | 4 | 5 | 4 | 4 | 4 | 30 |
| Coordinate transportation & utility improvements | 3 | 1 | 5 | 4 | 5 | 1 | 1 | 1 | 21 |
| Transportation | | | | | | | | | |
| Extend Illinois Street to SR 356 | 3 | 1 | 5 | 6 | 5 | 1 | 1 | 1 | 23 |
| Identify capital transportation improvements annually | 3 | 1 | 5 | 1 | 5 | 1 | 1 | 1 | 18 |
| Bicycle/pedestrian facilities in development of public works projects | 3 | 1 | 5 | 2 | 2 | 1 | 1 | 1 | 16 |
| Planning | | | | | | | | | |
| Zoning ordinance | 3 | 1 | 5 | 2 | 3 | 4 | 1 | 4 | 23 |
| Downtown revitalization plan | 3 | 1 | 5 | 6 | 4 | 1 | 1 | 1 | 22 |
| Enhance and maintain Petersburg website and establish public wi-fi zones | 3 | 1 | 5 | 4 | 5 | 1 | 1 | 1 | 21 |
| Stormwater plan | 3 | 1 | 5 | 4 | 5 | 1 | 1 | 1 | 21 |
| Preservation of natural areas | 3 | 1 | 5 | 1 | 4 | 1 | 1 | 1 | 17 |
| New housing & mixed-use developments | 3 | 1 | 5 | 1 | 3 | 1 | 1 | 1 | 16 |
| Petersburg Five Year Master Park Plan | 3 | 1 | 5 | 1 | 2 | 1 | 1 | 1 | 15 |
| Community Facilities | | | | | | | | | |
| Main Street coordination | 3 | 1 | 5 | 1 | 4 | 1 | 4 | 4 | 23 |
| Façade/revitalization program | 3 | 1 | 5 | 6 | 4 | 1 | 1 | 1 | 22 |
| Develop housing incentive program | 3 | 1 | 5 | 6 | 3 | 1 | 1 | 1 | 21 |
| Housing improvements (senior, single family, workforce) | 3 | 1 | 5 | 2 | 3 | 1 | 1 | 1 | 17 |
| Multi-use paths near Hornady Park | 3 | 1 | 5 | 2 | 3 | 1 | 1 | 1 | 17 |
| Arts, culture, wayfinding, gateway enhancement & tourism planning | 3 | 1 | 5 | 2 | 2 | 1 | 1 | 1 | 16 |
| Senior / community center | 3 | 1 | 5 | 1 | 3 | 1 | 1 | 1 | 16 |
| Residential clearance | 3 | 1 | 5 | 1 | 2 | 1 | 1 | 1 | 15 |
| Public Safety | | | | | | | | | |
| Ladder truck | 3 | 1 | 5 | 2 | 3 | 1 | 1 | 4 | 20 |

| PROJECT PRIORITIZATION FOR 2021 SPURGEON, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|--|---------------------------|--------------------------|------------------------------|--------------|-----------------------------|---------------------------|------------|-----------|--------------|
| Economic Development | | | | | | | | | |
| Broadband/digital inclusion | 3 | 1 | 5 | 7 | 5 | 1 | 1 | 1 | 24 |
| Infrastructure | | | | | | | | | |
| Sanitary sewer project | 3 | 1 | 5 | 4 | 5 | 2 | 3 | 1 | 24 |
| Community Facilities | | | | | | | | | |
| Residential clearance | 3 | 1 | 5 | 1 | 5 | 1 | 1 | 1 | 18 |
| Sidewalk project | 3 | 1 | 5 | 2 | 4 | 1 | 1 | 1 | 18 |
| Workforce housing | 3 | 1 | 5 | 1 | 3 | 1 | 1 | 1 | 16 |
| Market rate housing | 3 | 1 | 5 | 1 | 3 | 1 | 1 | 1 | 16 |
| Spurgeon park and recreation improvements | 3 | 1 | 5 | 1 | 2 | 1 | 1 | 1 | 15 |
| Public Safety | | | | | | | | | |
| Fire station construction | 3 | 1 | 5 | 2 | 3 | 1 | 1 | 1 | 17 |

| PROJECT PRIORITIZATION FOR 2021 WINSLOW, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|---|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Economic Development | | | | | | | | | |
| Broadband/digital inclusion | 3 | 1 | 5 | 7 | 5 | 1 | 1 | 1 | 24 |
| Community Center computer lab | 3 | 1 | 5 | 1 | 3 | 2 | 1 | 2 | 18 |
| Downtown revitalization-mural, public space | 3 | 1 | 5 | 1 | 1 | 1 | 1 | 1 | 14 |
| Infrastructure | | | | | | | | | |
| Water meter replacement | 3 | 1 | 5 | 4 | 5 | 2 | 4 | 1 | 25 |
| Waterline improvements | 3 | 1 | 5 | 4 | 5 | 2 | 4 | 1 | 25 |
| Stormwater improvements | 3 | 1 | 5 | 4 | 5 | 2 | 4 | 1 | 25 |
| Transportation | | | | | | | | | |
| Road connectivity improvements (CR to SR) | 3 | 1 | 5 | 6 | 5 | 1 | 1 | 1 | 23 |
| Sidewalk improvements | 3 | 1 | 5 | 6 | 5 | 1 | 1 | 1 | 23 |
| Road improvements | 3 | 1 | 5 | 4 | 5 | 1 | 1 | 1 | 21 |
| Planning | | | | | | | | | |
| Water/wastewater utility study | 3 | 1 | 5 | 2 | 5 | 1 | 4 | 4 | 25 |
| Comprehensive financial plan | 3 | 1 | 5 | 2 | 1 | 4 | 4 | 4 | 24 |
| Downtown revitalization plan | 3 | 1 | 5 | 4 | 4 | 1 | 1 | 1 | 20 |
| Annexation plan | 3 | 1 | 5 | 1 | 4 | 1 | 1 | 1 | 17 |
| Community center plan | 3 | 1 | 5 | 1 | 4 | 1 | 1 | 1 | 17 |
| Workforce housing | 3 | 1 | 5 | 1 | 3 | 1 | 1 | 1 | 16 |
| Market rate housing | 3 | 1 | 5 | 1 | 3 | 1 | 1 | 1 | 16 |
| Community Facilities | | | | | | | | | |
| Senior housing | 3 | 1 | 5 | 1 | 3 | 1 | 1 | 1 | 16 |
| Community Center improvements | 3 | 1 | 5 | 1 | 3 | 2 | 1 | 1 | 17 |
| Youth room in Community Center | 3 | 1 | 5 | 1 | 3 | 2 | 1 | 1 | 17 |
| Public Safety | | | | | | | | | |
| Police car replacement | 3 | 1 | 5 | 2 | 3 | 3 | 4 | 4 | 25 |
| Volunteer Fire Department equipment | 3 | 1 | 5 | 2 | 3 | 1 | 4 | 4 | 23 |
| Storm siren | 3 | 1 | 5 | 2 | 3 | 1 | 1 | 1 | 17 |
| Radar speed signs for pedestrian crossing on SR61 | 3 | 1 | 5 | 1 | 1 | 1 | 1 | 1 | 14 |

| PROJECT PRIORITIZATION FOR 2021 SPENCER COUNTY, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|---|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Economic Development | | | | | | | | | |
| Spencer County RLF promotion | 2 | 0 | 5 | 7 | 5 | 4 | 4 | 4 | 31 |
| Luce Township digital inclusion/broadband | 2 | 0 | 5 | 7 | 5 | 1 | 4 | 4 | 28 |
| Spencer County digital inclusion/broadband | 2 | 0 | 5 | 7 | 5 | 1 | 4 | 4 | 28 |
| River Port development | 2 | 0 | 5 | 6 | 5 | 1 | 1 | 1 | 21 |
| CR 200 N improvements | 2 | 0 | 5 | 5 | 5 | 1 | 1 | 1 | 20 |
| Innovation and training center | 2 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 17 |
| Industrial Park and site development | 2 | 0 | 5 | 3 | 4 | 1 | 1 | 1 | 17 |
| Shell/spec building | 2 | 0 | 5 | 2 | 1 | 1 | 1 | 1 | 13 |
| Infrastructure | | | | | | | | | |
| Reo water Improvements | 2 | 0 | 5 | 4 | 5 | 1 | 1 | 1 | 19 |
| Wastewater to SR62/SR162 for potential development | 2 | 0 | 5 | 4 | 5 | 1 | 1 | 1 | 19 |
| Transportation | | | | | | | | | |
| Hoosier Southern Railroad 15 miles of rail replacement (#75 to #115 rail) | 2 | 0 | 5 | 4 | 5 | 4 | 3 | 1 | 24 |
| Hoosier Southern Railroad spur near Santa Claus Industrial Park | 2 | 0 | 5 | 4 | 5 | 4 | 3 | 1 | 24 |
| Interstate 64 Corridor Plan | 2 | 0 | 5 | 6 | 5 | 1 | 1 | 4 | 24 |
| Highway 66 four-lane (from Cannelton to Hatfield) | 2 | 0 | 5 | 7 | 4 | 1 | 1 | 1 | 21 |
| Fulda Shortcut - widen road | 2 | 0 | 5 | 4 | 4 | 1 | 1 | 1 | 18 |
| RR overpass central part of county | 2 | 0 | 5 | 1 | 4 | 1 | 1 | 1 | 15 |
| Slide correction of SR66 east of Grandview/west of Troy | 2 | 0 | 5 | 1 | 4 | 1 | 1 | 1 | 15 |
| Planning | | | | | | | | | |
| Discovery Trail-Kasper Drive to Lincoln City | 2 | 0 | 5 | 4 | 2 | 3 | 4 | 3 | 23 |
| Comprehensive plan | 2 | 0 | 5 | 4 | 4 | 1 | 1 | 4 | 21 |
| Housing Plan | 2 | 0 | 5 | 4 | 3 | 1 | 1 | 4 | 20 |
| County-wide stormwater project implementation | 2 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 17 |
| Spencer County Park & Recreation Master Plan | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 4 | 16 |
| Community Facilities | | | | | | | | | |
| Mental Health Services | 2 | 0 | 5 | 1 | 1 | 1 | 1 | 1 | 12 |
| Health clinic | 2 | 0 | 5 | 4 | 3 | 1 | 1 | 1 | 17 |
| St. Meinrad Park improvements | 2 | 0 | 5 | 4 | 2 | 2 | 1 | 1 | 17 |
| Sports complex | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |
| Lincoln Amphitheater ADA, restrooms | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |
| Public Safety | | | | | | | | | |
| Coroner mobility vehicle | 2 | 0 | 5 | 1 | 3 | 1 | 1 | 4 | 17 |
| Luce Township Ohio River fuel barge | 2 | 0 | 5 | 2 | 1 | 1 | 1 | 1 | 13 |

| PROJECT PRIORITIZATION FOR 2021 CHRISNEY, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|--|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Economic Development | | | | | | | | | |
| Downtown redevelopment | 2 | 0 | 5 | 6 | 4 | 1 | 4 | 1 | 23 |
| Infrastructure | | | | | | | | | |
| Sewer improvements | 2 | 0 | 5 | 4 | 5 | 1 | 3 | 1 | 21 |
| Water improvements | 2 | 0 | 5 | 4 | 5 | 1 | 3 | 1 | 21 |
| Community Facilities | | | | | | | | | |
| Street and sidewalk improvements | 2 | 0 | 5 | 2 | 4 | 1 | 1 | 1 | 16 |
| Youth center | 2 | 0 | 5 | 1 | 3 | 1 | 1 | 1 | 14 |
| Chrisney Lake fishing enhancements | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |

| PROJECT PRIORITIZATION FOR 2021 DALE, INDIANA | | | | | | | | | |
|--|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
| Economic Development | | | | | | | | | |
| Digital inclusion/broadband | 2 | 0 | 5 | 7 | 5 | 1 | 4 | 4 | 28 |
| Dale Industrial Park infrastructure improvements | 2 | 0 | 5 | 7 | 5 | 1 | 1 | 1 | 22 |
| Infrastructure | | | | | | | | | |
| Wastewater improvements | 2 | 0 | 5 | 4 | 5 | 1 | 4 | 1 | 22 |
| Stormwater improvements | 2 | 0 | 5 | 4 | 5 | 1 | 1 | 1 | 19 |
| Planning | | | | | | | | | |
| Annexation - north and south | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |
| Community Facilities | | | | | | | | | |
| Dale Community center improvements | 2 | 0 | 5 | 1 | 3 | 2 | 3 | 3 | 19 |
| Dale Lake dredging, boat ramp, fishing pier and access | 2 | 0 | 5 | 1 | 2 | 1 | 4 | 4 | 19 |
| Splash pad | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |

| PROJECT PRIORITIZATION FOR 2021 GENTRYVILLE, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|---|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Infrastructure | | | | | | | | | |
| Sewer infrastructure upgrades | 2 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 17 |
| Storm water | 2 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 17 |
| Water infrastructure upgrades | 2 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 17 |
| Transportation | | | | | | | | | |
| Sidewalk upgrades | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |
| Community Facilities | | | | | | | | | |
| New tennis/multi use court | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |
| Public Safety | | | | | | | | | |
| Police car | 2 | 0 | 5 | 2 | 3 | 1 | 1 | 1 | 15 |
| Gentryville/Jackson Township fire station | 2 | 0 | 5 | 2 | 3 | 1 | 1 | 1 | 15 |

| PROJECT PRIORITIZATION FOR 2021 GRANDVIEW, INDIANA | | | | | | | | | |
|---|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
| Infrastructure | | | | | | | | | |
| New water tower | 2 | 0 | 5 | 4 | 5 | 2 | 4 | 1 | 23 |
| Stormwater improvements | 2 | 0 | 5 | 4 | 5 | 1 | 1 | 1 | 19 |
| Utility mapping | 2 | 0 | 5 | 4 | 5 | 1 | 1 | 1 | 19 |
| Wastewater-slip more lines | 2 | 0 | 5 | 4 | 5 | 1 | 1 | 1 | 19 |
| New electric service at the ball field and field lights | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |
| Community Facilities | | | | | | | | | |
| Walking trail | 2 | 0 | 5 | 4 | 3 | 1 | 1 | 1 | 17 |
| Ohio River boat dock upgrades | 2 | 0 | 5 | 2 | 2 | 1 | 1 | 1 | 14 |
| Portable concession stand | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |
| New fencing at ballfield | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |
| Fencing around Old Mill Park | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |

| PROJECT PRIORITIZATION FOR 2021 RICHLAND, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|--|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Economic Development | | | | | | | | | |
| Downtown environmental site assessments | 2 | 0 | 5 | 2 | 4 | 1 | 1 | 1 | 16 |
| Planning | | | | | | | | | |
| Downtown area for redevelopment | 2 | 0 | 5 | 2 | 4 | 1 | 1 | 1 | 16 |
| Community Facilities | | | | | | | | | |
| Park improvements | 2 | 0 | 5 | 1 | 2 | 1 | 3 | 1 | 15 |
| Historic preservation | 2 | 0 | 5 | 2 | 2 | 1 | 1 | 1 | 14 |
| Trail connectivity | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |

| PROJECT PRIORITIZATION FOR 2021 ROCKPORT, INDIANA | Un- Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
|---|-------------------|------------------|----------------------|-------|---------------------|-------------------|-----|----|-------|
| Economic Development | | | | | | | | | |
| Broadband/fiber/digital inclusion | 2 | 0 | 5 | 7 | 5 | 1 | 4 | 4 | 28 |
| Downtown revitalization | 2 | 0 | 5 | 6 | 4 | 2 | 4 | 1 | 24 |
| Barmet site remediation | 2 | 0 | 5 | 5 | 5 | 1 | 1 | 1 | 20 |
| Infrastructure | | | | | | | | | |
| Sewer improvements | 2 | 0 | 5 | 4 | 5 | 1 | 1 | 1 | 19 |
| Water improvements | 2 | 0 | 5 | 4 | 5 | 1 | 1 | 1 | 19 |
| Stormwater improvements | 2 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 17 |
| Transportation | | | | | | | | | |
| Lincoln Avenue sidewalk/street improvements | 2 | 0 | 5 | 4 | 4 | 4 | 4 | 4 | 27 |
| Main Street sidewalk/street improvements | 2 | 0 | 5 | 4 | 4 | 1 | 1 | 1 | 18 |
| Washington Street sidewalk/street improvements | 2 | 0 | 5 | 4 | 4 | 1 | 1 | 1 | 18 |
| Bridge improvements | 2 | 0 | 5 | 2 | 3 | 1 | 1 | 1 | 15 |
| Planning | | | | | | | | | |
| Blight elimination plan | 2 | 0 | 5 | 4 | 5 | 1 | 1 | 4 | 22 |
| Comprehensive plan | 2 | 0 | 5 | 4 | 4 | 1 | 1 | 4 | 21 |
| Rockport Park 5 year master plan | 2 | 0 | 5 | 4 | 2 | 1 | 1 | 1 | 16 |
| Community Facilities | | | | | | | | | |
| Blight elimination | 2 | 0 | 5 | 4 | 5 | 1 | 1 | 1 | 19 |
| Downtown façade grant | 2 | 0 | 5 | 4 | 4 | 1 | 1 | 1 | 18 |
| Lincoln Pioneer Village Museum enhancements | 2 | 0 | 5 | 4 | 2 | 2 | 2 | 1 | 18 |
| Drainage improvements at City Park | 2 | 0 | 5 | 1 | 5 | 1 | 1 | 1 | 16 |
| Housing additions | 2 | 0 | 5 | 3 | 3 | 1 | 1 | 1 | 16 |
| Rockport Park walking paths/splash park/shelterhouse improvements | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |

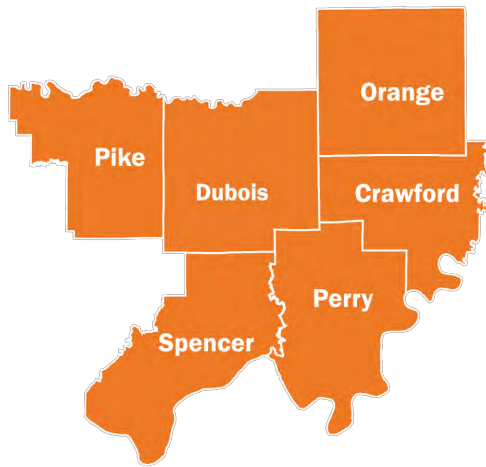
| PROJECT PRIORITIZATION FOR 2021 SANTA CLAUS, INDIANA | | | | | | | | | |
|--|---------------|---------------|-------------------|-------|------------------|----------------|-----|----|-------|
| | Un-Employment | Median Income | Population Growth | Goals | Project Category | Matching Funds | PER | ER | TOTAL |
| Economic Development | | | | | | | | | |
| Pat Koch Blvd. development | 2 | 0 | 5 | 6 | 4 | 2 | 4 | 1 | 24 |
| Broadband/digital inclusion | 2 | 0 | 5 | 2 | 5 | 1 | 1 | 1 | 17 |
| Industrial park development | 2 | 0 | 5 | 4 | 5 | 1 | 1 | 1 | 19 |
| Infrastructure | | | | | | | | | |
| Double capacity of water plant, new water tower and new well | 2 | 0 | 5 | 4 | 5 | 1 | 1 | 1 | 19 |
| Upgrade sewer lift stations and line rehabilitation | 2 | 0 | 5 | 4 | 5 | 1 | 1 | 1 | 19 |
| Planning | | | | | | | | | |
| Eastside trail development | 2 | 0 | 5 | 4 | 2 | 3 | 3 | 2 | 21 |
| Santa Claus/Ferdinand trail connection | 2 | 0 | 5 | 4 | 2 | 1 | 1 | 1 | 16 |
| Santa Claus trail/street light program | 2 | 0 | 5 | 1 | 1 | 1 | 1 | 1 | 12 |
| Community Facilities | | | | | | | | | |
| Santa Claus/Lincoln City community center/railroad depot | 2 | 0 | 5 | 3 | 3 | 2 | 1 | 1 | 17 |
| Community center upgrades | 2 | 0 | 5 | 1 | 2 | 2 | 1 | 1 | 14 |
| Museum/church historic preservation | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |
| Yellig Park ball field renovation | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |
| Yellig Park drainage improvements | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |
| Yellig Park parking and lighting improvements | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |
| Yellig Park playground improvements | 2 | 0 | 5 | 1 | 2 | 1 | 1 | 1 | 13 |
| Public Safety | | | | | | | | | |
| Fire ladder truck | 2 | 0 | 5 | 4 | 3 | 4 | 4 | 4 | 26 |
| Siren project | 2 | 0 | 5 | 2 | 3 | 1 | 1 | 1 | 15 |

PROJECT PRIORITIZATION FOR 2021

REGION

| Project |
|---|
| ADA transition planning |
| Airport improvements |
| Attract tourists & enhance arts |
| Promotion of Business Revolving Loan Funds |
| CEDS strategic planning |
| Clean-up of brownfields |
| Codification of Ordinances |
| Economic Disaster Resiliency Planning |
| Energy efficiency |
| Enhance regional connectivity |
| Enhance regional quality of life |
| Expansion of telecommunication and broadband infrastructure |
| Hazard mitigation |
| Help businesses succeed |
| Identification of brownfields |
| Infrastructure improvements |
| Manufacturing analysis and advancement |
| Patoka Lake Regional Water and Sewer District expansions |
| Promote regional tourism |
| Promotion of regional Stellar program |
| Rail improvements |
| Retention and creation of jobs |
| Storm shelters and sirens |
| Trail connectivity |
| Transportation connectivity |
| Transportation infrastructure improvements |
| Transportation planning and asset management |
| Transportation safety improvements |

Appendix F – 2020 Newsletter: Year in Review



INDIANA 15

REGIONAL

PLANNING COMMISSION

Year In Review

The year 2020 brought many changes, which will continue into 2021. Our Executive Board and Full Board meetings are being held virtually given the realities of the COVID-19 pandemic, as well as the majority of our project meetings. Many thanks to the Board of Directors for adapting to virtual meetings.

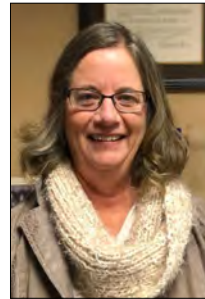
Rising to the Response, Recovery and Resiliency challenges require the ability of the region to bounce forward. The Economic Development Administration used a portion of its CARES Act funding to award Indiana 15 a grant of \$400,000 to develop a regional resiliency & recovery plan. The Commission is expanding staff, installing technology to enhance teleconferencing and remote work, developing a regional survey, and identifying courses of action for short and long-term results. The Resiliency Plan will be published in the Spring of 2022. The survey will be ready in early 2021. Your input and suggestions in the planning process will be crucial for building a strong region.

Indiana 15 promotes local and regional strategies, partnerships, and solutions to solve areawide issues to strengthen the communities and economic conditions in the six-county district. We are governed by the 43-member Board of Directors led by Tara Damin, Chair for 2020. I am proud of the staff bringing applications to the finish line and advancing ongoing projects underway this year.

This newsletter presents projects we partnered with during the past year from broadband enhancements, brownfield redevelopment, business assistance, code books, entrepreneurship, fire station construction, historic preservation, multi-hazard mitigation plans, park and recreation, port, rail, revolving loan funds, training, traffic counts, stormwater, water, and wastewater improvements. We encourage discussion about the needs of the region and look forward to serving you through proactive collaboration.

Wishing you a happy, healthy and wonderful 2021!

Lisa Gehlhausen
Executive Director



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NSOFAR Traffic Counts
- 6: Birdseye Fire Station
Broadband
Milltown Wastewater
Patoka Water
- 7: Chrisney Water
Grandview Water
Holland Water
Indiana Map
- 8: 2019 Return on Investments
2020 Return on Investments
Dubois County Park
Orange Co. COVID Response
Santa Claus Park Plan
Tell City LWCF
- 9: BRIC Program
EPA Brownfields
Multi-Hazard Mitigation Plans
Pike Co. Entrepreneurship and
Technology Center
- 10: Petersburg Water
- 11: Ferdinand Old Town Lake Trail
Perry Co. PRECEP
- Back: Board Members
Staff

New Employee



Leah Hawkins joined Indiana 15 in September of 2020 and serves as the Technical Services Specialist. In her role at Indiana 15, Leah will be responsible for measuring and addressing the impacts of the novel Coronavirus on our local communities as part of

the EDA CARES Act. Leah holds a Bachelor of Science in Public Affairs from Indiana University and is a life-long southern Hoosier. In her free time, Leah instructs for the Tell City High School Marching Marksmen.

Transportation Intern

Lance Buschkoetter joined Indiana 15 in September as a Transportation Intern. During Lance's time with us he assisted with traffic counts in Spencer County and Dubois County. Thank you for your help Lance!



EDA Planning Grant

Indiana 15 Regional Planning Commission receives \$210,000 in planning funds from EDA over a three-year period (\$70,000 annually). This will be matched with \$140,000 by the District. The per capita fees collected by each county are used toward the local share of the EDA award. These funds are used to prepare the Comprehensive Economic Development Strategy (CEDS), write grant applications for our local member governments, pay mileage to board meetings, training, and other economic and community planning activities. Local officials and citizens in the region realize the merits and long-term benefits of regional planning.

2020 College Intern

Clay Zeigler served as our 2020 summer intern again this year. Clay is from Evansville and graduated from Ball State University in the spring with a major in Geography, concentrating on Geographic Information Systems (GIS).

During his internship, Clay took the lead on our INDOT 19-20 traffic counts in Perry County and NSOFAR traffic counts in Dubois County. Clay also updated the traffic count maps in AutoCAD. We appreciate Clay working with us for two summers!



System Award Management

SAM numbers are FREE and extremely important!

Applications for grant funds require communities to have a System for Award Management (SAM) number. SAM.gov is the official free, government-operated website to obtain this number. **There is NO charge to register your entity on SAM.gov.**

If your community already has a SAM number, it needs to be updated annually.

New administrators must submit a notarized letter designating them as administrator of each SAM.gov account. Please check the status of your number well in advance of the grant application submission deadline since it may need to coincide with city/town/county meetings.

Not sure if your community has a SAM number? A search engine is available on the official website - <https://www.sam.gov>. Please have your DUNS number readily available before you start the registration process.

For help registering for a SAM number, please contact the Federal Service Desk at <https://www.fsd.gov/> or call 866-606-8220, or call our office.

C E D S

The Comprehensive Economic Development Strategy (CEDS) is prepared by Indiana 15 RPC to analyze the economy of the region. This strategy is used to define goals and objectives of our communities. The CEDS is designed as a regional plan of action. This planning provides flexibility, utilizing unique regional advantages to maximize economic opportunity for residents.

A CEDS must be the result of a continuing economic development planning process developed with diverse public and private sector participation, and must set forth goals and objectives necessary to solve economic development problems of the region and clearly define the metrics of success. Indiana 15 will soon be appointing a CEDS Strategy Committee to represent the main economic interests of the region. Private sector, public officials, community leaders, workforce development, higher education, minority and labor groups, and private individuals are being sought to represent the region. Please give us a call if you are willing to serve on the CEDS Strategy Committee.

Various funding agencies look at the CEDS for a prioritization process of regional needs. The Office of Community and Rural Affairs offers additional scoring points to applications with projects identified in the CEDS document. The CEDS is used to assess where the region is economically, where we want to be and how to get there. The 2021 Annual CEDS Performance Report is due April 2021. Each community is being requested to submit prioritized projects before February 2021.

Codebook Updates

Indiana 15 Regional Planning Commission offers a service to organize ordinances and resolutions in a codebook by topic for quick reference. These codebooks are a great resource to have at your fingertips and available to residents. Codebooks are accessible on the Indiana 15 website: www.ind15rpc.org.

Indiana 15 updated Dale, Cannelton, Ferdinand, French Lick, Jasper, Petersburg, Spurgeon, and Winslow codebooks in 2020.

If your community would like a quote from Indiana 15 RPC to update your Codebook, please call the Commission at 812-367-8455.

New Company Vehicle

In September, the Commission purchased a 2019 Dodge Grand Caravan from Uebelhor and Sons of Jasper. This upgrade ensures safe travel to meetings and provides adequate space for equipment necessary to conduct traffic counts throughout the region.



IN Association of Regional Councils

Indiana Association of Regional Councils (IARC) is a statewide organization of regional planning commissions. Through IARC, members find value in discussing regional strategies, current topics, the benefits of regional planning, solutions, and state wide collaboration. IARC meets monthly.



CDBG Certification

Indiana 15 Regional Planning Commission has four Community Development Block Grant certified grant administrators on staff—Lisa Gehlhausen, Nathan Held, Cheri Taylor, and Jenny Matheis. Our continued accreditation ensures proper implementation and administration of the Office of Community & Rural Affairs' federally-funded CDBG program and benefits the six-county region.



Revolving Loan Funds



The Crawford County Revolving Loan Fund (RLF) has assisted 26 loan clients in creating and/or saving an estimated 92 jobs within Crawford County. Since the RLF was founded in 1999, the fund has loaned out more than \$1,943,500 and has leveraged over \$2 million in private investment.

The RLF exists to help entrepreneurs start, expand, or retain businesses in Crawford County. RLF loan recipients are expected to increase investment and disposable revenue in the county, create jobs and further enhance possibilities for related industry. All RLF loan recipients are required to produce or retain at least one job for each \$20,000 of RLF investment.

The RLF exists to provide the “gap” financing needed to induce local financial institutions to complete a financing package. RLF clients must contribute at least 10% equity, and working capital loans are limited to 50% of total project cost. RLF financing is in the form of a direct loan to an individual or business at variable rates.

The Crawford County Board of Commissioners contracts with Indiana 15 Regional Planning Commission to administer and provide technical assistance for the fund. For more information about the program contact our office or the Crawford County Economic Development office at 812-739-4479.

The Commission also assisted Dubois Strong with a successful USDA-RBDG application for \$99,999 in funds to add to their existing RLF. Dubois Strong added a local match of \$20,001. These funds are used to promote entrepreneurship in Dubois County. For information on this fund, please contact Dubois Strong at 812-482-9650.

Historic Renovation Grant Program

Two properties in the Indiana 15 region received funding through the Historic Renovation Grant Program.

Christ the King Parish received \$100,000 to preserve the Chapel of Our Sorrowful Mother. Restoration efforts include restoring and protecting stained-glass windows, refurbishing art glass windows, installing new protective coverings, and repointing masonry.

MH Properties received \$39,568 to preserve 706-708 Main Street in the Downtown Historic District of the City of Jasper. The preservation will restore the building to its former luster showing the pride of the community.

OCRA Calendar of Events

The Office of Community and Rural Affairs (OCRA) has published the tentative calendar of events for 2021. You can view the calendar online at <https://www.in.gov/ocra/newsroom/calendar/>



CARES Act

In August, Indiana 15 RPC was awarded a \$400,000 grant to build its capacity to respond to the coronavirus pandemic.

This grant will also assist Indiana 15 with enhancing the region's public infrastructure, implementing strategies to grow critical manufacturing, forestry and wood products, advanced materials, transportation equipment, tourism and agricultural sectors; hiring additional staff; and supporting workforce needs.

Information of Local Cares Act can be found at the following links:

Local Cares Act-<https://www.in.gov/ifa/coronavirus-relief-fund-program/>

FAQ-<https://www.in.gov/ifa/coronavirus-relief-fund-program/frequently-asked-questions/>

Reimbursement Request Form-<https://www.in.gov/ifa/coronavirus-relief-fund-program/reimbursement-request-form/>



Community Crossings Matching Grant

In March, the Indiana Department of Transportation (INDOT) announced 214 Indiana communities received a combined \$126.5 million in state matching funds for local road projects through the Next Level Roads: Community Crossings Initiative. Thirteen Communities in the Indiana 15 region were awarded \$7,296,265.31 of the \$126.5 million available. To participate in the CCMG program, developing and submitting a Road Asset Management Plan to LTAP is required.

Congratulations to the following communities in the Indiana 15 RPC region:

| | | | |
|---------------|-----------------|----------------|-----------------|
| Dubois County | \$ 1,000,000.00 | Perry County | \$ 1,000,000.00 |
| Ferdinand | \$ 290,037.18 | Petersburg | \$ 142,874.89 |
| French Lick | \$ 1,000,000.00 | Pike County | \$ 782,303.77 |
| Huntingburg | \$ 342,571.85 | Spencer County | \$ 1,000,000.00 |
| Jasper | \$ 264,162.50 | West Baden | \$ 105,315.00 |
| Orange County | \$ 962,613.75 | Winslow | \$ 105,596.62 |
| Orleans | \$ 300,789.75 | | |

NSOFAR Traffic Counts

The Commission partnered with the Indiana Department of Transportation to provide traffic count data on the non-state-owned federal aid route stations. The contract will run through December 31, 2021 and Indiana 15 will receive \$28,290 for traffic count collection. From 2019-2021, all six counties will receive traffic counts through this contract.

Year 1 - 2019 traffic counts were completed in Orange, Perry and Spencer Counties.

Year 2 - 2020 traffic counts were completed in Dubois County.

Year 3 - 2021 traffic counts will be conducted in Crawford and Pike Counties.

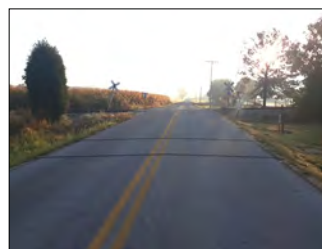


The vehicle volume and classification data is used for state planning and other activities. This traffic data can be viewed on the interactive map at <http://indot.ms2soft.com/tcds/>

INDOT Transportation Planning

Traffic counts were completed on locally maintained roads on the functional classification system in Perry County. In total, 31 counts were completed. Also, 17 railroad crossings received a railroad inventory, and a collection of data about the rail safety features. Seven of the 17 railroad crossings also received a traffic count.

The traffic counts are part of a grant from the Indiana Department of Transportation's Small Urban and Rural



Transportation Planning Grant. Traffic Counts will be conducted in Spencer County for the 2020-2021 grant.

In addition, planning support to local governments is included with the 2020-2021 grant.

French Lick Map Delivery

The Town of French Lick's base map was delivered in February 2020.

Indiana Department of Transportation grant funds and funds from Indiana 15 RPC were used for this project. The map shows the French Lick corporate limits, section lines and corners, lot numbers, platted streets, state roads, street names, vacated streets, subdivision names, and bodies of water.



Birdseye Fire Station



The Town of Birdseye was awarded a \$500,000 grant for construction of a new fire station through OCRA.

Construction will include a new, 5,150 sq. foot pre-engineered metal building. Block partition walls, along with doors and hardware will finish out the interior. HVAC, plumbing, and electrical systems will also be installed. A 60' X 35' concrete pad on the east side of the building will be laid to allow for a hard surface area to pull the vehicles out of the building. A stone parking area will also be installed.

The Birdseye Volunteer Fire Department is contributing \$219,000 in local funds to the project.

Patoka Water

The Crawford County Commissioners, on behalf of the Patoka Water Company was awarded CDBG funds of \$600,000 for water system improvements.

Improvements include construction and painting of a new 100,000-gallon multi-legged elevated steel tank, installation of a new 4" main of 180' in length that will come off the new 8" main of 100' in length and continue eastward past the new tank site and connect into the existing 4" main, removal of the existing standpipe and approximately 100' of existing farm fencing at the site, installation of 330' of security fencing around the new tank site with a locked access gate, installation of a new 90' long rock access drive for the new site, and adding new rock to the existing access drive.

The Patoka Water Company is contributing approximately \$279,000 in local funds to the project.



Milltown Wastewater

The Town of Milltown was awarded a \$700,000 grant for wastewater improvements through OCRA.



Wastewater Treatment Plant improvements include installation of new aeromod package plant tank and equipment, new headworks and building walls, foundation, rock excavation and screening system, replacement of the existing flow meter, rehabilitation of the existing UV system, replacement of existing plant lift station, demolition and removal of existing tankage, and new yard piping and site restoration.

The Town of Milltown is contributing \$940,000 in local funds to the project through a state revolving fund (SRF) loan.

Broadband

The Next Level Broadband Grant Program has invested \$100 million to provide broadband infrastructure to communities in Indiana. Three providers in the Indiana 15 region were awarded more than \$10.2 million of the \$100 million available. Congratulations to the following providers:

Mainstream Fiber Networks, serving Crawford County, received more than \$3.06 million to serve approximately 1,041 unserved households, 128 businesses, and 25 anchor institutions.

Orange County Rural Electric Membership Corporation, serving Dubois, Lawrence, Orange, and Washington Counties, received more than \$2.1 million to serve 214 households, 31 farms, 11 businesses, and two anchor institutions.

Perry-Spencer Communications, Inc. received \$5 million to serve 679 unserved locations in Dubois County.

Grandview Water

The Town of Grandview was awarded a \$491,675 grant for water system improvements through the Indiana Office of Community and Rural Affairs (OCRA). The Town broke ground in 2019 with OCRA making a presentation of the grant award certificate at a ceremony to mark the project kick-off.

Improvements included construction of a new water production well, line replacement, valve replacement and hydrant replacement. All components came on-line and the project closed out in the spring of 2020.



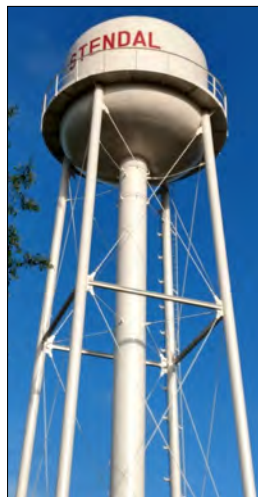
The Town of Grandview contributed \$123,600 in local funds to the project.

The Town of Grandview contributed \$123,600 in local funds to the project.

Holland Water

The Town of Holland completed a \$1,132,000 project for water system improvements through OCRA and SRF.

Improvements included construction of a new 50,000 gallon multi-legged elevated tank at Stendal, as well as major rehabilitation to the existing 200,000 gallon tank at Holland.



Holland's tank improvement's consisted of replacing the interior and exterior coatings, replacing the interior ladder, installation of new vent, and the installation of a bolted manway.

Chrisney Water



The Town of Chrisney was awarded a \$700,000 grant through the Indiana Office of Community and Rural Affairs for water utility improvements.

Improvements include installation of a disinfectant residual analyzer at the master meter site, rehabilitation of the elevated water storage tank, replacement of four (4) fire hydrants and four (4) flush hydrants, installation of a new 6-inch water main, upsized 4-inch water main will be starting west of the wastewater treatment plant, and improvements to the lab/utility office building and storage area.

The Town of Chrisney is contributing \$1,277,000 in local funds, derived from USDA-Rural Development, for the project.

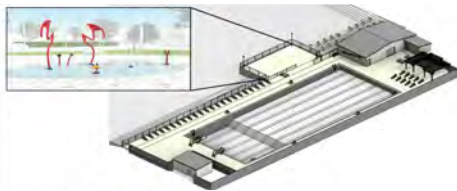
Indiana Map

The Indiana Geographic Information Council (IGIC) is a nonprofit organization leading the effective application of geographic information in Indiana.

IndianaMap is the largest publicly available collection of Indiana geographic information system (GIS) map data. It is made possible by an alliance of partners from federal, state, local organizations and agencies, and universities. You can access easy-to-use interactive web maps from a computer or mobile device, select from a gallery of predefined maps to view or customize, download free GIS data and metadata, and learn about IndianaMap GIS projects, initiatives, and news at www.indianamap.org.



Tell City LWCF



Indiana 15
R P C is
assisting the
Tell City
Parks and

Recreation Board in administering \$250,000 in grant funds from the Land and Water Conservation Fund program.

The Tell City Parks and Recreation Board will renovate the JFK Pool, bath-house and pool concessions at Hagedorn Park. The project will also add a splash pad adjacent to the pool, update parking and access. The renovations will meet ADA requirements.

The Park Board is providing a \$250,000 match.

Dubois County Park

The Dubois County Parks and Recreation Board was awarded a \$250,000 grant through the Land and Water Conservation Fund program.



Improvements will include additional RV camping sites, hiking, walking and bike trails, a restroom/trailhead building, and parking for the outdoor enjoyment of the public.

The Park Board is contributing \$250,000 in local funds for the project.

Orange County COVID Response

The Orange County Commissioners received a grant from the Office of Community and Rural Affairs through the COVID-19 Response Program, Round 2 funding. Grant applications for this opportunity were due July 31, 2020, and awards were announced August 27th. Working with the Orange County Economic Development Partnership, the county received \$250,000 to distribute to small businesses that were impacted because of COVID-19. Applications were received from 31 different businesses from Orleans, French Lick, Paoli, and West Baden. A local scoring committee met to review the applications, and awarded each business that applied \$8,064. Kristal Painter and Chelsey Lankford with the OCEDP personally delivered the checks to each of the businesses. Owners of these small businesses were grateful for the funding to keep their doors open during the ongoing coronavirus pandemic. Businesses plan to use the funding for working capital and/or support remote work for employees.



Santa Claus Park Plan

The Santa Claus Park & Recreation Master Plan is currently being updated for a submittal date to IDNR by January 2021. The public is encouraged to submit park and recreation needs to Indiana 15 Regional Planning Commission at staff@ind15rpc.org.

Return on Investments

| County | | 2019 State/Federal | 2020 State/Federal |
|------------|----------|--------------------|--------------------|
| Investment | | Funds Awarded | Funds Awarded |
| \$ 5,999 | Crawford | \$ 766,146 | \$ 669,783 |
| \$ 23,458 | Dubois | \$ 516,146 | \$ 451,342 |
| \$ 11,111 | Orange | \$ 19,366 | \$ 334,783 |
| \$ 10,829 | Perry | \$ 59,366 | \$ 566,783 |
| \$ 7,193 | Pike | \$ 2,482,146 | \$ 4,276,336 |
| \$ 11,733 | Spencer | \$ 69,366 | \$ 784,783 |
| \$ 70,323 | Total | \$ 3,912,536 | \$ 7,083,810 |



Pike County Entrepreneurship and Technology Center

The Pike County Progress Partners, Inc. was awarded \$2,060,000 from the U.S. Department of Commerce - Economic Development Administration to construct a new 8,775 square foot Entrepreneurship and Technology Center, near Interstate 69. Pike County Progress Partners, Inc. is contributing local funds of \$515,000 for a total project cost of \$2,575,000. Jasper Lumber is approximately 70% complete with construction.

The center will include co-working space, makers space, and training center with offices and a conference room. The center will be used for start-up companies, transition employment and entrepreneurship.



Multi-Hazard Mitigation Plans

Counties in the region have or are in the process of updating their Multi-Hazard Mitigation Plans. Having these plans up to date is essential to be eligible for funding through the Federal Emergency Management Agency and US Department of Homeland Security for natural disaster preparedness projects. The plan needs to be updated every five years to stay current.



| <u>County</u> | <u>Expiration Date</u> |
|---------------|------------------------|
| Crawford | December 16, 2025 |
| Dubois | January 9, 2024 |
| Orange | October 2, 2023 |
| Perry | February 9, 2021 |
| Pike | September 12, 2023 |
| Spencer | April 6, 2025 |

EPA Brownfields

Nearly every community has struggled with the question of what to do with an abandoned building. Often the environmental hazards of brownfields are unknown and costs to determine are high.

Indiana 15 Regional Planning Commission applied for \$450,000 in October to the Environmental Protection Agency to help alleviate brownfields in its six-county district. The Commission will use the pending funds for environmental assessments. Reaching redevelopment goals for underutilized properties by conducting Phase I and Phase II environmental site assessments throughout the six-county region is the purpose of this 2021-2024 request. Lisa Gehlhausen can be contacted at 812-367-8455 for more information about assessing potential brownfields.

BRIC Program

FEMA FY20 Hazard Mitigation Grant Programs (BRIC and Flood)

FEMA's Notice of Funding Opportunity for the Fiscal Year 2020 (FY20) Hazard Mitigation Assistance (HMA) announced \$160M in funds available for the Flood Mitigation Assistance (FMA) grant program and \$500M available for the Building Resilient Infrastructure and Communities (BRIC) pre-disaster mitigation grant programs. The BRIC priorities are to incentivize public infrastructure projects; projects that mitigate risk to one or more lifelines; projects that incorporate nature-based solutions; and adoption and enforcement of modern building codes. **Applications must be received in the FEMA GO Portal by January 29, 2021.** Note that FEMA will require applicants to have a current FEMA-approved Hazard Mitigation Plan at time of application and award.

Petersburg Water

The City of Petersburg identified \$10 Million in water improvement needs. Following preliminary engineering by Midwestern Engineers, EDA Chicago Region visited Petersburg in February 2020 to discuss a potential project. The Economic Development Administration is a department of the U.S. Department of Commerce. Petersburg and Pike County are experiencing an economic adjustment as the result of job loss and other negative impacts due to the downturn in the coal and power industry. EDA was consulted about the Assistance to Coal Impacted Communities Program for potential



Wilbur L. Ross,
Secretary of Commerce

funding. Mayor Klipsch, Petersburg City Council, Water Department, Engineer, Pike County Economic Development and Indiana 15 began gathering documentation for the development of an application for EDA funding.

The City of Petersburg is making efforts to recover and add resiliency by improving critical infrastructure to support new and existing businesses. Upgrading the quality and quantity of water supply is very necessary for normal operations as well as

future growth. The City of Petersburg is in an Opportunity Zone and prime for development. This project enhances development of the workforce with job creation, job retention and private investment. The project also benefits future exporting advancements.

Petersburg draws raw water from a ground water aquifer along the White River. The aquifer is a significant source of water that will be transmitted to the new Treatment Plant for dispersing. The \$7 Million dollar EDA portion of the project includes: Well Field Improvements, Raw Water Line, new Water Treatment Plant, and Elevated Storage Tank.



Pictured left to right:
Ashley Willis, Pike County Economic Development Corporation, Wilbur Ross, Secretary of Commerce, Mayor R.C. Klipsch, City of Petersburg, Lisa Gehlhausen, Indiana 15 Regional Planning Commission and Clint Roos, Midwestern Engineers.



Pictured left to right: US Secretary Wilbur Ross; Petersburg Mayor RC Klipsch; Scott Jenkins, Council; Tammy Selby, Clerk-Treasurer; Jody Hoover, Council; Gary Leavitt, Council; Jon Welch, Water Board; Jim Gaskins, Water Board; John Melhiser, Council; and Ross Elmore Water Superintendent

Added excitement was that the \$4.2 Million grant was awarded - in person by Wilbur Ross, Secretary of the US Department of Commerce occurring on October 7, 2020. The presentation can be viewed at <https://www.facebook.com/14news/videos/401239101269878/>

The City of Petersburg is very appreciative of the Economic Development Administration for the grant and USDA providing a loan for the local share towards this water improvement project.



Pictured left to right:
Wilbur L. Ross, Secretary of Commerce and Mayor R.C. Klipsch, City of Petersburg

Perry Co. Port & Rail Efficiency & Capacity Enhancement Project

The Perry County Port Authority (applicant), City of Tell City, Perry County Commissioners and Council, Perry County Redevelopment Commission, Economic Development Administration, Derrick Engineering, Cash Waggner Engineering and Engineer Associates, and Indiana 15 Regional Planning Commission collaborated to improve rail and river port facilities and water infrastructure in Perry and Spencer Counties in Indiana. This project, an identified priority and consistent with the Comprehensive Economic Development Strategy, is now complete. This project encourages quality job growth in advanced manufacturing and improves manufacturing supply chains.

The Tell City River Port is on the Ohio River. The Port connects to the Hoosier Southern Railway, which then connects to the Norfolk Southern Railroad. This publicly owned river port and rail services are a significant transportation asset to this southern Indiana region. The customers, (Waupaca Foundry-Tell City, Flash Trucking, Martin Foundry, Mervis Industries, Foertsch Corporation, ORG Chem Group, Tell City Boat Works and Mid-America Railcar Repair Services LLC as well as their support industries) seek the ability to remove raw materials from barges at the Port to transport over the Hoosier Southern Rail.



The EDA funds (\$2,037,600) and local share (\$2,037,600) would complete new industrial rail spurs in necessary locations along the Hoosier Southern Railroad to aid this growing automotive support and regional primary metals cluster. The River Port



component provides additional storage to accommodate the growing product movement and a barge transloading access facility. The waterline improvements provide supply and service to Waupaca and Riverview Industrial Park.



The ownership of the Hoosier Southern railway is publicly owned by the Perry County Port Authority. The Port is owned by the City of Tell City and leased to the Perry County Port Authority. The effective use of these funds improves this multi-modal transportation system (port and rail) and gives this rural region the ability to support local industry and future job creation and private investment opportunities to enhance services in the global market.

Ferdinand Old Town Lake Trail

The Ferdinand Park and Recreation Board identified a trail as a priority project around the Old Town Lake within the Park and Recreation Master Plan. The Park Board secured a \$200,000 Indiana Department of Natural Resources Land and Water Conservation Fund grant and contributed \$200,000 in local matching share to complete Phase 1. A one-mile trail around the lake with walk bridges, access driveway improvements, parking, electrical, nature overlook, and shelter house preservation was complete in 2020. Universal Design prepared the plans and oversaw the project. Seufert Construction of Ferdinand won the roughly \$435,000 project. Indiana 15 administered the grant.

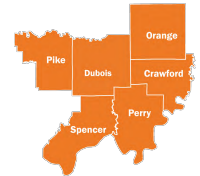


Next on the schedule is Phase 2, proposing to include restrooms, fishing pier, and kayak launch improvements. The park board is fundraising for these planned Phase 2 amenities. Anyone wishing to contribute can contact the Ferdinand Town Office at 812-367-2280.



INDIANA 15 REGIONAL PLANNING COMMISSION

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812-367-8455 Fax: 812-367-8171
staff@ind15rpc.org



2020 Board Members

CRAWFORD COUNTY

Mr. Morton Dale
Mr. Bill Breeding*
Vacant Appointment
Ms. Tarra Carothers
Ms. Lucy Veltman
Mr. Michael Haverstock
Mr. Bill Byrd

APPOINTED BY

County Commissioners
County Council
Town of Alton
Town of English
Town of Leavenworth
Town of Marengo
Town of Milltown

PERRY COUNTY

Mr. Tom Hauser*
Ms. Tara Damin *
Mr. Joe Hermann
Mr. David Etienne
Mr. Bob Olberding
Mr. Larry Kleeman
Mr. Bernard Linne

APPOINTED BY

County Commissioners
Co. Commissioners At-large
Co. Commissioners At-large
County Council
City of Cannelton
City of Tell City
Town of Troy

DUBOIS COUNTY

Mr. Nick Hostetter
Ms. Charmian Klem
Mr. Larry Altstadt
Mr. Paul Lorey*
Ms. Mary Ann Cummings*
Ms. Beverly Schulthise*
Ms. Melanie Barrett*

APPOINTED BY

County Commissioners
County Council
City of Huntingburg
City of Jasper
Town of Birdseye
Town of Ferdinand
Town of Holland

PIKE COUNTY

Mr. Jon Craig*
Mr. Mark Flint
Mr. Ryan Coleman
Mr. Todd Meadors
Ms. Jody Hoover
Mr. Ron Beadles
Ms. Debra Lamb

APPOINTED BY

County Commissioners
Co. Commissioners At-large
Co. Commissioners At-large
County Council
City of Petersburg
Town of Spurgeon
Town of Winslow

ORANGE COUNTY

Mr. Marshall Noble
Mr. Carl Anderson
Mr. Jack Hinkle
Mr. Mark Jones*
Mr. John F. Noblitt
Mr. Danny Hickman
Mr. John Harrison

APPOINTED BY

County Commissioners
Co. Commissioners At-large
County Council
Town of French Lick
Town of Orleans
Town of Paoli
Town of West Baden Springs

SPENCER COUNTY

Mr. Al Logsdon
Mr. Todd Ruxer
Mr. Don Winkler
Mr. Mason Seay
Mr. Don Wertman
Ms. Angie Fischer
Mr. Michael Johannes*

APPOINTED BY

County Commissioners
County Council
City of Rockport
Town of Chrisney
Town of Dale
Town of Grandview
Town of Santa Claus

GOVERNOR'S APPOINTEE

Mr. Stephen Bartels *

*Executive Board member

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